



The Corporation of the City of Temiskaming Shores
Special Committee of the Whole Meeting
Tuesday, November 28, 2023 – 3:00 p.m.
City Hall – Council Chambers – 325 Farr Drive

Agenda

1. Land Acknowledgement

2. Call to Order

3. Roll Call

4. Approval of Agenda

Draft Resolution

Moved by: Councillor

Seconded by: Councillor

Be it resolved that City Council approves the agenda as printed.

5. Declaration of Special Meeting

Draft Resolution

Moved by: Councillor

Seconded by: Councillor

Be it resolved that the Council of the City of Temiskaming Shores declares this meeting a “Special Committee of the Whole meeting” in accordance with Section 9 of Procedural By-law No. 2023-022.

6. **Disclosure of Pecuniary Interest and General Nature**

7. **New Business**

a) **Presentation – Draft No. 1 - 2024 Municipal Operating and Capital Budget**

Draft Resolution

Moved by: Councillor

Seconded by: Councillor

Be it resolved that the Council of the City of Temiskaming Shores hereby acknowledges the presentation of the 2024 Operating and Capital Budget, Draft No. 1.

8. **Adjournment**

Draft Resolution

Moved by: Councillor

Seconded by: Councillor

Be it resolved that City Council adjourns at _____ p.m.



2024 Budget Deliberations

Special Committee of the Whole Meeting



2024 Budget Deliberations - Council Review #1

Notice to Reader:

The annual budget process begins early fall, with a draft budget prepared by staff based on several factors including past trends, current year forecasts, and adjusted for any expected changes in costs or service levels. Staff identify new items for consideration and discussion. It is a preliminary budget to begin budget discussions with Council which traditionally takes place over **one or more** draft iterations.

It is important to note that this draft has been prepared with information known or available at the time of preparation. As we proceed through the budget process, new information may come to light at which time we will advise Council and make adjustments as required. Staff are committed to prepare a budget that meets Council's direction and moves priorities forward to achieve its' vision for the community. We will endeavour to keep you informed as we go through the process and are prepared to recommend adjustments as circumstances warrant.

**2024 Budget - Council Review #1
General Operations**

	Actuals				Budget			Budget Change		
	2022	2023	2023	2024	2.5%	3.0%	3.5%	Variance (\$)		
	Actuals	Oct YTD Actuals *	Final Budget	Council Review #1	Scenario #1	Scenario #2	Scenario #3	2023 Final 2024 CR#1	B/(W)	% Notes
Council	152,195	125,508	161,105	161,500	161,500	161,500	161,500	(395)	-0.2%	
General Government	2,899,024	1,323,693	2,547,329	2,541,565	2,541,565	2,541,565	2,541,565	5,764	0.2%	A
Fire Services	493,442	333,913	520,093	537,342	537,342	537,342	537,342	(17,249)	-3.3%	B
Economic Development	(470,545)	526,914	297,038	323,925	323,925	323,925	323,925	(26,887)	-9.1%	C
Recreation	1,548,648	1,322,415	1,657,122	1,651,528	1,651,528	1,651,528	1,651,528	5,594	0.3%	D
Property Maintenance	666,331	443,157	614,249	597,138	597,138	597,138	597,138	17,111	2.8%	E
Public Works & Solid Waste Mgmt	3,574,311	3,844,319	4,198,337	4,583,727	4,583,727	4,583,727	4,583,727	(385,390)	-9.2%	F
Transit	135,180	470,091	314,087	410,291	410,291	410,291	410,291	(96,204)	-30.6%	G
Libraries	353,959	310,725	402,566	423,559	423,559	423,559	423,559	(20,993)	-5.2%	H
Net Municipal Operations	9,352,544	8,700,734	10,711,926	11,230,575	11,230,575	11,230,575	11,230,575	(518,649)	-4.8%	
Policing	2,224,755	2,005,240	2,470,208	2,175,242	2,175,242	2,175,242	2,175,242	294,966	11.9%	I
Health & Social Services	2,864,630	2,518,496	2,926,297	3,035,930	3,035,930	3,035,930	3,035,930	(109,633)	-3.7%	J
Policing and Social Services Expenditures	5,089,385	4,523,736	5,396,505	5,211,172	5,211,172	5,211,172	5,211,172	185,333	3.4%	
Capital Financing	1,313,021	1,464,397	928,827	950,537	950,537	950,537	950,537	(21,710)	-2.3%	K
OMPF	(3,202,400)	(2,774,000)	(3,328,800)	(3,391,600)	(3,391,600)	(3,391,600)	(3,391,600)	62,800	1.9%	L
Tax Levy Required for Operations	12,552,550	11,914,867	13,708,458	14,000,684	14,000,684	14,000,684	14,000,684	(292,226)	-2.1%	
General Taxation (net)	(14,382,049)	(14,787,358)	(14,617,137)	(14,720,040)	(15,088,041)	(15,161,641)	(15,235,241)			M
Transfer to Capital			(908,679)	(719,356)	(1,087,357)	(1,160,957)	(1,234,557)			

