



The Corporation of the City of Temiskaming Shores

Special Meeting of Council

Tuesday, November 14, 2017

6:00 P.M.

City Hall Council Chambers – 325 Farr Drive

Agenda

1. Call to Order

2. Roll Call

3. Approval of Agenda

Draft Motion

Be it resolved that City Council approves the agenda as amended / printed.

4. Declaration of Special Council Meeting

Draft Motion

Be it resolved that the Council of the City of Temiskaming Shores declares this meeting a “Special Meeting of Council” in accordance to Section 7 of Procedural By-law No. 2008-160.

5. Disclosure of Pecuniary Interest and General Nature

6. New Business

a) **2017 Municipal Operational Budget – Draft No. 1**

b) **2017 Municipal Capital Budget**

7. Adjournment

Draft Motion

Be it resolved that City Council adjourns at _____ p.m.

Mayor – Carman Kidd

Clerk – David B. Treen

Summary by Department

| GENERAL OPERATIONS | 2017 Budget | 2018 Budget | Variance B/(W) | % Change |
|---|---------------------|---------------------|-------------------|---------------|
| Council | 136,942 | 140,773 | (3,831) | -2.8% |
| City Manager | 209,703 | 208,458 | 1,245 | 0.6% |
| Fire & Emergency Management | 578,346 | 663,136 | (84,790) | -14.7% |
| Economic Development | 303,670 | 315,770 | (12,100) | -4.0% |
| Corporate Services | 2,091,328 | 1,995,044 | 96,284 | 4.6% |
| Community Growth & Planning | 327,179 | 292,692 | 34,487 | 10.5% |
| Recreation | 1,455,358 | 1,561,770 | (106,412) | -7.3% |
| Public Works | 5,008,686 | 4,950,298 | 58,388 | 1.2% |
| Transit | 238,750 | 251,300 | (12,550) | -5.3% |
| Libraries | 370,752 | 372,669 | (1,917) | -0.5% |
| Net Municipal Expenditures | 10,720,714 | 10,751,910 | (31,196) | -0.3% |
| Policing | 2,225,645 | 2,183,989 | 41,656 | 1.9% |
| Health & Social Services | 2,789,955 | 2,846,000 | (56,045) | -2.0% |
| Total External Agency Expenditures | 5,015,600 | 5,029,989 | (14,389) | -0.3% |
| Net General Operations | 15,736,314 | 15,781,899 | (45,585) | -0.3% |
| Taxation & OMPF Revenues | | | | |
| General Taxation (net) | (12,878,568) | (12,980,219) | 101,651 | 0.8% |
| OMPF | (3,573,000) | (3,485,000) | (88,000) | -2.5% |
| Total Taxation & OMPF Revenues | (16,451,568) | (16,465,219) | 13,651 | 0.1% |
| Transfer to Capital | (715,254) | (683,320) | (31,934) | -4.5% |
| ENVIRONMENTAL | | | | |
| Environmental Services | (248,346) | (165,644) | (82,702) | -33.3% |
| Total Expenditures | (248,346) | (165,644) | (82,702) | -33.3% |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 1

Date : Nov 10, 2017

Time : 12:44 pm

Account Code : 1-3-1000-????

To 1-4-1000-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|----------------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Expense | | | | |
| | MAYOR & COUNCIL | | | | |
| 1-4-1000-1110 | Administration | 98,460 | 98,463 | 98,463 | 98,463 |
| 1-4-1000-1115 | Council Per Diem | 5,500 | 4,000 | 4,250 | 4,438 |
| 1-4-1000-2000 | Benefits Overhead | 7,688 | 10,679 | 5,623 | 6,448 |
| 1-4-1000-3005 | Discretionary/Communicati | 2,500 | 2,500 | 1,136 | 2,286 |
| 1-4-1000-3620 | Training, Seminars & Cour | 5,950 | 3,550 | 4,118 | 4,966 |
| 1-4-1000-3630 | Memberships | 8,250 | 8,250 | 11,867 | 8,199 |
| 1-4-1000-3700 | Travel/Mileage | 12,425 | 9,500 | 9,420 | 11,200 |
| | Total MAYOR & COUNCIL | 140,773 | 136,942 | 134,877 | 136,000 |
| | Total Expense | 140,773 | 136,942 | 134,877 | 136,000 |
| | Total GENERAL FUND | 140,773 | 136,942 | 134,877 | 136,000 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 1

Date : Nov 10, 2017

Time : 12:05 pm

Account Code : 1-4-1010-????

To 1-4-1010-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Expense | | | | |
| | CITY MANAGER | | | | |
| 1-4-1010-1110 | Administration | 144,458 | 144,458 | 144,393 | 140,250 |
| 1-4-1010-2000 | Benefits Overhead | 27,245 | 27,245 | 27,031 | 25,879 |
| 1-4-1010-3005 | Discretionary Expenses | 500 | 500 | 200 | 102 |
| 1-4-1010-3060 | Reference Materials | 100 | 100 | 0 | 0 |
| 1-4-1010-3620 | Training Seminars & Cours | 2,400 | 2,300 | 1,461 | 1,841 |
| 1-4-1010-3630 | Memberships | 415 | 415 | 403 | 20 |
| 1-4-1010-3700 | Travel/Mileage | 3,340 | 3,685 | 3,124 | 4,806 |
| 1-4-1010-4850 | Professional Services | 30,000 | 30,000 | 16,222 | 47,640 |
| 1-4-1010-4855 | HR/ Legal/Settments | 0 | 0 | 222,570 | 93,251 |
| 1-4-1010-4900 | Negotiations | 0 | 1,000 | 0 | 133,815 |
| | Total CITY MANAGER | 208,458 | 209,703 | 415,404 | 447,604 |
| | Total Expense | 208,458 | 209,703 | 415,404 | 447,604 |
| | Total GENERAL FUND | 208,458 | 209,703 | 415,404 | 447,604 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 1

Date : Nov 10, 2017

Time : 10:12 am

Account Code : 1-3-2210-????

To 1-4-2210-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | FIRE & EMERGENCY SERVICES | | | | |
| 1-3-2210-1000 | Fire Compliance Letters | -500 | -500 | -600 | -200 |
| 1-3-2210-1100 | Air Compressor Maintenanc | -1,600 | -1,600 | -1,600 | -1,800 |
| 1-3-2210-1200 | Fire Inspections | -1,500 | -1,000 | -400 | -200 |
| 1-3-2210-1300 | Auto Extracation/Fire | 0 | 0 | -6,863 | -7,850 |
| 1-3-2210-1400 | Open Air Burning Permits | -13,000 | -13,000 | -12,470 | -13,200 |
| 1-3-2210-1500 | False Alarm Fees | -1,200 | -1,000 | -700 | -500 |
| 1-3-2210-1600 | Fire Ground Ops/Marque Ag | 0 | 0 | -12,150 | -7,134 |
| 1-3-2210-1700 | Misc. Revenues | -500 | -500 | -1,520 | -460 |
| 1-3-2210-4000 | Harris Fire Agreement | -45,450 | -32,500 | -31,250 | -30,000 |
| | Total FIRE & EMERGENCY SERVICE | -63,750 | -50,100 | -67,553 | -61,344 |
| | Total Revenue | -63,750 | -50,100 | -67,553 | -61,344 |
| | Expense | | | | |
| | FIRE & EMERGENCY SERVICES | | | | |
| 1-4-2210-1110 | Administrative Staff | 204,345 | 204,345 | 195,696 | 168,700 |
| 1-4-2210-1150 | Volunteers | 145,100 | 145,100 | 145,646 | 149,257 |
| 1-4-2210-1160 | HS/FGOPS/FI Training | 3,000 | 3,000 | 1,703 | 2,915 |
| 1-4-2210-1170 | Maintenance Personnel | 25,200 | 25,200 | 25,900 | 24,500 |
| 1-4-2210-1300 | Overtime | 1,000 | 2,000 | 125 | 579 |
| 1-4-2210-2000 | Benefits Overhead | 55,277 | 55,811 | 52,704 | 47,809 |
| 1-4-2210-3000 | Operating Projects | 85,191 | 0 | 16,088 | 0 |
| 1-4-2210-3005 | Award Banquet/Retirements | 8,000 | 8,000 | 5,962 | 7,298 |
| 1-4-2210-3010 | Volunteer Other | 6,500 | 4,000 | 2,109 | 3,534 |
| 1-4-2210-3050 | Association Support | 24,000 | 24,000 | 24,414 | 24,008 |
| 1-4-2210-3055 | Communications | 13,000 | 16,000 | 14,161 | 17,437 |
| 1-4-2210-3230 | Annual Equipment Testing | 20,101 | 16,300 | 19,342 | 17,231 |
| 1-4-2210-3235 | Personnel Equipment | 30,000 | 28,000 | 28,771 | 18,449 |
| 1-4-2210-3290 | Small Tools & Equipment | 25,000 | 25,000 | 16,892 | 15,712 |
| 1-4-2210-3550 | Emergency Mgmt Program | 5,000 | 3,000 | 2,628 | 3,069 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 2

Date : Nov 10, 2017

Time : 10:12 am

Account Code : 1-3-2210-????

To 1-4-2210-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---|---------------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-2210-3560 | Fire Prevention | 6,000 | 6,000 | 6,832 | 6,216 |
| 1-4-2210-3620 | Training Seminars & Cours | 7,345 | 5,000 | 5,773 | 2,216 |
| 1-4-2210-3625 | Training Supplies | 4,000 | 4,000 | 2,653 | 1,632 |
| 1-4-2210-3630 | Memberships | 1,850 | 1,850 | 1,771 | 1,828 |
| 1-4-2210-3750 | Travel/Mileage | 4,390 | 4,700 | 1,199 | 2,367 |
| 1-4-2210-4900 | Fire Marque Contract Serv | 0 | 0 | 7,106 | 2,178 |
| 1-4-2210-4990 | Dispatch Services | 52,587 | 47,140 | 43,208 | 39,347 |
| 1-4-2210-9000 | Amortization | 0 | 0 | 133,211 | 126,730 |
| Total FIRE & EMERGENCY SERVICE | | 726,886 | 628,446 | 753,894 | 683,012 |
| Total Expense | | 726,886 | 628,446 | 753,894 | 683,012 |
| Total GENERAL FUND | | 663,136 | 578,346 | 686,341 | 621,668 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 1

Date : Nov 10, 2017

Time : 12:05 pm

Account Code : 1-3-1200-????

To 1-4-1210-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|--------------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | ECONOMIC PROGRAMS | | | | |
| 1-3-1210-1000 | Partnerships/Sponsorships | -15,000 | -15,000 | -24,500 | -27,625 |
| 1-3-1210-1100 | PDAC Partners/Sponsors | -50,000 | -40,000 | -71,502 | -72,300 |
| 1-3-1210-1200 | NO Night Partners/Sponsor | -48,000 | -25,000 | 0 | 0 |
| 1-3-1210-2000 | Provincial Funding Progra | -4,000 | 0 | 0 | 0 |
| 1-3-1210-3000 | Federal Funding Programs | -535,000 | -489,000 | -461,819 | -459,415 |
| 1-3-1210-9999 | Transfer from Reserves | -9,500 | -12,500 | 0 | 0 |
| | Total ECONOMIC PROGRAMS | -661,500 | -581,500 | -557,821 | -559,340 |
| | Total Revenue | -661,500 | -581,500 | -557,821 | -559,340 |
| | Expense | | | | |
| | ECONOMIC DEVELOPMENT | | | | |
| 1-4-1200-1110 | Administration | 64,810 | 64,810 | 64,131 | 63,444 |
| 1-4-1200-1300 | Overtime | 1,500 | 1,500 | 2,062 | 890 |
| 1-4-1200-2000 | Benefits Overhead | 13,360 | 13,360 | 13,194 | 12,930 |
| 1-4-1200-3010 | Meeting Exp/Discretionary | 2,000 | 3,000 | 1,764 | 693 |
| 1-4-1200-3080 | Marketing/Promotion | 42,000 | 42,000 | 44,214 | 53,855 |
| 1-4-1200-3085 | Community Support Adv | 6,500 | 6,500 | 6,116 | 5,969 |
| 1-4-1200-3620 | Training Seminars & Cours | 1,000 | 1,000 | 785 | 623 |
| 1-4-1200-3630 | Memberships | 1,000 | 1,000 | 1,287 | 377 |
| 1-4-1200-3700 | Travel/Mileage | 5,000 | 5,000 | 5,088 | 4,505 |
| | Total ECONOMIC DEVELOPMENT | 137,170 | 138,170 | 138,641 | 143,286 |
| | ECONOMIC DEVELOPMENT PROGRAMS | | | | |
| 1-4-1210-2000 | Airport Levies | 92,600 | 94,000 | 80,494 | 83,638 |
| 1-4-1210-3080 | Event Development | 25,000 | 25,000 | 54,157 | 48,487 |
| 1-4-1210-3590 | Fireworks | 20,000 | 20,000 | 19,500 | 19,500 |
| 1-4-1210-3785 | Economic Development Prog | 25,000 | 12,500 | 24,407 | 26,804 |
| 1-4-1210-3786 | PDAC Conference (NO) | 585,000 | 525,000 | 521,269 | 488,198 |
| 1-4-1210-3787 | NO Night Event | 50,000 | 30,000 | 0 | 0 |
| 1-4-1210-3788 | DIP Certified Site Market | 8,000 | 8,000 | 0 | 0 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 2

Date : Nov 10, 2017

Time : 12:05 pm

Account Code : 1-3-1200-????