*Oct YTD Actuals are unadjusted for YE allocations and transfers.

If position requests approved, adjusted transfer to capital

(631,356) (999,357) (1,072,957) (1,146,557)

Staffing requests not included above

-10 months Aquatic Youth Programmer Shadow	\$ 58,311	less than 10 months of training expected due to vacation
-6 months training & development for Superintendent of Transportation	\$ 45,655	confirmation pending
-Communications Position - contract extension to year end	\$ 10,550	3 months
-Water/Sewer Mtnce Position minus Afternoon Patrol (would be part of enviro budget)	\$ 61,961	full year - anticipated start May
	<u>\$ 176,477</u>	costs presented include overhead but not Manulife

-Active Travel Position - Request submitted as conditional upon successful funding, and reduction in programming budget.

General Notes

Statutory benefits increased in accordance to 2024 guidelines.
As of January 1, 2024 employees and employers must contribute a second additional CPP contribution (CPP2) on earnings above the annual maximum earnings.
Salary increases have been assumed in all staffing lines, in line with municipal sector.
Operating projects are included in applicable departmental budgets. (See Appendix A: Operating Project List for breakdown)
Utilities increased based on average rate, past usage, plus a 2% inflationary increase.

Variance from 2023 Budget to 2024 Budget Council Review #1

- A - \$12,000 increase for E-scribe programming for Clerk's office. Ongoing annual cost expected.
Decrease of \$22.5K to election expenses transfer to reserve due to non-election year
Cemetery operations are unbalanced and cemetery reserves are depleted. Net expense is projected at \$45,829.
\$15,000 increase in corporate training
- B - Increase mainly due to wages, operating projects and adjustment to transfer from reserve to align with past budgeting practice
- C - Agreement with One Light Diversity Centre to provide settlement services (\$30,000)
- D - Continued increase in Pool Fitness Centre membership/user revenues
Ontario Northland contact \$36K (revenue), offset by corresponding transfer to reserve
Change in Buckle Park Operations (lease)
- E - Increase to internal recoveries for wages and benefits due to adjustment in allocation method
New Liskeard Community Hall Feasibility Study included in operational projects.
- F - **Public Works & Fleet:**
Capital lease program for small fleet replacement increase by \$56K over last budget.
Fleet Reserve expected to be depleted by 2024. Insufficient balance to offset 2024 principle, interest and capital lease expenses in excess of the Fleet Replacement Plan.
Fleet increase of \$70K for parts and maintenance. 2023 YTD actuals currently exceed the 2023 budget.
Increase of \$50K to winter control budget, which is still lower than past trends
Reduction of \$23K to internal recoveries for gravel to align with past trends
- Solid Waste:**
New landfill operational requirements resulted in an increase of approx. \$95K to expenses.
Recycling operations assumes an increase of \$75K
Increase to operational projects which are identified in Appendix A: Operating Project List
Increase of \$40K to transfer to reserve
Increase of approx. \$160K in landfill and recycling revenues which partially offset increase to expenses noted above.
- G - Proactive routine maintenance by new Mechanic for 2024 should assist with reducing repair costs
Cobalt transit agreement remains outstanding.
- H - Increase mainly due to change in staffing structure as part of employee retention efforts
Reduction transfer from trust fund to align disbursement quota per investment policy (\$-8K)
- I - In accordance with 2024 Municipal Policing billing and Prisoner Transportation Grant allotment
- J - Increases to Health and Social Services fees based on preliminary estimates.
- K - Ontario Community Infrastructure Funding (OCIF) used to offset all principle and interest costs associated with Roads Program.
Fleet Reserve expected to be depleted by 2024. Insufficient balance to offset 2024 principle, interest and capital lease expenses in excess of the Fleet Replacement Plan.
- L - Ontario Municipal Partnership Fund (OMPF) increase in accordance to 2024 Allocation Notice
- M - Tax levy estimated using 2023 MPAC roll information. 2024 roll expected to become available beginning of December.
Three scenarios for property tax levy increases were prepared: 2.5%, 3.0% and 3.5% increases are being presented for consideration

2024 Budget - Council Review #1
General Operations - Including New Positions

	Actuals		Budget						Budget Change		
	2022 Actuals	2023 Oct YTD Actuals *	2023 Final Budget	2024 Draft #2	Variance (\$)			2023 Final	2024 Draft #2	B/(W)	% Notes
					2.5%	3.0%	3.5%				
					Scenario #1	Scenario #2	Scenario #3				
Council	152,195	125,508	161,105	161,500	161,500	161,500	161,500			(395)	-0.2%
General Government	2,899,024	1,323,693	2,547,329	2,541,565	2,541,565	2,541,565	2,541,565			5,764	0.2%
Fire Services	493,442	333,913	520,093	537,342	537,342	537,342	537,342			(17,249)	-3.3%
Economic Development	(470,545)	526,914	297,038	334,475	334,475	334,475	334,475			(37,437)	-12.6%
Recreation	1,548,648	1,322,415	1,657,122	1,701,224	1,701,224	1,701,224	1,701,224			(44,102)	-2.7%
Property Maintenance	666,331	443,157	614,249	597,138	597,138	597,138	597,138			17,111	2.8%
Public Works & Solid Waste Mgmt	3,574,311	3,844,319	4,198,337	4,611,481	4,611,481	4,611,481	4,611,481			(413,144)	-9.8%
Transit	135,180	470,091	314,087	410,291	410,291	410,291	410,291			(96,204)	-30.6%
Libraries	353,959	310,725	402,566	423,559	423,559	423,559	423,559			(20,993)	-5.2%
Net Municipal Operations	9,352,544	8,700,734	10,711,926	11,318,575	11,318,575	11,318,575	11,318,575			(606,649)	-5.7%
Policing	2,224,755	2,005,240	2,470,208	2,175,242	2,175,242	2,175,242	2,175,242			294,966	11.9%
Health & Social Services	2,864,630	2,518,496	2,926,297	3,035,930	3,035,930	3,035,930	3,035,930			(109,633)	-3.7%
Policing and Social Services Expenditures	5,089,385	4,523,736	5,396,505	5,211,172	5,211,172	5,211,172	5,211,172			185,333	3.4%
Capital Financing	1,313,021	1,464,397	928,827	950,537	950,537	950,537	950,537			(21,710)	-2.3%
OMPF	(3,202,400)	(2,774,000)	(3,328,800)	(3,391,600)	(3,391,600)	(3,391,600)	(3,391,600)			62,800	1.9%
Tax Levy Required for Operations	12,552,550	11,914,867	13,708,458	14,088,684	14,088,684	14,088,684	14,088,684			(380,226)	-2.8%
General Taxation (net)	(14,382,049)	(14,787,358)	(14,617,137)	(14,720,040)	(15,088,041)	(15,161,641)	(15,235,241)				
Transfer to Capital			(908,679)	(631,356)	(999,357)	(1,072,957)	(1,146,557)				

*Oct YTD Actuals are unadjusted for YE allocations and transfers.