To 1-4-1210-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---------------------------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-1210-3789 | Temiskaming Arts Council | 9,500 | 9,500 | 0 | 0 |
| 1-4-1210-4975 | TS Tourism Info Centre | 25,000 | 23,000 | 22,703 | 22,456 |
| | Total ECONOMIC DEVELOPMENT PRO | 840,100 | 747,000 | 722,530 | 689,083 |
| | Total Expense | 977,270 | 885,170 | 861,171 | 832,369 |
| | Total GENERAL FUND | 315,770 | 303,670 | 303,350 | 273,029 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

Account Code : 1-3-1330-????
To 1-4-1330-????
Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------|---------------------------------|------------------------------------|------------------------------|------------------------|------------------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | CORPORATE SERVICES | | | | |
| 1-3-1330-1000 | Admin Cost Recovery | -224,000 | -214,702 | -227,364 | -194,158 |
| 1-3-1330-1100 | Partnership Funding | 0 | 0 | -124,803 | 0 |
| 1-3-1330-9999 | Transfer from Reserve | -10,000 | 0 | 0 | 0 |
| | Total CORPORATE SERVICES | -234,000 | -214,702 | -352,167 | -194,158 |
| | Total Revenue | -234,000 | -214,702 | -352,167 | -194,158 |
| | Expense | | | | |
| | CORPORATE SERVICES | | | | |
| 1-4-1330-1110 | Full Time | 367,546 | 367,546 | 363,751 | 362,409 |
| 1-4-1330-1300 | Overtime | 100 | 100 | 223 | 91 |
| 1-4-1330-1900 | Great West Life | 575,000 | 475,000 | 518,159 | 503,290 |
| 1-4-1330-2000 | Benefits Overhead | 74,404 | 74,404 | 88,935 | 100,334 |
| 1-4-1330-3000 | Office Supplies | 22,000 | 22,000 | 25,361 | 26,328 |
| 1-4-1330-3005 | Staff Recognition Program | 10,000 | 10,000 | 5,570 | 9,227 |
| 1-4-1330-3050 | Telephone & Network | 40,000 | 39,600 | 39,776 | 39,336 |
| 1-4-1330-3051 | Telephone-Commercial | 8,000 | 7,200 | 7,216 | 7,289 |
| 1-4-1330-3052 | Telephone Support Service | 0 | 0 | 0 | 285 |
| 1-4-1330-3055 | Cell Phone | 12,700 | 12,700 | 11,682 | 8,980 |
| 1-4-1330-3070 | Postage & Courier | 13,000 | 15,000 | 13,789 | 10,813 |
| 1-4-1330-3615 | Training Seminars/Courses | 1,000 | 1,000 | 2,540 | 1,067 |
| 1-4-1330-3620 | Corporate Training Progra | 5,000 | 5,500 | 4,940 | 7,467 |
| 1-4-1330-3625 | Translation Services | 1,000 | 2,500 | 0 | 0 |
| 1-4-1330-3630 | Memberships | 750 | 750 | 521 | 417 |
| 1-4-1330-3700 | Travel/Mileage | 500 | 1,500 | 615 | 2,096 |
| 1-4-1330-3784 | Doctor Recruitment/Retent | 10,000 | 10,000 | 41,049 | 6,473 |
| 1-4-1330-3900 | Liability Insurance | 236,900 | 331,000 | 328,739 | 311,561 |
| 1-4-1330-3901 | Insurance - deductible | 50,000 | 50,000 | 18,399 | 47,330 |
| 1-4-1330-4600 | Computer Hardware/Softwar | 35,000 | 35,000 | 30,387 | 36,073 |
| 1-4-1330-4750 | IT Support | 25,500 | 27,500 | 27,274 | 28,575 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 2

Date : Nov 10, 2017

Time : 12:06 pm

Account Code : 1-3-1330-????

To 1-4-1330-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------------------|---------------------------|---------------------------|----------------------|------------------|------------------|
| 1-4-1330-4760 | Website Management | 4,275 | 4,275 | 5,047 | 4,274 |
| 1-4-1330-4800 | Software SaaS Contracts | 55,000 | 32,500 | 34,453 | 31,849 |
| 1-4-1330-4805 | Service Contracts Equip't | 13,000 | 13,000 | 13,690 | 13,742 |
| 1-4-1330-4810 | Ceridian Service Contract | 1,500 | 10,000 | 11,610 | 10,468 |
| 1-4-1330-4820 | CGIS Service Contract | 16,810 | 16,810 | 20,005 | 20,484 |
| 1-4-1330-9999 | Transfer to Reserve | 265,000 | 265,858 | 0 | 0 |
| Total CORPORATE SERVICES | | 1,843,985 | 1,830,743 | 1,613,731 | 1,590,258 |
| Total Expense | | 1,843,985 | 1,830,743 | 1,613,731 | 1,590,258 |
| Total GENERAL FUND | | 1,609,985 | 1,616,041 | 1,261,564 | 1,396,100 |

CITY OF MISMAMING SHORES
Provisional Budget Report

GL5220

Page : 1

Date : Nov 10, 2017

Time : 12:06 pm

Account Code : 1-3-1340-????

To 1-4-1350-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|------------------------------|---------------------------|----------------------|----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | MUNICIPAL CLERK | | | | |
| 1-3-1340-1000 | Marriage Licences | -9,000 | -9,000 | -10,650 | -7,825 |
| 1-3-1340-1100 | Livestock/FenceView Recov | -1,500 | -1,500 | 0 | 0 |
| 1-3-1340-1200 | Marriage Solemnization | -6,000 | -6,000 | -6,250 | -6,400 |
| 1-3-1340-1300 | Civil Marriage Officiante | -10,000 | -7,500 | -7,730 | -7,502 |
| 1-3-1340-1400 | Taxi & Business Licences | -800 | -800 | -780 | -800 |
| 1-3-1340-1500 | Advertising Fees Recovers | -10,000 | -10,000 | -13,732 | -1,400 |
| 1-3-1340-9999 | Transfer from Reserves | -22,500 | 0 | 0 | 0 |
| | Total MUNICIPAL CLERK | -59,800 | -34,800 | -39,142 | -23,927 |
| | TILE DRAINAGE | | | | |
| 1-3-1350-1000 | Tile Drainage | -11,549 | -11,549 | -3,446 | -4,318 |
| 1-3-1350-1100 | Municipal Drain | -600 | -600 | -302 | -133,492 |
| 1-3-1350-1200 | Municipal Drain-User Fees | 0 | 0 | 0 | -128,741 |
| | Total TILE DRAINAGE | -12,149 | -12,149 | -3,748 | -266,551 |
| | Total Revenue | -71,949 | -46,949 | -42,890 | -290,478 |
| | Expense | | | | |
| | MUNICIPAL CLERK | | | | |
| 1-4-1340-1110 | Full Time | 135,554 | 135,554 | 127,662 | 132,755 |
| 1-4-1340-1140 | Marriage Officiantes | 10,000 | 7,500 | 8,030 | 7,315 |
| 1-4-1340-1300 | Overtime | 200 | 200 | 0 | 0 |
| 1-4-1340-2000 | Benefits Overhead | 28,453 | 28,163 | 27,359 | 27,570 |
| 1-4-1340-3030 | Vital Statistics | 3,000 | 3,000 | 3,840 | 4,320 |
| 1-4-1340-3060 | Reference Material | 250 | 250 | -99 | 0 |
| 1-4-1340-3085 | Print Advertising | 25,135 | 25,135 | 25,252 | 25,153 |
| 1-4-1340-3090 | Radio Advertising | 24,630 | 24,531 | 23,771 | 16,768 |
| 1-4-1340-3620 | Training Seminars & Cours | 850 | 700 | 885 | 299 |
| 1-4-1340-3630 | Memberships | 405 | 405 | 403 | 397 |
| 1-4-1340-3700 | Travel/Milleage | 1,500 | 500 | 192 | 84 |
| 1-4-1340-3800 | Election Expenses | 30,000 | 7,500 | 0 | 0 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 2

Date : Nov 10, 2017

Time : 12:06 pm

Account Code : 1-3-1340-????

To 1-4-1350-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|------------------------------|---------------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-1340-3900 | Livestock/Fence View Insp | 1,500 | 1,500 | 0 | 0 |
| 1-4-1340-5000 | COS-Land Available/Sales | 0 | 0 | 0 | 115,206 |
| Total MUNICIPAL CLERK | | 261,477 | 234,938 | 217,295 | 329,867 |
| TILE DRAINAGE | | | | | |
| 1-4-1350-1000 | Municipal Drain Program | 1,200 | 1,200 | 891 | 272,925 |
| 1-4-1350-8000 | Repayment of Principal | 9,457 | 8,921 | 0 | 0 |
| 1-4-1350-8100 | Repayment of Interest | 2,092 | 2,628 | 3,446 | 4,318 |
| Total TILE DRAINAGE | | 12,749 | 12,749 | 4,337 | 277,243 |
| Total Expense | | 274,226 | 247,687 | 221,632 | 607,110 |
| Total GENERAL FUND | | 202,277 | 200,738 | 178,742 | 316,632 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 1

Date : Nov 10, 2017

Time : 12:07 pm

Account Code : 1-3-5310-????

To 1-4-5310-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---------------------------|---------------------------|----------------------|-----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | CEMETERIES | | | | |
| 1-3-5310-1000 | Cemetery Lots | -21,000 | -18,750 | -23,075 | -14,875 |
| 1-3-5310-1100 | Columbarium Revenues | -10,400 | -9,000 | -10,600 | -7,900 |
| 1-3-5310-1200 | Marker/Foundation Install | -8,450 | -8,100 | -10,144 | -12,337 |
| 1-3-5310-1300 | Opening of Gravesite | -43,435 | -42,900 | -45,435 | -46,515 |
| 1-3-5310-1400 | Adm Fees/Trans/Ind Burial | 0 | 0 | -3,324 | 0 |
| 1-3-5310-1500 | Donations | -1,500 | -1,500 | -1,326 | -1,961 |
| 1-3-5310-1600 | Vault Fees | -500 | -600 | -600 | -700 |
| 1-3-5310-1700 | Perpetual Care Interest | -6,750 | -6,700 | -6,766 | -6,646 |
| | Total CEMETERIES | -92,035 | -87,550 | -101,270 | -90,934 |
| | Total Revenue | -92,035 | -87,550 | -101,270 | -90,934 |
| | Expense | | | | |
| | CEMETERIES | | | | |
| 1-4-5310-1110 | Full Time | 24,492 | 24,492 | 22,380 | 21,418 |
| 1-4-5310-1130 | Part Time | 34,283 | 34,283 | 37,054 | 34,342 |
| 1-4-5310-1300 | Overtime | 1,000 | 1,000 | 509 | 1,027 |
| 1-4-5310-2000 | Benefits Overhead | 8,787 | 8,787 | 8,127 | 8,676 |
| 1-4-5310-3100 | Hydro Electric | 1,900 | 2,000 | 1,501 | 2,116 |
| 1-4-5310-3150 | Fuel & Oil | 2,000 | 2,500 | 2,136 | 2,856 |
| 1-4-5310-3200 | Insurance | 1,600 | 1,622 | 3,170 | 0 |
| 1-4-5310-3470 | Materials & Supplies | 9,000 | 8,000 | 5,940 | 6,873 |
| 1-4-5310-4800 | Indigent Burials | 0 | 0 | 3,005 | 0 |
| 1-4-5310-9000 | Amortization | 0 | 0 | 2,817 | 2,958 |
| 1-4-5310-9999 | Trnsfr to Cap/Reserves | 8,973 | 4,866 | 0 | 0 |
| | Total CEMETERIES | 92,035 | 87,550 | 86,639 | 80,266 |
| | Total Expense | 92,035 | 87,550 | 86,639 | 80,266 |
| | Total GENERAL FUND | 0 | 0 | -14,631 | -10,668 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---------------------------|---------------------------|----------------------|-------------------|-------------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | FINANCE | | | | |
| 1-3-1310-1000 | Tax Certificates/Statemen | -4,500 | -9,000 | -8,960 | -9,700 |
| 1-3-1310-1100 | NSF Cheques | -600 | -600 | -760 | -1,040 |
| 1-3-1310-1200 | TAC Administration Fees | -1,200 | -2,000 | -2,145 | -1,000 |
| 1-3-1310-1300 | Lottery Licenses | -25,000 | -28,000 | -30,074 | -33,253 |
| 1-3-1310-1400 | Provincial Offenses | -207,000 | -265,450 | -242,627 | -293,372 |
| 1-3-1310-1500 | POA Revenues | -1,201,872 | -1,410,829 | 0 | 0 |
| 1-3-1310-1600 | Investment Income | -45,000 | -45,000 | -53,940 | -41,620 |
| 1-3-1310-1700 | Misc Revenue/Interest Chg | -42,000 | -42,000 | -55,315 | -64,995 |
| 1-3-1310-2000 | OMPF Funding | -3,485,000 | -3,573,000 | -3,653,300 | -3,743,100 |
| 1-3-1310-9100 | Gain/Loss on Asset Dispos | 0 | 0 | 37,250 | -38,784 |
| | Total FINANCE | -5,012,172 | -5,375,879 | -4,009,871 | -4,226,864 |
| | Total Revenue | -5,012,172 | -5,375,879 | -4,009,871 | -4,226,864 |
| | Expense | | | | |
| | FINANCE | | | | |
| 1-4-1310-1110 | Full Time | 138,338 | 138,338 | 135,991 | 139,612 |
| 1-4-1310-2000 | Benefits Overhead | 28,016 | 28,016 | 27,661 | 31,186 |
| 1-4-1310-3095 | Tax Registration Fees | 4,500 | 4,500 | 2,142 | 1,397 |
| 1-4-1310-3620 | Training Seminars & Cours | 2,600 | 1,000 | 2,081 | 836 |
| 1-4-1310-3630 | Memberships | 405 | 405 | 403 | 397 |
| 1-4-1310-3700 | Travel/Mileage | 3,000 | 800 | 159 | 91 |
| 1-4-1310-4860 | Auditing | 36,125 | 36,125 | 36,634 | 36,125 |
| 1-4-1310-4870 | MPAC | 159,900 | 153,750 | 150,906 | 151,257 |
| 1-4-1310-5000 | POA Expenses | 1,201,872 | 1,410,829 | 0 | 0 |
| 1-4-1310-5300 | Banking/Interest Charges | 20,000 | 20,000 | 48,235 | 10,927 |
| 1-4-1310-5400 | Bad Debt Expense | 0 | 0 | 1,283 | 0 |
| 1-4-1310-8000 | Repayment of principal | 79,661 | 224,792 | 0 | 0 |
| 1-4-1310-8100 | Repayment of interest | 21,644 | 26,049 | 34,855 | 57,373 |
| 1-4-1310-9000 | Amortization | 0 | 0 | 176,767 | 168,218 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|--------------|---------------------------|---------------------------|----------------------|-------------------|-------------------|
| | Total FINANCE | 1,696,061 | 2,044,604 | 617,117 | 597,419 |
| | Total Expense | 1,696,061 | 2,044,604 | 617,117 | 597,419 |
| | Total GENERAL FUND | -3,316,111 | -3,331,275 | -3,392,754 | -3,629,445 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|--------------------------------------|---------------------------|----------------------|--------------------|--------------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | MUNIICIPAL TAXATION | | | | |
| 1-3-1320-1000 | Municipal | -12,641,674 | -12,539,750 | -12,409,968 | -12,212,275 |
| 1-3-1320-2000 | Grant in Lieu | -338,545 | -338,818 | -330,189 | -331,122 |
| | Total MUNIICIPAL TAXATION | -12,980,219 | -12,878,568 | -12,740,157 | -12,543,397 |
| | OTHER TAXATION REVENUES | | | | |
| 1-3-1325-1000 | Encroachments | -775 | -775 | -775 | -775 |
| 1-3-1325-2000 | Penalty on O/S Taxes | -175,000 | -155,000 | -165,449 | -159,804 |
| | Total OTHER TAXATION REVENUES | -175,775 | -155,775 | -166,224 | -160,579 |
| | Total Revenue | -13,155,994 | -13,034,343 | -12,906,381 | -12,703,976 |
| | Expense | | | | |
| | TAX ADJUSTMENTS | | | | |
| 1-4-1320-9000 | Tax Adjustments - MPAC | 75,000 | 75,000 | 267,869 | 158,674 |
| 1-4-1320-9100 | Tax Write-Off-Charities | 11,234 | 9,765 | 7,070 | 9,291 |
| 1-4-1320-9200 | Tx W/O-Council Agreement | 83,434 | 83,834 | 83,834 | 87,278 |
| 1-4-1320-9300 | Tx Write-Off-Municipal | 20,000 | 20,000 | 22,110 | 130 |
| | Total TAX ADJUSTMENTS | 189,668 | 188,599 | 380,883 | 255,373 |
| | Total Expense | 189,668 | 188,599 | 380,883 | 255,373 |
| | Total GENERAL FUND | -12,966,326 | -12,845,744 | -12,525,498 | -12,448,603 |