Additional Requests included above

-10 months Aquatic Youth Programmer Shadow	\$	58,311	will not get full 10 months of training due to vacation, does not include manulife
-Removal of Head Guard	-\$	8,615	Redundant with proposed shadow Programmer position
-Removal of Patrol Position	-\$	17,901	Redundant with proposed water sewer position
-6 month training & dev. for Superintendent of Transportation	\$	45,655	will not get full 6 months of training due to vacation, does not include manulife
-Communications position	\$	10,550	3 months added to current contract position
Total	\$	88,000	(includes mandatory employer related costs (MERCs))

2024 Budget - Council Review #1
Environmental Services

	Actuals		Budget		Budget Change		
	2022 Actuals	2023 Oct YTD Actuals *	2023 Final Budget	2024 Council Review #1	2023 Final 2024 Draft #2 Variance (\$) B/(W)	%	Notes
Administration	1,033,171	1,072,522	1,338,672	1,028,767	309,905	23.2%	A
Sewage Treatment & Collection	997,689	931,574	991,409	1,066,934	(75,525)	-7.6%	B
Water Treatment & Distribution	2,003,475	1,382,146	1,916,743	2,007,543	(90,800)	-4.7%	C
Capital Financing	682,677	558,548	670,257	684,204	(13,947)	-2.1%	
W/S Revenue Required for Ops	4,717,012	3,944,789	4,917,081	4,787,448	129,633	2.6%	
User Fees	(5,253,005)	(5,385,231)	(5,221,064)	(5,462,039)			D
Transfer to Capital	(535,993)	(1,440,442)	(303,983)	(674,591)			

*Oct YTD Actuals are unadjusted for YE allocations and transfers.

If position request approved, adjusted transfer to capital **(612,630)**

Staffing requests not included above	
-Water/Sewer Mtnce Position minus Afternoon Patrol	\$ 61,961 full year - anticipated start May

General Notes

Statutory benefits increased in accordance to 2024 guidelines.
As of January 1, 2024 employees and employers must contribute a second additional CPP contribution (CPP2) on earnings above the annual maximum earnings.
Salary increases have been assumed in all staffing lines, in line with municipal sector.
Operating projects are included in applicable departmental budgets. (See Appendix A: Operating Project List for breakdown)

Variance from 2023 Budget to 2024 Budget Council Review #1

- A - Currently no transfer to reserve built into the budget. 2023 budgeted transfer was \$348K.
- B - Increase to chemicals by \$115K partially offset by savings in treatment equipment maintenance
- C - Electricity costs increased by \$65K for water treatment facilities. This estimate is higher compared to other facilities within the organization.
Water / hydrant / valve repairs and maintenance increase of \$42K. Based on past trends analysis and current costs.
- D - 2% increase to user fees incorporated into the budget. Additional adjustment expected once year end supplementary billings are processed.

2024 Budget - Council Review #1
Environmental Services - Including New Position


	Actuals		Budget		Budget Change		
	2022 Actuals	2023 Oct YTD Actuals *	2023 Final Budget	2024 Council Review #1	Variance (\$) 2023 Final 2024 Draft #2 B/(W)	%	Notes
Administration	1,033,171	1,072,522	1,338,672	1,090,628	248,044	18.5%	A
Sewage Treatment & Collection	997,689	931,574	991,409	1,066,934	(75,525)	-7.6%	
Water Treatment & Distribution	2,003,475	1,382,146	1,916,743	2,007,543	(90,800)	-4.7%	B
Capital Financing	682,677	558,548	670,257	609,204	61,053	9.1%	
W/S Revenue Required for Ops	4,717,012	3,944,789	4,917,081	4,774,309	142,772	2.9%	
User Fees	(5,253,005)	(5,385,231)	(5,221,064)	(5,462,039)			
Transfer to Capital	(535,993)	(1,440,442)	(303,983)	(687,730)			

*Oct YTD Actuals are unadjusted for YE allocations and transfers.