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|---------------|-----------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | ANIMAL CONTROL | | | | |
| 1-3-2850-1000 | Dog Tag Sales | -10,000 | -10,000 | -8,990 | -11,610 |
| | Total ANIMAL CONTROL | -10,000 | -10,000 | -8,990 | -11,610 |
| | Total Revenue | -10,000 | -10,000 | -8,990 | -11,610 |
| | Expense | | | | |
| | ANIMAL CONTROL | | | | |
| 1-4-2850-3470 | Materials & Supplies | 1,000 | 2,500 | 1,602 | 2,436 |
| 1-4-2850-4000 | Animal Control | 72,627 | 70,764 | 69,038 | 67,354 |
| 1-4-2850-4100 | Tag Commissions | 800 | 800 | 476 | 916 |
| | Total ANIMAL CONTROL | 74,427 | 74,064 | 71,116 | 70,706 |
| | Total Expense | 74,427 | 74,064 | 71,116 | 70,706 |
| | Total GENERAL FUND | 64,427 | 64,064 | 62,126 | 59,096 |

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|---------------|--------------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | PLANNING & BUILDING | | | | |
| 1-3-8110-1000 | Planning Fees | -4,500 | -5,000 | -8,900 | -5,650 |
| 1-3-8110-1100 | Committee/Adjust. Fees | -3,500 | -5,000 | -9,235 | -3,279 |
| 1-3-8110-1200 | Zoning Compliance Request | -15,000 | -2,000 | -2,300 | -4,135 |
| 1-3-8110-1300 | Building Permits | -85,000 | -100,000 | -152,154 | -75,390 |
| 1-3-8110-1400 | Sign Encroachment Fees | -1,000 | -1,500 | -1,405 | -1,840 |
| 1-3-8110-1500 | Parking Fines | -20,000 | -20,000 | -16,286 | -18,808 |
| 1-3-8110-1600 | Notices and Orders | -200 | -600 | -1,318 | -5,004 |
| 1-3-8110-1700 | TMBA | 0 | -15,600 | -16,207 | 0 |
| 1-3-8110-2000 | Provincial Funding Progra | 0 | 0 | -35,463 | -87,605 |
| 1-3-8110-3000 | Federal Funding Program | 0 | 0 | 0 | -32,024 |
| 1-3-8110-5000 | Land Leases | -67,916 | -73,680 | -67,860 | -68,150 |
| 1-3-8110-9000 | Sale of Land | 0 | 0 | -80,200 | -106,225 |
| 1-3-8110-9999 | Transfer fr Reserve | -7,084 | 0 | 0 | 0 |
| | Total PLANNING & BUILDING | -204,200 | -223,380 | -391,328 | -408,110 |
| | Total Revenue | -204,200 | -223,380 | -391,328 | -408,110 |
| | Expense | | | | |
| | PLANNING & DEVELOPMENT | | | | |
| 1-4-8110-1110 | Administration | 276,799 | 276,799 | 201,491 | 327,795 |
| 1-4-8110-1130 | Part Time/Seasonal/Studen | 0 | 0 | 11,598 | 41,373 |
| 1-4-8110-1300 | Overtime | 500 | 500 | 0 | 0 |
| 1-4-8110-2000 | Benefits Overhead | 56,516 | 58,516 | 43,302 | 72,472 |
| 1-4-8110-3000 | Operating Projects | 78,500 | 55,000 | 9,420 | 5,187 |
| 1-4-8110-3005 | Cultural Plan | 0 | 0 | 33,656 | 95,051 |
| 1-4-8110-3060 | Reference Materials | 1,100 | 700 | 247 | 605 |
| 1-4-8110-3470 | Materials & Supplies | 700 | 1,200 | 3,182 | 1,134 |
| 1-4-8110-3620 | Training Seminars & Cours | 4,800 | 5,300 | 3,674 | 3,920 |
| 1-4-8110-3625 | Accessibility Committee | 1,000 | 1,000 | 1,158 | 538 |
| 1-4-8110-3630 | Memberships | 2,250 | 2,200 | 1,864 | 3,359 |

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|---|-------------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-8110-3680 | Committee of Adjustment | 1,800 | 1,800 | 3,000 | 1,414 |
| 1-4-8110-3700 | Travel/Mileage | 8,000 | 8,800 | 4,252 | 5,915 |
| 1-4-8110-4840 | Teranet Fees | 500 | 1,000 | 194 | 924 |
| 1-4-8110-4850 | CBO Contracted Services | 0 | 0 | 7,013 | 1,688 |
| 1-4-8110-5002 | Order Execution Charges | 0 | 0 | 930 | 4,888 |
| 1-4-8110-9999 | Transfer to Reserves | 0 | 73,680 | 0 | 0 |
| Total PLANNING & DEVELOPMENT | | 432,465 | 486,495 | 324,981 | 566,263 |
| Total Expense | | 432,465 | 486,495 | 324,981 | 566,263 |
| Total GENERAL FUND | | 228,265 | 263,115 | -66,347 | 158,153 |

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|---------------|---|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | ADMINISTRATION & SUPERVIS | | | | |
| 1-3-7110-1000 | Donations | 0 | 0 | -14,297 | -2 |
| 1-3-7110-1100 | SOCAN Fees | -2,000 | -2,000 | -2,367 | -2,634 |
| 1-3-7110-2000 | Provincial Funding Progra | 0 | 0 | -35,672 | -25,831 |
| | Total ADMINISTRATION & SUPERVI | -2,000 | -2,000 | -52,336 | -28,467 |
| | PARK FACILITIES | | | | |
| 1-3-7120-1000 | Spurline Facility Rentals | -8,505 | -8,445 | -8,392 | -7,352 |
| 1-3-7120-1100 | Harbourplace Rentals | -1,000 | -1,000 | -120 | -1,003 |
| 1-3-7120-1200 | Ball Field Rentals | -8,500 | -7,500 | -7,224 | -7,631 |
| 1-3-7120-1300 | Soccer Field Rentals | -3,000 | -1,500 | -3,756 | -1,476 |
| 1-3-7120-1400 | Parks Sponsorship Program | -850 | -2,000 | -850 | -320 |
| 1-3-7120-1500 | Memorial Tree/Bench | 0 | 0 | -16,050 | -13,751 |
| | Total PARK FACILITIES | -21,855 | -20,445 | -36,392 | -31,533 |
| | NEW LISKEARD MARINA | | | | |
| 1-3-7131-1000 | NEW LISKEARD Marina Rev. | -19,014 | -18,460 | -17,922 | -17,527 |
| 1-3-7131-1100 | Boat Slip Revenues | -42,000 | -42,000 | -40,344 | -36,365 |
| | Total NEW LISKEARD MARINA | -61,014 | -60,460 | -58,266 | -53,892 |
| | HAILEYBURY MARINA | | | | |
| 1-3-7132-1000 | Boat Slip Rentals | -30,000 | -35,000 | -35,887 | -35,251 |
| 1-3-7132-1200 | Gas Sales | -6,500 | -4,000 | -4,386 | -7,695 |
| | Total HAILEYBURY MARINA | -36,500 | -39,000 | -40,273 | -42,946 |
| | HAILEYBURY SERVICE MARINA | | | | |
| 1-3-7133-1000 | Facility Rental | -1,500 | -1,500 | -1,500 | -3,000 |
| | Total HAILEYBURY SERVICE MARIN | -1,500 | -1,500 | -1,500 | -3,000 |
| | Total Revenue | -122,869 | -123,405 | -188,767 | -159,838 |
| | Expense | | | | |
| | RECREATION ADMINISTRATION | | | | |
| 1-4-7110-1110 | Administration Staff | 333,787 | 333,787 | 312,206 | 314,115 |

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|---------------------------------------|---------------------------|---------------------------|----------------------|------------------|------------------|
| 1-4-7110-1120 | Full Time | 484,390 | 489,840 | 473,136 | 470,381 |
| 1-4-7110-1130 | PT/Contract/Seasonal | 263,942 | 246,322 | 246,713 | 253,924 |
| 1-4-7110-1300 | Overtime | 10,000 | 10,000 | 10,564 | 7,232 |
| 1-4-7110-1350 | Shift Premiums | 3,800 | 3,800 | 2,485 | 1,136 |
| 1-4-7110-2000 | Benefits Overhead | 196,955 | 195,881 | 186,075 | 185,365 |
| 1-4-7110-3235 | Personnel Equipment | 5,000 | 5,000 | 2,354 | 2,677 |
| 1-4-7110-3240 | Meal Allowance | 500 | 500 | 541 | 32 |
| 1-4-7110-3620 | Training Seminars & Cours | 10,000 | 8,360 | 5,839 | 5,661 |
| 1-4-7110-3630 | Memberships | 2,000 | 1,200 | 1,988 | 1,074 |
| 1-4-7110-3700 | Travel & Mileage | 11,500 | 10,000 | 6,015 | 4,631 |
| 1-4-7110-4550 | SOCAN Fees | 2,500 | 2,500 | 3,088 | 3,246 |
| 1-4-7110-9000 | Amortization - Parks | 0 | 0 | 275,518 | 256,779 |
| Total RECREATION ADMINISTRATIO | | 1,324,374 | 1,307,190 | 1,526,522 | 1,506,253 |
| PARKS | | | | | |
| 1-4-7120-3100 | Hydro Electric | 17,600 | 10,500 | 15,309 | 11,241 |
| 1-4-7120-3230 | Operating Projects | 100,000 | 100,000 | 92,266 | 80,758 |
| 1-4-7120-3290 | Small Tools and Equipment | 5,000 | 5,000 | 4,247 | 1,745 |
| 1-4-7120-3390 | Chlorine & OCWA | 16,200 | 24,824 | 14,020 | 12,320 |
| 1-4-7120-3470 | Materials & Supplies | 47,000 | 47,000 | 57,594 | 45,616 |
| 1-4-7120-3480 | Downtown Beautification | 12,000 | 11,000 | 0 | 10,183 |
| 1-3-7120-3500 | Memorial Tree/Bench | 0 | 0 | 12,769 | 10,069 |
| 1-4-7120-3975 | Taxes | 6,822 | 8,530 | 8,041 | 7,983 |
| 1-4-7120-8000 | MTO land Sale # N-04070 | 0 | 0 | 0 | 1,249 |
| 1-4-7120-9000 | Amortization - Marinas | 0 | 0 | 57,658 | 39,498 |
| Total PARKS | | 204,622 | 206,854 | 261,904 | 220,662 |
| NL MARINA | | | | | |
| 1-4-7131-3100 | Hydro | 2,050 | 2,000 | 1,772 | 939 |
| 1-4-7131-3470 | Materials & Supplies | 6,000 | 5,000 | 4,003 | 6,201 |
| 1-4-7131-3975 | Taxes | 10,313 | 17,480 | 17,477 | 17,680 |
| 1-4-7131-4500 | Contracted Services | 25,000 | 25,000 | 25,000 | 25,000 |
| Total NL MARINA | | 43,363 | 49,480 | 48,252 | 49,820 |

HLBY MARINA

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|----------------------------------|-------------------------|---------------------------|----------------------|------------------|------------------|
| 1-4-7132-3100 | Hydro Electric | 8,000 | 6,000 | 7,879 | 6,480 |
| 1-4-7132-3150 | Fuel Purchases | 6,500 | 3,500 | 6,183 | 5,370 |
| 1-4-7132-3470 | Materials & Suppies | 5,000 | 5,000 | 8,138 | 6,911 |
| 1-4-7132-3475 | Fisheries & Ocean Lease | 4,000 | 4,000 | 3,013 | 3,558 |
| Total HLBY MARINA | | 23,500 | 18,500 | 25,213 | 22,319 |
| HLBY SERVICE MARINA | | | | | |
| 1-4-7133-3100 | Hydro Electric | 1,000 | 1,000 | 872 | 908 |
| 1-4-7133-3110 | Heating Oil & Gas | 1,200 | 375 | 1,060 | 1,231 |
| 1-4-7133-3470 | Materials & Supplies | 500 | 500 | 1,504 | 72 |
| Total HLBY SERVICE MARINA | | 2,700 | 1,875 | 3,436 | 2,211 |
| Total Expense | | 1,598,559 | 1,583,899 | 1,865,327 | 1,801,265 |
| Total GENERAL FUND | | 1,475,690 | 1,460,494 | 1,676,560 | 1,641,427 |

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|---------------|----------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | RECREATION PROGRAMS | | | | |
| 1-3-7230-1000 | Overages/shortages | 0 | 0 | 10 | 251 |
| 1-3-7230-1100 | Minor Ball Revenues | -11,500 | -9,500 | -9,538 | -7,600 |
| 1-3-7230-1200 | Special Needs Revenue | 0 | -5,000 | -5,140 | -5,760 |
| 1-3-7230-1300 | Aquatics Revenues | -35,000 | -32,000 | -37,385 | -32,518 |
| 1-3-7230-1400 | Aquafitness Revenues | -6,000 | -7,500 | -5,104 | -7,872 |
| 1-3-7230-1500 | Special Programs | -30,000 | -30,000 | -16,929 | -36,027 |
| 1-3-7230-1600 | Sponsorship Program | -900 | -800 | -813 | -797 |
| 1-3-7230-2000 | Provincial Funding Progra | 0 | 0 | -6,400 | 0 |
| 1-3-7230-4000 | NEORA Conference | 0 | -48,000 | -170 | 0 |
| 1-3-7230-4100 | YOUTH ADVISORY COMMITTEE | -2,250 | 0 | 0 | 0 |
| | Total RECREATION PROGRAMS | -85,650 | -132,800 | -81,469 | -90,323 |
| | SQUASH PROGRAM | | | | |
| 1-3-7235-1000 | Squash Memberships | -800 | -500 | -865 | -1,184 |
| 1-3-7235-1100 | Admissions | -2,200 | -2,000 | -2,611 | -4,093 |
| 1-3-7235-1200 | Equipment Rentals | -250 | -250 | -220 | -325 |
| | Total SQUASH PROGRAM | -3,250 | -2,750 | -3,696 | -5,602 |
| | WEIGHT ROOM PROGRAM | | | | |
| 1-3-7236-1000 | Memberships | -82,500 | -80,000 | -87,610 | -77,479 |
| 1-3-7236-1200 | Daily Admissions | -15,000 | -15,000 | -15,367 | -17,056 |
| | Total WEIGHT ROOM PROGRAM | -97,500 | -95,000 | -102,977 | -94,535 |
| | Total Revenue | -186,400 | -230,550 | -188,142 | -190,460 |
| | Expense | | | | |
| | RECREATION PROGRAMS | | | | |
| 1-4-7230-3475 | Minor Ball Supplies | 8,500 | 6,000 | 9,543 | 5,426 |
| 1-4-7230-3480 | Special Needs Program | 1,000 | 500 | 536 | 349 |
| 1-4-7230-3485 | Aquatics Program Supplies | 2,000 | 2,400 | 1,491 | 1,212 |
| 1-4-7230-3490 | Aquafitness Supplies | 500 | 500 | 512 | 383 |
| 1-4-7230-3495 | Waterfront Aquatics Suppl | 2,500 | 2,000 | 1,755 | 1,064 |

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|----------------------------------|---------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1-4-7230-3500 | Special Programs Supplies | 20,000 | 20,000 | 15,173 | 11,344 |
| 1-4-7230-3505 | Aerobic Supplies | 1,500 | 1,500 | 1,400 | 1,135 |
| 1-4-7230-3515 | Canada 150 Celebrations | 0 | 9,000 | 0 | 0 |
| 1-4-7230-3520 | NeORA Conference | 0 | 50,500 | 1,638 | 0 |
| 1-4-7230-3525 | STATO/Bicycle Friendly | 10,000 | 0 | 0 | 0 |
| 1-4-7230-9000 | Senior's Fair Project | 0 | 0 | 8,557 | 0 |
| Total RECREATION PROGRAMS | | 46,000 | 92,400 | 40,605 | 20,913 |
| SQUASH PROGRAM | | | | | |
| 1-4-7235-3550 | Program Supplies | 250 | 250 | 419 | 54 |
| Total SQUASH PROGRAM | | 250 | 250 | 419 | 54 |
| WEIGHT ROOM PROGRAM | | | | | |
| 1-4-7236-3550 | Program Supplies/Equip't | 10,000 | 10,000 | 9,919 | 9,981 |
| 1-4-7236-4800 | Service Contracts | 1,000 | 2,000 | 0 | 215 |
| Total WEIGHT ROOM PROGRAM | | 11,000 | 12,000 | 9,919 | 10,196 |
| Total Expense | | 57,250 | 104,650 | 50,943 | 31,163 |
| Total GENERAL FUND | | -129,150 | -125,900 | -137,199 | -159,297 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|-------------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | NEW LISKEARD ARENA | | | | |
| 1-3-7420-1000 | Ice Rentals | -158,000 | -156,000 | -163,820 | -168,946 |
| 1-3-7420-1100 | Concession Lease | -1,800 | -1,400 | -1,400 | -1,400 |
| 1-3-7420-1200 | Non-Resident User Fees | -5,000 | -5,000 | -659 | -700 |
| 1-3-7420-1300 | Sponsorship/Advertising | -13,000 | -15,350 | -15,220 | -14,800 |
| 1-3-7420-1400 | Facility Rentals | -9,714 | -8,850 | -8,186 | -4,647 |
| | Total NEW LISKEARD ARENA | -187,514 | -186,600 | -189,285 | -190,493 |
| | HAILEYBURY ARENA | | | | |
| 1-3-7430-1000 | Ice Rentals | -95,000 | -100,000 | -94,586 | -95,216 |
| 1-3-7430-1100 | Concession Lease | -800 | -800 | -800 | -881 |
| 1-3-7430-1200 | Facility Rentals | -4,800 | 0 | -583 | -664 |
| 1-3-7430-1300 | Sponsorship/Advertising | -2,500 | -3,850 | -3,850 | -2,850 |
| | Total HAILEYBURY ARENA | -103,100 | -104,650 | -99,819 | -99,611 |
| | BUCKE PARK | | | | |
| 1-3-7450-1000 | Facility Rentals | -53,000 | -54,300 | -50,512 | -50,992 |
| 1-3-7450-9999 | Transfer from Reserves | 0 | -1,160 | 0 | 0 |
| | Total BUCKE PARK | -53,000 | -55,460 | -50,512 | -50,992 |
| | RIVERSIDE PLACE | | | | |
| 1-3-7462-1000 | RiversideFacility Rental | -16,000 | -14,000 | -17,519 | -12,520 |
| 1-3-7462-1100 | CJTT Rentals | -42,880 | -42,210 | -41,540 | -40,870 |
| | Total RIVERSIDE PLACE | -58,880 | -56,210 | -59,059 | -53,390 |
| | NL COMMUNITY HALL | | | | |
| 1-3-7463-1000 | Facility Rentals | -7,500 | -7,500 | -10,541 | -7,713 |
| | Total NL COMMUNITY HALL | -7,500 | -7,500 | -10,541 | -7,713 |
| | DYMOND HALL/APARTMENT | | | | |
| 1-3-7466-1000 | Facility Rental | -8,000 | -6,000 | -7,447 | -9,125 |
| 1-3-7466-1100 | Apartment Rentals | -8,500 | -10,620 | -10,620 | -6,195 |
| | Total DYMOND HALL/APARTMENT | -16,500 | -16,620 | -18,067 | -15,320 |
| | AQUATIC & FITNESS CENTRE | | | | |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---|------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1-3-7480-1000 | Memberships | -6,000 | -6,000 | -5,011 | -6,812 |
| 1-3-7480-1100 | Non resident User Fees | -1,500 | -1,400 | -2,133 | -1,770 |
| 1-3-7480-1200 | Vending Machines | -6,000 | -5,000 | -8,320 | -10,255 |
| 1-3-7480-1300 | Coupon Revenues | -15,000 | -15,000 | -16,853 | -13,214 |
| 1-3-7480-1400 | Daily Admissions | -20,000 | -24,000 | -20,541 | -20,342 |
| 1-3-7480-1500 | Locker Rentals | -1,200 | -1,200 | -1,512 | -1,939 |
| 1-3-7480-1600 | Facility Rentals | -28,000 | -25,000 | -32,045 | -32,941 |
| Total AQUATIC & FITNESS CENTRE | | -77,700 | -77,600 | -86,415 | -87,273 |
| Total Revenue | | -504,194 | -504,640 | -513,698 | -504,792 |
| Expense | | | | | |
| NL ARENA | | | | | |
| 1-4-7420-3100 | Hydro Electric | 110,000 | 80,000 | 109,205 | 98,693 |
| 1-4-7420-3110 | Heating Oil & Gas | 27,100 | 33,000 | 26,070 | 22,009 |
| 1-4-7420-3470 | Equipment Parts | 31,000 | 32,000 | 28,920 | 31,554 |
| 1-4-7420-3500 | Other Equipment | 13,000 | 12,860 | 12,005 | 4,548 |
| 1-4-7420-4800 | Service contracts | 5,000 | 5,000 | 5,164 | 8,112 |
| Total NL ARENA | | 186,100 | 162,860 | 181,364 | 164,916 |
| HLBY ARENA | | | | | |
| 1-4-7430-3100 | Hydro Electric | 80,000 | 52,500 | 80,807 | 68,974 |
| 1-4-7430-3110 | Heating Oil & Gas | 24,500 | 27,300 | 19,009 | 23,979 |
| 1-4-7430-3470 | Equipment Parts | 23,500 | 23,500 | 24,873 | 17,927 |
| 1-4-7430-4200 | Other Equipment | 9,000 | 7,000 | 5,082 | 7,675 |
| Total HLBY ARENA | | 137,000 | 110,300 | 129,771 | 118,555 |
| DYMOND OUTDOOR ICE SURFAC | | | | | |
| 1-4-7440-3100 | Hydro Electric | 1,400 | 1,400 | 167 | 59 |
| 1-4-7440-3470 | Materials & Supplies | 2,000 | 1,800 | 430 | 3,890 |
| Total DYMOND OUTDOOR ICE SURFA | | 3,400 | 3,200 | 597 | 3,949 |
| BUCKE PARK | | | | | |
| 1-4-7450-3000 | Operating Projects | 0 | 0 | 12,500 | 0 |
| 1-4-7450-3050 | Internet Services | 960 | 400 | 389 | 377 |
| 1-4-7450-3100 | Hydro Electric | 10,000 | 9,000 | 12,498 | 9,393 |

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|---|----------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-7450-3470 | Materials & Supplies | 6,000 | 6,000 | 4,848 | 6,553 |
| 1-4-7450-3975 | Taxes | 5,010 | 4,310 | 4,792 | 4,557 |
| 1-4-7450-4800 | Service Contracts | 24,000 | 16,500 | 13,261 | 2,649 |
| 1-4-7450-4850 | Operator Contract | 17,250 | 17,250 | 17,250 | 17,250 |
| Total BUCKE PARK | | 63,220 | 53,460 | 65,538 | 40,779 |
| RIVERSIDE PLACE | | | | | |
| 1-4-7462-3050 | Internet Services | 0 | 0 | 0 | 80 |
| 1-4-7462-3100 | Hydro Electric | 12,000 | 12,000 | 12,092 | 7,894 |
| 1-4-7462-3110 | Heating Oil & Gas | 8,000 | 7,400 | 6,700 | 6,511 |
| 1-4-7462-3470 | Materials & Supplies | 5,000 | 5,000 | 12,163 | 6,817 |
| 1-4-7462-3975 | Taxes | 6,442 | 6,160 | 4,010 | 4,024 |
| Total RIVERSIDE PLACE | | 31,442 | 30,560 | 34,965 | 25,326 |
| NL COMMUNITY HALL | | | | | |
| 1-4-7463-3100 | Hydro Electric | 9,500 | 8,000 | 9,256 | 8,022 |
| 1-4-7463-3110 | Heating Oil & Gas | 15,500 | 18,900 | 11,226 | 18,294 |
| 1-4-7463-3470 | Materials & Supplies | 6,500 | 5,000 | 8,248 | 4,588 |
| 1-4-7463-3975 | Taxes | 862 | 724 | 833 | 867 |
| Total NL COMMUNITY HALL | | 32,362 | 32,624 | 29,563 | 31,771 |
| DYMOND HALL/APARTMENT | | | | | |
| 1-4-7466-3100 | Hydro Electric | 16,000 | 12,400 | 16,061 | 10,302 |
| 1-4-7466-3110 | Heating Oil & Gas | 9,000 | 9,500 | 6,990 | 8,844 |
| 1-4-7466-3470 | Materials & Supplies | 3,500 | 3,500 | 3,462 | 3,405 |
| Total DYMOND HALL/APARTMENT | | 28,500 | 25,400 | 26,513 | 22,551 |
| AQUATIC & FITNESS CENTRE | | | | | |
| 1-4-7480-3020 | Concession Supplies | 6,700 | 4,500 | 6,948 | 6,487 |
| 1-4-7480-3100 | Hydro Electric | 103,400 | 64,000 | 89,907 | 73,225 |
| 1-4-7480-3110 | Heating Oil & Gas | 38,000 | 50,000 | 35,031 | 33,985 |
| 1-4-7480-3280 | Equipment Licences | 2,800 | 2,800 | 1,061 | 1,613 |
| 1-4-7480-3470 | Materials & Supplies | 57,000 | 55,000 | 66,587 | 59,407 |
| 1-4-7480-4800 | Service Contracts | 4,500 | 4,500 | 6,209 | 3,728 |
| Total AQUATIC & FITNESS CENTRE | | 212,400 | 180,800 | 205,743 | 178,445 |

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|--------------|---------------------------|---------------------------|----------------------|----------------|----------------|
| | Total Expense | 694,424 | 599,204 | 674,054 | 586,292 |
| | Total GENERAL FUND | 190,230 | 94,564 | 160,356 | 81,500 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|-------------------------------------|---------------------------|----------------------|-----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | HEALTHY KIDS COMMUNITY | | | | |
| 1-3-7708-1000 | Sponsorship | 0 | 0 | -5,730 | 0 |
| 1-3-7708-1100 | THU Partnership | 0 | 0 | 0 | -3,450 |
| 1-3-7708-2000 | Provincial Funding | -62,500 | -125,000 | -194,188 | -33,699 |
| | Total HEALTHY KIDS COMMUNITY | -62,500 | -125,000 | -199,918 | -37,149 |
| | Total Revenue | -62,500 | -125,000 | -199,918 | -37,149 |
| | Expense | | | | |
| | HEALTHY KIDS COMMUNITY | | | | |
| 1-4-7708-1110 | Full Time | 21,154 | 27,500 | 28,205 | 17,815 |
| 1-4-7708-2000 | Benefits Overhead | 2,501 | 5,710 | 5,920 | 3,426 |
| 1-4-7708-3000 | Project Materials | 33,845 | 75,670 | 137,574 | 8,945 |
| 1-4-7708-3080 | Fee for Services | 1,000 | 1,400 | 1,261 | 0 |
| 1-4-7708-3085 | Services | 3,000 | 12,300 | 25,043 | 5,434 |
| 1-4-7708-3500 | Acquisition | 0 | 0 | 77 | 128 |
| 1-4-7708-3700 | Transportation & Communic | 1,000 | 2,420 | 1,839 | 251 |
| 1-4-7708-3750 | Supplies | 0 | 0 | 0 | 1,150 |
| | Total HEALTHY KIDS COMMUNITY | 62,500 | 125,000 | 199,919 | 37,149 |
| | Total Expense | 62,500 | 125,000 | 199,919 | 37,149 |
| | Total GENERAL FUND | 0 | 0 | 1 | 0 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|-----------------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | THU - HKCC PROGRAM | | | | |
| 1-3-7717-1000 | Program Revenues | -24,105 | -35,910 | -35,000 | 0 |
| | Total THU - HKCC PROGRAM | -24,105 | -35,910 | -35,000 | 0 |
| | Total Revenue | -24,105 | -35,910 | -35,000 | 0 |
| | Expense | | | | |
| | THU-HKCC Expenditure | | | | |
| 1-4-7717-1110 | Full Time | 21,154 | 27,500 | 24,997 | 0 |
| 1-4-7717-2000 | Benefits Overhead | 2,501 | 5,710 | 7,547 | 0 |
| 1-4-7717-3550 | Cell/Medical | 450 | 2,700 | 2,456 | 0 |
| | Total THU-HKCC Expenditure | 24,105 | 35,910 | 35,000 | 0 |
| | Total Expense | 24,105 | 35,910 | 35,000 | 0 |
| | Total GENERAL FUND | 0 | 0 | 0 | 0 |

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|--------------------------------------|-------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| Revenue | | | | | |
| AGE FRIENDLY/COMM TRANS | | | | | |
| 1-3-7716-2000 | Age Friendly Comm Grant | 0 | 0 | -13,949 | -11,051 |
| 1-3-7716-2100 | Comm Trans Pilot Grant | 0 | -4,757 | -21,801 | -14,199 |
| 1-3-7716-2200 | New Horizons Grant | -8,200 | -11,200 | 757 | 0 |
| 1-3-7716-2300 | OSRC Funding | -72,367 | 0 | 0 | 0 |
| Total AGE FRIENDLY/COMM TRANS | | -80,567 | -15,957 | -34,993 | -25,250 |
| Total Revenue | | -80,567 | -15,957 | -34,993 | -25,250 |
| Expense | | | | | |
| AGE FRIENDLY PROGRAM | | | | | |
| 1-4-7716-1110 | Contract Staff | 45,009 | 0 | 25,269 | 19,731 |
| 1-4-7716-2000 | Benefits Overhead | 5,332 | 0 | 3,037 | 2,372 |
| 1-4-7716-3550 | Marketing/Advertising | 0 | 4,757 | 5,911 | 2,883 |
| 1-4-7716-3600 | SIP & Learn | 8,200 | 12,400 | 0 | 0 |
| 1-4-7716-3700 | Age Friendly Program | 25,000 | 25,000 | 0 | 0 |
| 1-4-7716-4000 | Forums | 0 | 0 | 1,235 | 265 |
| 1-4-7716-4700 | OSRCF Get Active | 22,026 | 0 | 0 | 0 |
| Total AGE FRIENDLY PROGRAM | | 105,567 | 42,157 | 35,452 | 25,251 |
| Total Expense | | 105,567 | 42,157 | 35,452 | 25,251 |
| Total GENERAL FUND | | 25,000 | 26,200 | 459 | 1 |

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|---------------|---------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | ROADWAYS | | | | |
| 1-3-3110-1000 | Sale of Materials, Etc. | -2,000 | -2,000 | -3,567 | -1,383 |
| 1-3-3110-1100 | Work Done for Individuals | -3,500 | -5,000 | -3,295 | -13,669 |
| 1-3-3110-1200 | Farr Creek Mtce Agreement | -2,000 | -2,000 | -2,000 | -2,000 |
| 1-3-3110-1300 | Entrance Permits | -1,000 | -1,850 | -1,650 | -2,100 |
| 1-3-3110-2000 | Provincial Funding Progra | 0 | 0 | -1,442 | -16,349 |
| 1-3-3110-3000 | Federal Funding Program | 0 | -15,500 | -30,895 | 0 |
| | Total ROADWAYS | -8,500 | -26,350 | -42,849 | -35,501 |
| | Total Revenue | -8,500 | -26,350 | -42,849 | -35,501 |
| | Expense | | | | |
| | ROADWAYS | | | | |
| 1-4-3110-1110 | Administrative Staff | 202,487 | 209,173 | 176,516 | 173,660 |
| 1-4-3110-1120 | Full Time | 838,999 | 838,999 | 815,158 | 837,596 |
| 1-4-3110-1130 | Contract/PartTime/Student | 32,568 | 29,107 | 64,849 | 56,322 |
| 1-4-3110-1135 | Crossing Guards | 14,924 | 14,871 | 19,092 | 26,851 |
| 1-4-3110-1300 | Overtime | 40,000 | 40,000 | 55,559 | 50,271 |
| 1-4-3110-1350 | Shift Prem/On Call/Crew | 10,000 | 10,000 | 9,781 | 10,122 |
| 1-4-3110-2000 | Benefits Overhead | 219,311 | 219,694 | 218,823 | 222,093 |
| 1-4-3110-3055 | Ontario One Call | 1,200 | 2,000 | 268 | 375 |
| 1-4-3110-3060 | Reference Materials | 500 | 500 | 0 | 170 |
| 1-4-3110-3235 | Personnel Equipment | 18,500 | 18,500 | 15,527 | 19,485 |
| 1-4-3110-3240 | Meal Allowance | 350 | 500 | 170 | 370 |
| 1-4-3110-3290 | Small Tools & Equipment | 7,500 | 7,500 | 7,223 | 8,874 |
| 1-4-3110-3620 | Training Seminars & Cours | 11,900 | 11,500 | 10,324 | 13,793 |
| 1-4-3110-3630 | Memberships | 1,750 | 1,750 | 1,933 | 1,439 |
| 1-4-3110-3700 | Travel/Mileage | 10,355 | 9,500 | 11,514 | 9,123 |
| 1-4-3110-9000 | Amortization General | 0 | 0 | 152,331 | 116,982 |
| 1-4-3110-9100 | Amortization Bridge/Culve | 0 | 0 | 166,686 | 164,820 |
| 1-4-3110-9200 | Amortization Asphalt Road | 0 | 0 | 434,754 | 326,087 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------------------------|---------------------------|---------------------------|----------------------|------------------|------------------|
| 1-4-3110-9300 | Amortization Gravel Roads | 0 | 0 | 113,794 | 96,333 |
| 1-4-3110-9500 | Amortization | 0 | 0 | 17,601 | 17,052 |
| Total ROADWAYS | | 1,410,344 | 1,413,594 | 2,291,903 | 2,151,818 |
| ROADSIDE MAINTENANCE | | | | | |
| 1-4-3123-3380 | Bridges Mtce Material | 45,000 | 25,000 | 48,820 | 19,194 |
| 1-4-3123-3390 | Sidewalks/Curbs Mtce. | 40,000 | 40,000 | 33,298 | 9,518 |
| 1-4-3123-3395 | Patching/Washouts Mtce. | 200,000 | 200,000 | 132,138 | 156,654 |
| 1-4-3123-3396 | Loose Top Maintenance Pro | 125,000 | 100,000 | 78,050 | 66,682 |
| 1-4-3123-3405 | Dust Control Maintenance | 40,000 | 35,000 | 35,671 | 41,993 |
| 1-4-3123-3410 | Culvert Maintenance | 50,000 | 65,000 | 45,224 | 72,197 |
| 1-4-3123-3470 | Roadside Maintenance | 50,000 | 50,000 | 41,832 | 31,154 |
| 1-4-3123-3485 | STATO | 3,500 | 12,000 | 1,716 | 1,928 |
| Total ROADSIDE MAINTENANCE | | 553,500 | 527,000 | 416,749 | 399,320 |
| TRAFFIC/SAFETY/LIGHTS | | | | | |
| 1-4-3281-3100 | Hydro Electric | 150,000 | 175,000 | 170,304 | 265,113 |
| 1-4-3281-3470 | Materials & Supplies | 25,000 | 30,000 | 31,140 | 11,165 |
| 1-4-3281-4500 | Street Lights Con/Materia | 25,000 | 20,000 | 17,006 | 45,748 |
| 1-4-3281-4800 | Traffic Lights Con/Materi | 15,000 | 20,000 | 7,852 | 37,413 |
| 1-4-3281-4900 | Line Painting/Asphalt Mar | 52,000 | 50,000 | 46,659 | 48,508 |
| 1-4-3281-4925 | Accessibility Comp Projec | 25,000 | 25,000 | 3,483 | 0 |
| 1-4-3281-4950 | Ontario Northland Railway | 45,000 | 45,000 | 22,167 | 55,100 |
| 1-4-3281-5000 | Municipal Data Works | 3,350 | 1,850 | 5,088 | 0 |
| 1-4-3281-9000 | Amortization | 0 | 0 | 3,299 | 3,299 |
| Total TRAFFIC/SAFETY/LIGHTS | | 340,350 | 366,850 | 306,998 | 466,346 |
| STORM SEWER SYSTEM/REPAIR | | | | | |
| 1-4-3291-3470 | Materials & Supplies | 75,000 | 75,000 | 37,327 | 27,156 |
| 1-4-3291-9000 | Amortization | 0 | 0 | 148,952 | 148,291 |
| Total STORM SEWER SYSTEM/REPAI | | 75,000 | 75,000 | 186,279 | 175,447 |
| WINTER CONTROL | | | | | |
| 1-4-3410-3310 | Sand | 95,000 | 95,000 | 79,914 | 73,012 |
| 1-4-3410-3320 | Salt | 175,000 | 150,000 | 203,737 | 146,758 |

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|---------------|-----------------------------|---------------------------|----------------------|------------------|------------------|
| 1-4-3410-3470 | Winter Ditching | 20,000 | 20,000 | 20,769 | 3,377 |
| 1-4-3410-4800 | Snow Plowing/Blowing Cont | 150,000 | 155,000 | 157,389 | 39,417 |
| 1-4-3410-9000 | Amortization | 0 | 0 | 139,640 | 111,747 |
| | Total WINTER CONTROL | 440,000 | 420,000 | 601,449 | 374,311 |
| | Total Expense | 2,819,194 | 2,802,444 | 3,803,378 | 3,567,242 |
| | Total GENERAL FUND | 2,810,694 | 2,776,094 | 3,760,529 | 3,531,741 |

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|---------------|-----------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | LANDFILL OPERATIONS | | | | |
| 1-3-4510-1000 | Tipping Fees | -571,250 | -280,000 | -208,194 | -150,818 |
| 1-3-4510-1100 | Landfill Site Agreement | -43,274 | -48,898 | -40,988 | -35,470 |
| 1-3-4510-1200 | Sale of Material | -4,000 | -5,000 | -22,737 | -533 |
| 1-3-4510-1300 | Garbage Tags/Home Compost | 0 | 0 | -27 | -13 |
| | Total LANDFILL OPERATIONS | -618,524 | -333,898 | -271,946 | -186,834 |
| | RECYCLING OPERATIONS | | | | |
| 1-3-4610-1000 | Collect Event Revenues | -20,000 | -24,000 | -24,642 | -20,737 |
| 1-3-4610-1100 | Recyclable Revenues | -78,500 | -72,000 | -74,630 | -78,215 |
| 1-3-4610-1200 | Waste Diversion Fee | -166,145 | -164,010 | -165,371 | -164,083 |
| 1-3-4610-2000 | Provincial Funding Progra | -210,000 | -125,000 | -153,027 | -51,916 |
| | Total RECYCLING OPERATIONS | -474,645 | -385,010 | -417,670 | -314,951 |
| | Total Revenue | -1,093,169 | -718,908 | -689,616 | -501,785 |
| | Expense | | | | |
| | LANDFILL OPERATIONS | | | | |
| 1-4-4510-3000 | Operating Projects | 0 | 0 | 32,989 | 0 |
| 1-4-4510-3100 | Hydro Electric | 1,200 | 1,200 | 920 | 569 |
| 1-4-4510-3470 | Supplies & Contracts | 97,000 | 10,000 | 11,783 | 0 |
| 1-4-4510-3975 | Taxes | 11,017 | 12,195 | 12,809 | 12,294 |
| 1-4-4510-4000 | Closure/Post Closure | 0 | 0 | -152,146 | -237,043 |
| 1-4-4510-4300 | Landfill Operations | 268,500 | 266,200 | 262,973 | 252,603 |
| 1-4-4510-4350 | Scrap Tire Removal | 0 | 1,000 | 0 | 0 |
| 1-4-4510-4840 | Consulting/Engineering | 67,900 | 35,390 | 39,223 | 36,489 |
| 1-4-4510-9000 | Amortization | 0 | 0 | 6,774 | 6,774 |
| 1-4-4510-9999 | Transfer to Reserve | 276,500 | 76,000 | 0 | 0 |
| | Total LANDFILL OPERATIONS | 722,117 | 401,985 | 215,325 | 71,686 |
| | RECYCLING OPERATIONS | | | | |
| 1-4-4610-3000 | CIF Project | 0 | 0 | 836 | 0 |
| 1-4-4610-3100 | Hydro Electric | 6,200 | 5,800 | 5,795 | 4,239 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

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Page : 2

Date : Nov 10, 2017

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Account Code : 1-3-4510-????

To 1-4-4610-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|-----------------------------------|---------------------------|---------------------------|----------------------|------------------|----------------|
| 1-4-4610-3110 | Heating Oil & Gas | 5,700 | 4,500 | 3,225 | 4,345 |
| 1-4-4610-3470 | Materials & Supplies | 5,000 | 13,000 | 2,162 | 3,027 |
| 1-4-4610-3700 | Training & Travel | 2,000 | 1,500 | 1,523 | 123 |
| 1-4-4610-3975 | Taxes | 9,975 | 0 | 0 | 0 |
| 1-4-4610-4000 | Advertising & Education | 4,000 | 5,000 | 5,436 | 4,430 |
| 1-4-4610-4325 | Collection-Refuse&Recycli | 538,500 | 524,900 | 513,871 | 503,352 |
| 1-4-4610-4425 | Transportation of Recycla | 98,500 | 99,500 | 97,060 | 104,862 |
| 1-4-4610-4450 | Spoke Transfert Station O | 192,400 | 185,250 | 184,913 | 184,646 |
| 1-4-4610-4800 | Collection Events | 27,000 | 29,000 | 27,504 | 26,257 |
| 1-4-4610-8000 | Transfer to Reserve | 100,000 | 117,300 | 0 | 0 |
| 1-4-4610-9000 | Amortization | 0 | 0 | 9,339 | 10,339 |
| Total RECYCLING OPERATIONS | | 989,275 | 985,750 | 851,664 | 845,620 |
| Total Expense | | 1,711,392 | 1,387,735 | 1,066,989 | 917,306 |
| Total GENERAL FUND | | 618,223 | 668,827 | 377,373 | 415,521 |

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Date : Nov 10, 2017

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Account Code : 1-3-3920-????

To 1-4-3920-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|--------------------------------|---------------------------|----------------------|-----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | FLEET MAINTENANCE | | | | |
| 1-3-3920-1000 | Vehicle Cost Recovery | -100,000 | -90,000 | -108,725 | -96,425 |
| 1-3-3920-9999 | Transfer from Reserve | -26,491 | 0 | 0 | 0 |
| | Total FLEET MAINTENANCE | -126,491 | -90,000 | -108,725 | -96,425 |
| | Total Revenue | -126,491 | -90,000 | -108,725 | -96,425 |
| | Expense | | | | |
| | FLEET | | | | |
| 1-4-3920-2300 | Vehicle Leases | 0 | 4,620 | 8,475 | 8,836 |
| 1-4-3920-3150 | Fuel (Gas & Diesel) | 250,000 | 275,000 | 208,236 | 209,297 |
| 1-4-3920-3200 | Parts & Automotive Suppli | 170,000 | 170,000 | 213,877 | 200,240 |
| 1-4-3920-3220 | Equipment Mntce&Repairs | 70,000 | 85,000 | 118,051 | 89,127 |
| 1-4-3920-3240 | Shop Supplies | 4,000 | 4,000 | 3,877 | 2,104 |
| 1-4-3920-3280 | Equip't Licences/Contract | 27,000 | 22,000 | 20,576 | 23,458 |
| 1-4-3920-3290 | Small Tools and Equipment | 7,500 | 7,500 | 9,122 | 5,033 |
| 1-4-3920-7500 | Capital Lease Program | 188,400 | 189,275 | 18,605 | 0 |
| 1-4-3920-8000 | Fleet Replacement Princip | 215,439 | 122,000 | 0 | 0 |
| 1-4-3920-8100 | Fleet Replacement Interes | 41,276 | 19,100 | 1,632 | 0 |
| 1-4-3920-9999 | Transfer to Reserves | 0 | 62,810 | 0 | 0 |
| | Total FLEET | 973,615 | 961,305 | 602,451 | 538,095 |
| | Total Expense | 973,615 | 961,305 | 602,451 | 538,095 |
| | Total GENERAL FUND | 847,124 | 871,305 | 493,726 | 441,670 |

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To 1-4-4900-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|-----------------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | PROPERTY MAINTENANCE | | | | |
| 1-3-4900-1000 | Lease Revenues | -3,771 | -3,771 | -3,771 | -2,771 |
| 1-3-4900-1100 | Wages/Benefits Recovery | -18,875 | -18,767 | -18,456 | -18,921 |
| 1-3-4900-1200 | Partnership Funding | 0 | 0 | -2,500 | 0 |
| 1-3-4900-2000 | Summer Student Grants | 0 | 0 | -7,352 | -28,814 |
| 1-3-4900-3000 | Federal Funding | 0 | 0 | 0 | -4,805 |
| | Total PROPERTY MAINTENANCE | -22,646 | -22,538 | -32,079 | -55,311 |
| | Total Revenue | -22,646 | -22,538 | -32,079 | -55,311 |
| | Expense | | | | |
| | PROPERTY MAINTENANCE | | | | |
| 1-4-4900-1110 | Administration | 72,829 | 72,829 | 66,649 | 64,766 |
| 1-4-4900-1120 | Hourly Staff | 219,092 | 219,092 | 192,111 | 177,152 |
| 1-4-4900-1130 | Part Time/Student | 9,318 | 7,588 | 31,930 | 32,167 |
| 1-4-4900-1300 | Overtime | 2,000 | 2,000 | 2,750 | 2,147 |
| 1-4-4900-2000 | Benefits Overhead | 60,292 | 60,081 | 56,791 | 54,130 |
| 1-4-4900-3000 | Operating Projects | 0 | 0 | 33,482 | 38,175 |
| 1-4-4900-3235 | Personnel Equipment | 1,000 | 1,000 | 1,066 | 1,223 |
| 1-4-4900-3290 | Small Tools and Equipment | 3,000 | 3,000 | 3,646 | 183 |
| 1-4-4900-3400 | Dymond Complex - Fire | 0 | 5,000 | 0 | 0 |
| 1-4-4900-3470 | Materials & Supplies | 115,000 | 115,000 | 79,043 | 37,195 |
| 1-4-4900-3472 | Materials/Supplies-Halls | 0 | 0 | 5,221 | 104 |
| 1-4-4900-3475 | Property Mtnce Programs | 70,000 | 70,000 | 73,262 | 103,391 |
| 1-4-4900-3480 | Mtc.Prg-Rec.Park-Hall-Med | 0 | 0 | 22,215 | 45,030 |
| 1-4-4900-3620 | Training Seminars & Cours | 2,055 | 1,100 | 0 | 1,328 |
| 1-4-4900-3630 | Memberships | 0 | 500 | 0 | 0 |
| 1-4-4900-3700 | Travel | 3,340 | 1,500 | 1,318 | 1,127 |
| 1-4-4900-4800 | Service Contracts | 33,000 | 51,485 | 15,652 | 23,419 |
| 1-4-4900-4805 | S.Contracts Halls-Medical | 0 | 0 | 13,926 | 16,969 |
| | Total PROPERTY MAINTENANCE | 590,926 | 610,175 | 599,062 | 598,506 |

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To 1-4-4900-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|--------------|---------------------------|---------------------------|----------------------|----------------|----------------|
| | Total Expense | 590,926 | 610,175 | 599,062 | 598,506 |
| | Total GENERAL FUND | 568,280 | 587,637 | 566,983 | 543,195 |

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To 1-4-4960-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---------------------------------------|---------------------------|----------------------|-----------------|-----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | CITY HALL 325 FARR DRIVE | | | | |
| 1-3-4940-1000 | Facility Rental | -12,000 | -12,600 | -14,000 | -16,200 |
| 1-3-4940-1100 | Utility Recoverable | -4,500 | -4,500 | -5,051 | -3,980 |
| | Total CITY HALL 325 FARR DRIVE | -16,500 | -17,100 | -19,051 | -20,180 |
| | MEDICAL CENTRE BUILDINGS | | | | |
| 1-3-4950-1000 | Hlby Medical Centre | -115,485 | -105,225 | -104,509 | -103,461 |
| 1-3-4950-2000 | NL Medical Centre Rents | 0 | -15,385 | -60,623 | -59,203 |
| | Total MEDICAL CENTRE BUILDINGS | -115,485 | -120,610 | -165,132 | -162,664 |
| | Total Revenue | -131,985 | -137,710 | -184,183 | -182,844 |
| | Expense | | | | |
| | HAILEYBURY FIRE STATION | | | | |
| 1-4-4910-3100 | Hydro Electric | 3,650 | 3,350 | 4,086 | 3,240 |
| 1-4-4910-3110 | Heating Oil & Gas | 6,650 | 6,650 | 4,494 | 6,020 |
| 1-4-4910-3400 | Materials & Supplies | 5,000 | 0 | 0 | 0 |
| 1-4-4910-3470 | Materials & Supplies | 0 | 5,000 | 0 | 0 |
| | Total HAILEYBURY FIRE STATION | 15,300 | 15,000 | 8,580 | 9,260 |
| | NEW LISKEARD FIRE STATION | | | | |
| 1-4-4920-3100 | Hydro Electric | 3,800 | 3,500 | 3,818 | 2,903 |
| 1-4-4920-3110 | Heating Oil & Gas | 4,100 | 4,100 | 3,728 | 4,011 |
| 1-4-4920-3470 | Materials & Supplies | 5,000 | 5,000 | 0 | 0 |
| | Total NEW LISKEARD FIRE STATIO | 12,900 | 12,600 | 7,546 | 6,914 |
| | LIBRARIES | | | | |
| 1-4-4930-3100 | Hydro Electric | 13,200 | 12,000 | 14,382 | 9,610 |
| 1-4-4930-3110 | Heating Oil & Gas | 9,000 | 9,000 | 7,294 | 8,443 |
| 1-4-4930-3470 | Materials & Supplies | 5,000 | 5,000 | 4,174 | 0 |
| 1-4-4930-4830 | Cleaning Services | 5,616 | 5,715 | 3,810 | 0 |
| 1-4-4930-9000 | Amortization | 0 | 0 | 4,424 | 3,881 |
| | Total LIBRARIES | 32,816 | 31,715 | 34,084 | 21,934 |

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Account Code : 1-3-4910-????

To 1-4-4960-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------------------------|----------------------|---------------------------|----------------------|----------------|----------------|
| CITY HALL | | | | | |
| 1-4-4940-3100 | Hydro Electric | 30,000 | 30,000 | 42,519 | 29,904 |
| 1-4-4940-3110 | Heating Oil & Gas | 10,000 | 10,000 | 7,112 | 9,196 |
| Total CITY HALL | | 40,000 | 40,000 | 49,631 | 39,100 |
| MEDICAL CENTRE BUILDINGS | | | | | |
| 1-4-4950-3100 | Hydro Electric | 25,000 | 27,500 | 43,278 | 39,122 |
| 1-4-4950-3110 | Heating Oil & Gas | 3,250 | 5,000 | 2,541 | 4,085 |
| 1-4-4950-3470 | Materials & Supplies | 5,000 | 10,000 | 15,837 | 13,198 |
| 1-4-4950-3975 | Taxes | 11,488 | 14,510 | 20,621 | 20,364 |
| 1-4-4950-4830 | Cleaning Services | 26,208 | 26,208 | 26,208 | 26,208 |
| 1-4-4950-9000 | Amortization | 0 | 0 | 4,945 | 4,865 |
| Total MEDICAL CENTRE BUILDINGS | | 70,946 | 83,218 | 113,430 | 107,842 |
| WORKS BUILDINGS | | | | | |
| 1-4-4960-3100 | Hydro Electric | 36,000 | 30,000 | 40,206 | 30,543 |
| 1-4-4960-3110 | Heating Oil & Gas | 30,000 | 30,000 | 21,882 | 25,356 |
| Total WORKS BUILDINGS | | 66,000 | 60,000 | 62,088 | 55,899 |
| Total Expense | | 237,962 | 242,533 | 275,359 | 240,949 |
| Total GENERAL FUND | | 105,977 | 104,823 | 91,176 | 58,105 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

Account Code : 1-3-3700-????
To 1-4-3700-????
Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------|-------------------------------|------------------------------------|------------------------------|------------------------|------------------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | TRANSIT | | | | |
| 1-3-3700-1000 | Transit Revenues | -361,500 | -351,000 | -315,738 | -328,056 |
| 1-3-3700-1100 | Sign Revenue | -20,000 | -5,700 | -5,250 | -3,200 |
| 1-3-3700-2000 | Gas Tax Funding | -130,200 | -129,000 | -4,321 | -30,268 |
| 1-3-3700-4000 | Cobalt Partnership | -38,183 | -36,276 | -25,350 | -25,350 |
| 1-3-3700-4100 | Municipal Partner - Other | -2,500 | -2,500 | 0 | 0 |
| | Total TRANSIT | -552,383 | -524,476 | -350,659 | -386,874 |
| | Total Revenue | -552,383 | -524,476 | -350,659 | -386,874 |
| | Expense | | | | |
| | TRANSIT SERVICES | | | | |
| 1-4-3700-3090 | Advertising | 1,000 | 1,000 | 0 | 412 |
| 1-4-3700-3470 | Materials & Supplies | 15,000 | 20,000 | 19,829 | 20,835 |
| 1-4-3700-3475 | Operating/Gas Tax Program | 0 | 31,080 | 4,321 | 12,720 |
| 1-4-3700-3480 | Bus Shelter Maintenance | 0 | 0 | 0 | 7,864 |
| 1-4-3700-3700 | Training & Travel | 0 | 0 | 0 | 676 |
| 1-4-3700-3900 | Insurance | 1,750 | 1,750 | 1,620 | 1,716 |
| 1-4-3700-4300 | Contracted Services | 8,685 | 10,620 | 0 | 0 |
| 1-4-3700-4400 | Transit Contract | 613,405 | 519,776 | 512,949 | 501,239 |
| 1-4-3700-8000 | Principle Repayment | 77,131 | 0 | 0 | 0 |
| 1-4-3700-8100 | Interest Repayment | 13,643 | 0 | 0 | 0 |
| 1-4-3700-9000 | Transit-Amortization | 0 | 0 | 147,460 | 102,685 |
| 1-4-3700-9999 | Transfer to Reserves | 73,069 | 179,000 | 0 | 0 |
| | Total TRANSIT SERVICES | 803,683 | 763,226 | 686,179 | 648,147 |
| | Total Expense | 803,683 | 763,226 | 686,179 | 648,147 |
| | Total GENERAL FUND | 251,300 | 238,750 | 335,520 | 261,273 |

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Account Code : 1-3-7900-????

To 1-4-7900-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|----------------------------------|---------------------------|----------------------|----------------|----------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | TS LIBRARY SERVICES | | | | |
| 1-3-7900-1000 | Fees & Fines | -7,100 | -7,100 | -7,715 | -6,431 |
| 1-3-7900-1100 | Photocopy/Faxes | -3,650 | -3,650 | -4,226 | -3,540 |
| 1-3-7900-1200 | Donations | -5,600 | -5,600 | -7,072 | -4,766 |
| 1-3-7900-1300 | Transfer/Trust Fund | -16,530 | -10,804 | -10,768 | -20,331 |
| 1-3-7900-2000 | Prov Funding Programs | -23,560 | -23,560 | -23,807 | -24,777 |
| 1-3-7900-2100 | ON Lib Cap Build Fund | -7,603 | -6,308 | -6,259 | -7,563 |
| 1-3-7900-2200 | Special Project-Trillium | -37,198 | -32,949 | -5,051 | -8,368 |
| 1-3-7900-4000 | Municipal Grants/Contribu | -9,042 | -9,042 | -10,145 | -9,042 |
| | Total TS LIBRARY SERVICES | -110,283 | -99,013 | -75,043 | -84,818 |
| | Total Revenue | -110,283 | -99,013 | -75,043 | -84,818 |
| | Expense | | | | |
| | LIBRARY SERVICES | | | | |
| 1-4-7900-1110 | Administration | 73,583 | 73,583 | 72,145 | 72,145 |
| 1-4-7900-1120 | Full Time | 182,991 | 184,262 | 171,927 | 183,176 |
| 1-4-7900-1130 | Part Time | 20,234 | 16,204 | 24,056 | 22,298 |
| 1-4-7900-1225 | NOHFC Intern | 34,125 | 28,875 | 0 | 0 |
| 1-4-7900-1900 | GWL Benefits | 46,000 | 45,000 | 46,007 | 43,385 |
| 1-4-7900-2000 | Benefits Overhead | 39,672 | 37,390 | 35,533 | 36,901 |
| 1-4-7900-3000 | Office Supplies | 3,500 | 3,500 | 3,457 | 4,126 |
| 1-4-7900-3005 | Discretionary Items | 1,000 | 1,000 | 1,160 | 607 |
| 1-4-7900-3050 | Telephone | 7,905 | 7,905 | 7,427 | 2,884 |
| 1-4-7900-3070 | Postage & Courier | 700 | 700 | 505 | 308 |
| 1-4-7900-3085 | Advertising | 600 | 600 | 699 | 752 |
| 1-4-7900-3090 | Small Office Equipment | 6,500 | 5,000 | 8,124 | 14,518 |
| 1-4-7900-3620 | Training Seminars/Courses | 3,400 | 3,400 | 2,128 | 2,048 |
| 1-4-7900-3700 | Travel/ Mileage | 1,800 | 1,800 | 1,361 | 2,265 |
| 1-4-7900-3800 | Printed Books | 36,400 | 36,400 | 41,124 | 42,311 |
| 1-4-7900-3805 | Non-Print Material | 13,742 | 13,742 | 13,543 | 12,398 |

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To 1-4-7900-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|-------------------------------|-------------------------|---------------------------|----------------------|----------------|----------------|
| 1-4-7900-3810 | Collection Maintenance | 4,000 | 4,000 | 3,943 | 3,393 |
| 1-4-7900-3820 | Special Programs | 3,000 | 3,000 | 1,055 | 473 |
| 1-4-7900-3830 | Trust Fund Expenditures | 500 | 500 | 500 | 500 |
| 1-4-7900-4750 | IT Support | 3,300 | 2,904 | 2,953 | 3,545 |
| Total LIBRARY SERVICES | | 482,952 | 469,765 | 437,647 | 448,033 |
| Total Expense | | 482,952 | 469,765 | 437,647 | 448,033 |
| Total GENERAL FUND | | 372,669 | 370,752 | 362,604 | 363,215 |

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To 1-4-1510-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|------------------------------------|---------------------------|----------------------|------------------|------------------|
| 1 | GENERAL FUND | | | | |
| | Revenue | | | | |
| | OPP SERVICES | | | | |
| 1-3-1500-1000 | False Alarm Fees | -24,000 | -19,200 | -26,200 | -8,100 |
| 1-3-1500-2000 | CPP Grant | -30,000 | -30,000 | -30,000 | -90,124 |
| 1-3-1500-2100 | Ride Program Grant | -8,944 | -8,895 | -1,536 | -10,426 |
| | Total OPP SERVICES | -62,944 | -58,095 | -57,736 | -108,650 |
| | Total Revenue | -62,944 | -58,095 | -57,736 | -108,650 |
| | Expense | | | | |
| | POLICING | | | | |
| 1-4-1500-4000 | 911 Municipal Policing | 5,860 | 5,860 | 5,858 | 5,858 |
| 1-4-1500-4010 | OPP Contract | 2,220,050 | 2,256,611 | 2,269,092 | 2,383,500 |
| 1-4-1500-4020 | Ride Program Expenses | 8,944 | 8,895 | 8,597 | 10,779 |
| | Total POLICING | 2,234,854 | 2,271,366 | 2,283,547 | 2,400,137 |
| | POLICE SERVICES BOARD | | | | |
| 1-4-1510-1115 | Honorarium/Per Diems | 4,175 | 3,675 | 2,863 | 2,463 |
| 1-4-1510-2000 | Benefits Overhead | 209 | 184 | 259 | 215 |
| 1-4-1510-3470 | Materials & Supplies | 100 | 100 | 0 | 473 |
| 1-4-1510-3620 | Training Seminars & Cours | 2,500 | 2,100 | 1,184 | 1,829 |
| 1-4-1510-3630 | Memberships | 1,250 | 1,200 | 1,169 | 1,149 |
| 1-4-1510-3700 | Travel/Mileage | 3,845 | 5,115 | 3,341 | 2,732 |
| | Total POLICE SERVICES BOARD | 12,079 | 12,374 | 8,816 | 8,861 |
| | Total Expense | 2,246,933 | 2,283,740 | 2,292,363 | 2,408,998 |
| | Total GENERAL FUND | 2,183,989 | 2,225,645 | 2,234,627 | 2,300,348 |

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| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---|---------------------------|----------------------|------------------|------------------|
| 1 | GENERAL FUND | | | | |
| | Expense | | | | |
| | HEALTH & SOCIAL SERVICES | | | | |
| 1-4-5010-1000 | Health Unit | 430,000 | 421,100 | 438,697 | 438,696 |
| 1-4-5010-2000 | DSSAB Levy | 2,416,000 | 2,368,855 | 2,293,329 | 2,313,964 |
| | Total HEALTH & SOCIAL SERVICES | 2,846,000 | 2,789,955 | 2,732,026 | 2,752,660 |
| | Total Expense | 2,846,000 | 2,789,955 | 2,732,026 | 2,752,660 |
| | Total GENERAL FUND | 2,846,000 | 2,789,955 | 2,732,026 | 2,752,660 |

Provisional Budget Report

Account Code : 2-3-1000-????

To 2-4-5000-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------|---|---------------------------|----------------------|-------------------|-------------------|
| 2 | WATER & SEWER | | | | |
| | Revenue | | | | |
| | WATER & SEWER SERVICES | | | | |
| 2-3-1000-1000 | Water | -2,241,462 | -2,148,045 | -2,038,225 | -1,991,241 |
| 2-3-1000-1100 | Metered Water | -114,954 | -111,175 | -126,473 | -130,368 |
| 2-3-1000-1200 | Sewer | -1,888,893 | -1,810,460 | -1,714,596 | -1,677,126 |
| 2-3-1000-1300 | Metered Sewer | -95,903 | -92,785 | -103,719 | -105,340 |
| 2-3-1000-1400 | Meter Rental Charges | -1,764 | -1,764 | -1,764 | -1,860 |
| 2-3-1000-1600 | Water On/Off Charges | -2,500 | -2,500 | -3,630 | -4,060 |
| 2-3-1000-1700 | Work Done for Individuals | -1,000 | -2,000 | 0 | -565 |
| 2-3-1000-1800 | Misc Revenue | 0 | 0 | -14,892 | 0 |
| | Total WATER & SEWER SERVICES | -4,346,476 | -4,168,729 | -4,003,299 | -3,910,560 |
| | Total Revenue | -4,346,476 | -4,168,729 | -4,003,299 | -3,910,560 |
| | Expense | | | | |
| | MISSING | | | | |
| 2-4-1420-9000 | Amortization Sewer | 0 | 0 | 532,364 | 523,307 |
| | Total MISSING | 0 | 0 | 532,364 | 523,307 |
| | ENVIRONMENTAL SERVICES | | | | |
| 2-4-3000-8000 | Principal Repayment | 557,364 | 280,418 | 0 | 0 |
| 2-4-3000-8100 | Interest Repayment | 211,374 | 52,469 | 47,579 | 52,170 |
| | Total ENVIRONMENTAL SERVICES | 768,738 | 332,887 | 47,579 | 52,170 |
| | ADMINISTRATION & SUPERVIS | | | | |
| 2-4-4110-1110 | Administrative Staff | 278,999 | 261,729 | 235,110 | 232,509 |
| 2-4-4110-1120 | Full Time | 256,818 | 259,792 | 246,113 | 166,264 |
| 2-4-4110-1300 | Overtime | 14,000 | 12,500 | 17,081 | 15,421 |
| 2-4-4110-1350 | Shift Prem/Crew/On Call | 2,000 | 2,000 | 1,625 | 1,106 |
| 2-4-4110-1900 | Great West Lift | 58,000 | 50,000 | 48,307 | 36,694 |
| 2-4-4110-2000 | Benefits Overhead | 92,153 | 89,242 | 93,592 | 77,272 |
| 2-4-4110-3055 | Telephone & Cell | 6,000 | 6,000 | 5,628 | 1,360 |
| 2-4-4110-3085 | Advertising | 2,000 | 2,000 | 1,289 | 1,479 |
| 2-4-4110-3090 | Office Equipment | 600 | 500 | 354 | 478 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 2

Date : Nov 10, 2017

Time : 2:22 pm

Account Code : 2-3-1000-????

To 2-4-5000-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---|---------------------------|---------------------------|----------------------|----------------|----------------|
| 2-4-4110-3100 | Hydro | 1,400 | 1,200 | 1,424 | 0 |
| 2-4-4110-3110 | Heating & Oil | 5,000 | 5,500 | 10,171 | 0 |
| 2-4-4110-3620 | Training Seminars & Cours | 7,315 | 7,500 | 8,904 | 6,883 |
| 2-4-4110-3630 | Memberships | 500 | 850 | 1,035 | 743 |
| 2-4-4110-3635 | Personnel Equipment | 2,000 | 2,000 | 2,048 | 1,590 |
| 2-4-4110-3640 | Meal Allowance | 400 | 500 | 465 | 210 |
| 2-4-4110-3700 | Travel/Mileage | 4,090 | 5,500 | 2,108 | 1,166 |
| 2-4-4110-3900 | Municipal Insurance | 50,000 | 58,000 | 56,535 | 56,667 |
| 2-4-4110-3905 | Liability Claims | 25,000 | 25,000 | 6,545 | 28,535 |
| 2-4-4110-4000 | DWQMS Legislation | 7,500 | 7,500 | 6,753 | 5,895 |
| 2-4-4110-4850 | Legal | 2,500 | 2,500 | 0 | 0 |
| 2-4-4110-5000 | Administrative Costs | 70,000 | 58,000 | 71,264 | 55,237 |
| 2-4-4110-5100 | Fleet Costs | 100,000 | 90,000 | 108,725 | 96,425 |
| 2-4-4110-5200 | Property Maintenance Char | 18,785 | 18,767 | 18,456 | 0 |
| 2-4-4110-9999 | Transfer to Reserves | 0 | 269,346 | 0 | 0 |
| Total ADMINISTRATION & SUPERVI | | 1,005,060 | 1,235,926 | 943,532 | 785,934 |
| SEWAGE TREATMENT | | | | | |
| 2-4-4120-3055 | Alarm Expenses | 2,000 | 2,000 | 2,076 | 0 |
| 2-4-4120-3100 | Hydro | 420,000 | 325,000 | 399,673 | 0 |
| 2-4-4120-3110 | Heating & Oil | 9,200 | 8,000 | 7,989 | 0 |
| 2-4-4120-3385 | Chemicals | 40,000 | 55,000 | 22,699 | 47,097 |
| 2-4-4120-3470 | Maint Mat/Supplies | 500 | 500 | 5,094 | 0 |
| 2-4-4120-3975 | Taxes | 26,950 | 25,310 | 23,646 | 0 |
| 2-4-4120-4500 | Laboratory Testing | 20,000 | 20,000 | 17,205 | 18,547 |
| 2-4-4120-4900 | Ontario Clean Water Agenc | 296,963 | 264,712 | 297,220 | 287,482 |
| 2-4-4120-4910 | Treatment Equipment Mtnce | 169,000 | 226,000 | 104,980 | 272,892 |
| Total SEWAGE TREATMENT | | 984,613 | 926,522 | 880,582 | 626,018 |
| SEWAGE COLLECTION | | | | | |
| 2-4-4130-3290 | Sewer Break Mat/Equip't | 50,000 | 50,000 | 59,570 | 71,490 |
| Total SEWAGE COLLECTION | | 50,000 | 50,000 | 59,570 | 71,490 |
| WATER TREATMENT | | | | | |
| 2-4-4320-3055 | Alarm Expenses | 2,000 | 2,000 | 2,081 | 0 |

CITY OF TEMISKAMING SHORES
Provisional Budget Report

GL5220

Page : 3

Date : Nov 10, 2017

Time : 2:22 pm

Account Code : 2-3-1000-????

To 2-4-5000-????

Fiscal Year : 2017

| Account Code | Account Description | 2018 COUNCIL REVIEW | 2017 FINAL BUDGET | 2016 ACTUAL | 2015 ACTUAL |
|---------------------------------|----------------------------------|---------------------------|----------------------|------------------|------------------|
| 2-4-4320-3100 | Hydro Electric | 380,000 | 375,000 | 363,758 | 200,480 |
| 2-4-4320-3110 | Heating Oil & Gas | 22,000 | 8,500 | 8,260 | 0 |
| 2-4-4320-3385 | Chemicals | 90,000 | 90,000 | 86,732 | 97,999 |
| 2-4-4320-3470 | Maint Mat/Supplies | 500 | 500 | 0 | 0 |
| 2-4-4320-3975 | Taxes | 38,868 | 37,980 | 26,986 | 0 |
| 2-4-4320-4500 | Laboratory Testing | 15,000 | 15,000 | 10,776 | 17,517 |
| 2-4-4320-4900 | Ontario Clean Water Agenc | 378,053 | 397,068 | 439,003 | 428,761 |
| 2-4-4320-4910 | Treatment Facility Mainta | 121,000 | 174,000 | 232,672 | 122,262 |
| Total WATER TREATMENT | | 1,047,421 | 1,100,048 | 1,170,268 | 867,019 |
| WATER DISTRIBUTION | | | | | |
| 2-4-4331-3385 | Water Repair Mat/Equip't | 325,000 | 275,000 | 397,655 | 333,643 |
| Total WATER DISTRIBUTION | | 325,000 | 275,000 | 397,655 | 333,643 |
| MISSING | | | | | |
| 2-4-4710-3055 | Alarm Expenses | 0 | 0 | 0 | 11,877 |
| 2-4-4710-3100 | Hydro | 0 | 0 | 0 | 418,913 |
| 2-4-4710-3110 | Heating Oil & Gas | 0 | 0 | 0 | 26,884 |
| 2-4-4710-3975 | Taxes | 0 | 0 | 0 | 50,882 |
| 2-4-4710-4000 | Property Maintenance Chargebacks | 0 | 0 | 0 | 18,921 |
| 2-4-4320-9000 | Amortization | 0 | 0 | 423,616 | 345,597 |
| Total MISSING | | 0 | 0 | 423,616 | 873,074 |
| Total Expense | | 4,180,832 | 3,920,383 | 4,455,166 | 4,132,655 |
| Total WATER & SEWER | | -165,644 | -248,346 | 451,867 | 222,095 |

2018 OPERATING PROJECTS

| General Department | Project Cost | Funding | Net Cost |
|-------------------------------|-----------------------|-----------------------|-----------------------|
| FEMS | 85,191 | 0 | 85,191 |
| Economic Development | 635,000 | 633,000 | 2,000 |
| CG&P | 78,500 | 75,000 | 3,500 |
| Recreation | 100,000 | 0 | 100,000 |
| Property Maintenance | 70,000 | 0 | 70,000 |
| Total Operating | <u>968,691</u> | <u>708,000</u> | <u>260,691</u> |

| Environmental Department | Total Project Cost |
|-------------------------------------|-------------------------------|
| Environmental Projects | <u>290,000</u> |
| Total Enviro Capital | <u>290,000</u> |

2018 FIRE AND EMERGENCY MANAGEMENT

| Project | Total Cost |
|----------------------------------|----------------------|
| Fire Pagers | 28,691 |
| SCBA Replacement/Standardization | 56,500 |
| Ec Dev Operating Projects | <u>85,191</u> |

2018 ECONOMIC DEVELOPMENT

| Project | Total Cost | Funding | Net Cost |
|----------------------------------|----------------|----------------|--------------|
| PDAC Conference 2018 | 585,000 | 585,000 a/b | 0 |
| Northern Ontario Exhibit 2018 | 50,000 | 48,000 c | 2,000 |
| Ec Dev Operating Projects | 635,000 | 633,000 | 2,000 |

a - FedNor - \$535,000

b - Tradeshow Participants - \$50,000

c - Municipal Partners - \$48,000

2018 COMMUNITY GROWTH & PLANNING

| Project | Total Cost | Funding | | Net Cost |
|---------------------------------------|-------------------|----------------|---|-----------------|
| Archeological Management Plan | 75,000 | 75,000 | 1 | 0 |
| 2018 Contractor's Night | 3,500 | | | 3,500 |
| Operating Projects Anticipated | 78,500 | 75,000 | | 3,500 |

1 - Community Development Reserve

2018 RECREATION

| Project | Total Cost |
|---|-----------------------|
| Benches (Hlby, North Cobalt/STATO) | 3,000 |
| Garbage Receptacles (20) | 12,000 |
| Banners Downtown | 5,000 |
| Picnic Tables (20) | 3,000 |
| NL Arena Showers - plumbing | 5,000 |
| Dock Repairs/Anchors | 7,500 |
| Hlby North Boat Launch Retaining Wall | 7,500 |
| Hlby Marina Canoe/Kayak Rack | 1,000 |
| Ball Diamond Upgrades | 15,000 |
| Christmas Lights - downtown | 10,000 |
| Hlby Arena Energy Upgrades | 35,000 |
| Operating Projects Anticipated | <u>104,000</u> |
| | |
| Operating Projects Target Budget | <u>100,000</u> |
| | |
| Other Projects Considered: | |
| Recreation Master Plan | 80,000 |

2018 PROPERTY MAINTENANCE

| Project | Total Cost |
|--|----------------------|
| Hlby Medical Centre Washroom Upgrades | 7,500 |
| Dymond Hall Flooring Upgrades | 10,000 |
| Dymond Hall Upstairs Washroom Upgrades | 5,000 |
| Dymond Complex Review of all Heating Systems | 2,500 |
| NL Ballfield Washroom Upgrades | 5,000 |
| NL Arena Paint Gable End Ice Surface | 20,000 |
| Harbour Place Paint Gable Ends | 3,000 |
| Hlby Arena Stair Tread Replacement | 7,500 |
| Assemble Docks - Hiring of Contractor | 5,000 |
| Hlby Beach Sink Upgrades and Plywood Windows | 1,500 |
| Hlby Marina North Gate Upgrades | 5,000 |
| Operating Projects Anticipated | <u>72,000</u> |
| | |
| Operating Projects Target Budget | <u>70,000</u> |
| | |
| Other Projects Considered: | |
| NL Fire Station Fire Alarm System | 14,700 |
| City Hall Interior Painting and Repair | 10,000 |
| NL Community Hall Door Upgrades | 7,500 |
| Key alike Facilities | 10,000 |
| Video Surveillance Systems Misc Buildings | 10,000 |
| | <u>52,200</u> |

2018 ENVIRONMENTAL

| Project | Sewer | Water | Total Cost |
|---|----------------|----------------|----------------|
| Expenditure Requests | 80,000 | 80,000 | 160,000 |
| Master Electrician | 6,500 | 5,000 | 11,500 |
| Chemical Pumping System - Dymond Reservoir | | 6,000 | 6,000 |
| SCADA System Programming | 10,000 | 10,000 | 20,000 |
| Facility Maintenance | 20,000 | 20,000 | 40,000 |
| Aeration Line Maintenance - NL Lagoon | 20,000 | | 20,000 |
| Raw Sewage Auto Sampler - Various Locations | 7,500 | | 7,500 |
| Effluent Flow Meter - NL Lagoon | 25,000 | | 25,000 |
| Operating Projects Anticipated | 169,000 | 121,000 | 290,000 |

2018 CAPITAL PROJECTS

| General Department | Total Project Cost | Funding | Borrowing | Reserves | City Cost | Transfer fr Operations | Excess / Shortfall |
|-----------------------------|---------------------------|------------------|------------------|-----------------|------------------|-------------------------------|---------------------------|
| Fire & Emergency Management | 114,500 | 0 | 0 | 0 | 114,500 | | |
| Public Works | 3,480,230 | 1,681,265 | 0 | 787,335 | 1,011,630 | | |
| Recreation | 140,200 | 12,500 | 0 | 0 | 127,700 | | |
| Property Maintenance | 1,420,000 | 62,500 | 0 | 55,000 | 1,302,500 | | |
| Fleet | 1,203,000 | 0 | 1,203,000 | 0 | 0 | | |
| Transit | 32,000 | 32,000 | 0 | 0 | 0 | | |
| Total Capital | 6,389,930 | 1,788,265 | 1,203,000 | 842,335 | 2,556,330 | 683,320 | -1,873,010 |

| Environmental Department | Total Project Cost | Funding | Borrowing | Reserves | City Cost | Transfer fr Operations | Excess / Shortfall |
|---------------------------------|---------------------------|----------------|------------------|-----------------|------------------|-------------------------------|---------------------------|
| Environmental Projects | 1,840,000 | 332,921 | 1,136,923 | 205,156 | 165,000 | 165,644 | 644 |
| Total Enviro Capital | 1,840,000 | 332,921 | 1,136,923 | 205,156 | 165,000 | 165,644 | 644 |

2018 FIRE & EMERGENCY MANAGEMENT

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|---------------------------------------|---------------------|-------------------|----------------|------------------|-----------------|------------------|
| Air Cylinder Containment Fill Station | Station #1 | 6,000 | | | | 6,000 |
| Washer-Extractor for PPE | 1 unit | 8,500 | | | | 8,500 |
| Fire Station Building Reserve | Station #1 | 100,000 | | | | 100,000 |
| Capital Projects Recommended | | 114,500 | 0 | 0 | 0 | 114,500 |
| Replacement of Cascade System | Station #2-VRP 2019 | 34,000 | | | | |
| Hurst Rescue Ram - 53" | Station #3 | 12,212 | | | | |
| Other Projects Considered | | 46,212 | | | | |

2018 PUBLIC WORKS CAPITAL PROJECTS

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|---|---------------------------|-------------------------|-------------------------|-----------|-----------------------|-------------------------|
| 2018 Roads Program | see breakdown below | 2,810,230 | 1,681,265 | a,b | 677,335 | 1 451,630 |
| Golf Course Road Bridge | | 500,000 | | | | 500,000 |
| Elm Street Resurfacing | Armstrong to May | 35,000 | | | | 35,000 |
| Ditching Program for Future Resurfacing | | 25,000 | | | | 25,000 |
| Landfill Expansion | finalize EA, ECA & design | 110,000 | | | 110,000 | 2 - |
| Capital Projects Recommended | | <u>3,480,230</u> | <u>1,681,265</u> | - | <u>787,335</u> | <u>1,011,630</u> |

a - OCIF Top-Up Funding (\$1,476,068)

b - OCIF Formula Funding (\$205,197)

1 - Federal Gas Tax

2 - Landfill Reserve

2018 Roads Program

| | |
|--------------------------------|-------------------------|
| Armstrong Street | 720,470 |
| Lakeshore Road/Ferguson Avenue | 243,240 |
| Rorke Avenue/King Street | 550,107 |
| West Road | 1,260,273 |
| Environmental | 2,675 |
| Project Design & Management | 33,465 |
| | <u>2,810,230</u> |

| | | |
|----------------------------------|--------------------|-----------------------|
| Clover Valley Road Realignment | engineering design | 50,000 |
| Highway 65E Road Realignment | engineering design | 200,000 |
| Grant Drive Extension | engineering design | 25,000 |
| Other Projects Considered | | <u>275,000</u> |

2018 RECREATION CAPITAL PROJECTS

| Project | Notes | Total Cost | Funding | Partners | Borrowing | Reserves | City Cost |
|-------------------------------------|--------------|-------------------|----------------|-----------------|------------------|-----------------|------------------|
| Splashpad | design | 25,000 | | 12,500 | i | | 12,500 |
| Hlby Arena Lobby Floor Replacement | | 40,000 | | | | | 40,000 |
| Zero Turn Lawnmower | | 20,000 | | | | | 20,000 |
| Playground Strategy Program | | 50,000 | | | | | 50,000 |
| Groomer | | 5,200 | | | | | 5,200 |
| Capital Projects Recommended | | 140,200 | 0 | 12,500 | 0 | 0 | 127,700 |

i - Rotary Club

| | | | | | | | |
|----------------------------------|-------------------|----------------|--|--|--|--|--|
| Dymond Firemen's Park | trail resurfacing | 120,000 | | | | | |
| Playground Strategy Program | | 100,000 | | | | | |
| NL Tennis Courts | | 110,000 | | | | | |
| Other Projects Considered | | 330,000 | | | | | |

2018 PROPERTY MAINTENANCE

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|--------------------------------------|---|-------------------|----------------|------------------|-----------------|------------------|
| NL Cemetery Office Building Upgrades | | 25,000 | | | 25,000 1 | 0 |
| NL Library Building Improvements | carry-over | 125,000 | 62,500 a | | 30,000 | 32,500 |
| PFC Upgrades | mechanical room upgrades ductwork, ceiling & lighting lobby floor & desk electrical upgrades | 1,000,000 | | | | 1,000,000 |
| NL Library Relocation | engineering & EA's | 100,000 | | | | 100,000 |
| Hlby Marina | shore Rehabilitation | 150,000 | | | | 150,000 |
| NL Arena | accessibility upgrade engineering | 20,000 | | | | 20,000 |
| Capital Projects Recommended | | 1,420,000 | 62,500 | 0 | 55,000 1 | 1,302,500 |

a - Canada 150 funding

1 - Cemetery Reserves

| | | |
|----------------------------------|-----------------------------------|----------------|
| NL Library Relocation | retrofit 2019 | 750,000 |
| Hlby Library | boiler replacement | 50,000 |
| Hlby Medical Centre | parking lot upgrades | 105,000 |
| NL Community Hall | accessibility upgrade engineering | 20,000 |
| Other Projects Considered | | 925,000 |

2018 FLEET

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|-------------------------------------|----------------|-------------------|----------------|------------------|-----------------|------------------|
| Sweeper | Public Works | 350,000 | | 350,000 | | 0 |
| Sidewalk Machine | Public Works | 170,000 | | 170,000 | | 0 |
| Blower Attachment for Loader | Public Works | 130,000 | | 130,000 | | 0 |
| 3/4 Ton Pick Up w Cap | Public Works | 40,000 | | 40,000 | | 0 |
| 1/2 Ton Pick Up | Public Works | 33,000 | | 33,000 | | 0 |
| Van | Building Mntce | 40,000 | | 40,000 | | 0 |
| Water Tanks (2) | Public Works | 70,000 | | 70,000 | | 0 |
| Pumper | Station #1 | 370,000 | | 370,000 | | 0 |
| Capital Projects Recommended | | 1,203,000 | 0 | 1,203,000 | 0 | 0 |

NOTE: equipment purchase costs and borrowing for said costs has a direct impact on the City's operating budget.

2018 TRANSIT

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|-------------------------------------|--------------|-------------------|----------------|------------------|-----------------|------------------|
| Video Surveillance System | 4 units | 32,000 | 32,000 | 1 | | 0 |
| Capital Projects Recommended | | 32,000 | 32,000 | 0 | 0 | 0 |

1 - Provincial Gas Tax

2018 ENVIRONMENTAL CAPITAL PROJECTS

| Project | Notes | Total Cost | Funding | Borrowing | Reserves | City Cost |
|-------------------------------------|-----------------------------|-------------------|------------------|------------------|-----------------|------------------|
| TS Infrastructure - Phase 1 | carry-over | 900,000 | | 723,000 | 177,000 | - |
| NC Water Stabilization | niven st reservoir upgrades | 75,000 | | 60,000 | 15,000 | - |
| McCamus WTP Iron Removal System | carry-over | 700,000 | 332,921 a | 353,923 | 13,156 | - |
| Hlby WTP Sedimentation Tank Rebuild | | 110,000 | | | | 110,000 |
| Hlby STP Effluent Quality Issues | engineering design | 55,000 | | | | 55,000 |
| Capital Projects Recommended | | 1,840,000 | 332,921 - | 1,136,923 | 205,156 | 165,000 |

a - CWWF funding

| | | | | | | |
|----------------------------------|----------------------------|------------------|--|--|--|--|
| Lakeshore Road Sewer | engineering design | 125,000 | | | | |
| Beach Gardens | upgrades & servicing - PPP | 505,000 | | | | |
| NL/Dym Water Linking - Phase 2&3 | CWWF application 2019 | 720,000 | | | | |
| Other Projects Considered | | 1,350,000 | | | | |

**Temiskaming Shores Seniors' Affordable Housing
Working Group**
259 Gordon Drive
Haileybury, ON P0J 1K0
705-672-2557

Mayor and Council
City of Temiskaming Shores
P. O. Box 2050
New Liskeard, ON
P0J 1P0

November 6, 2017

Dear Mayor and Council:

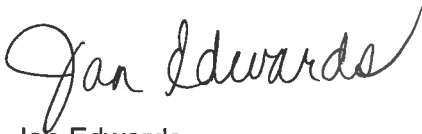
Re: Request for Funds

The Seniors' Affordable Housing Working Group, comprised of representatives from Royal Canadian Legion Zone K-1 & Area Veterans Home Corporation, the New Liskeard Non-Profit Housing Corporation, the City and private individuals is seeking to construct much needed affordable housing units for seniors in the City of Temiskaming Shores. The urgency of moving forward with this type of seniors' housing in our City has recently been underscored by the housing survey conducted in October. We received 215 responses and of these, 56 seniors indicated that they were ready to move into a new building now.

I am writing on behalf of the Seniors' Affordable Housing Working Group to request a grant of \$5,000.00 from the City of Temiskaming Shores to assist with the legal costs of forming a not-for-profit corporation. We require these funds at this time so that we can begin the process of developing and awarding a Request for Proposal to design and build the project and to undertake the necessary construction and financing agreements.

Thank you for considering our request. Your support for this project will enable seniors to remain in their community and will provide social and economic benefits for now and for the future.

Yours sincerely,



Jan Edwards