Additional Requests included above


-Water Sewer Mtnc Position \$ **61,861** full year - anticipated start May
cost presented include overhead but not Manulife

What does a tax increase represent for residential taxpayers in 2024?

Median Single Family Detached Home Assessment		\$ 192,000				
						
Property Tax Levy Increase	2023	0.0%	2.5%	3.0%	3.5%	
Water/Wastewater Increase		2.0%	2.0%	2.0%	2.0%	
Impact Analysis						
Property Tax	2,303	2	68	81	95	
Education	294	-	-	-	-	
Water/Wastewater Fees	1,011	20	20	20	20	
Solid Waste Diversion Fee (SWDF)	38	2	2	2	2	
Total Annual Impact to Median Household		\$ 3,645	\$ 24	\$ 90	\$ 103	\$ 117
Total Monthly Impact to Median Household		\$ 2	\$ 8	\$ 9	\$ 10	

Proposed Levy Increase	2023 Mun Rate	2024 Mun Rate	Change (%)
0.00%	0.01199420	0.0120030100	0.07%
2.50%	0.01199420	0.0123493000	2.96%
3.00%	0.01199420	0.0124185600	3.54%
3.50%	0.01199420	0.0124878200	4.12%

What does a tax increase represent for commercial taxpayers in 2024?

Average Commercial Occupied Assessment (CT Category)		\$ 280,743				
						
Property Tax Levy Increase	2023	0.0%	2.5%	3.0%	3.5%	
Water/Wastewater Increase		2.0%	2.0%	2.0%	2.0%	
Impact Analysis						
Property Tax	6,699	- 6	93	112	132	
Education	2,751	-	-	-	-	
Water/Wastewater Fees	976	20	20	20	20	
Solid Waste Diversion Fee (SWDF)	38	2	2	2	2	
Total Annual Impact to Average Commercial		\$ 10,464	\$ 16	\$ 114	\$ 134	\$ 154
Total Monthly Impact to Average Commercial		\$ 1	\$ 10	\$ 11	\$ 13	

**Note that CS had approved the gradual elimination of the sub-class reduction.
This has been applied and means a greater impact to excess and vacant properties*

Proposed Levy Increase	2023 Mun Rate	2024 Mun Rate	Change (%)
0.00%	0.0238612	0.023841550	-0.08%
2.50%	0.0238612	0.024191790	1.39%
3.00%	0.0238612	0.024261840	1.68%
3.50%	0.0238612	0.024331890	1.97%

Breakdown of Property Taxes

Median Single Family Detached Home Assessment \$ 192,000



Property Tax Levy Increase	0.0%	2.5%	3.0%	3.5%
Water/Wastewater Increase	2.0%	2.0%	2.0%	2.0%

Impact Analysis	2023	2024 Proposed			
Property Tax	2,303	2,303	2,371	2,384	2,398
Education	294	294	294	294	294
Water/Wastewater Fees	1,011	1,031	1,031	1,031	1,031
Solid Waste Diversion Fee (SWDF)	38	40	40	40	40

Total Annual Property Taxes	\$ 3,645	\$ 3,667	\$ 3,736	\$ 3,749	\$ 3,762
Monthly Property Taxes	\$ 304	\$ 306	\$ 311	\$ 312	\$ 314

Additional Property Taxes to be Paid in 2024	\$ 22	\$ 90	\$ 104	\$ 117
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Breakdown of Property Taxes

Average Commerical Occupied Assessment (CT Category) \$ 280,743



Property Tax Levy Increase	0.0%	2.5%	3.0%	3.5%
Water/Wastewater Increase	2.0%	2.0%	2.0%	2.0%

Impact Analysis	2023	2024 Proposed			
Property Tax	6,699	6,699	6,792	6,811	6,831
Education	2,751	2,751	2,751	2,751	2,751
Water/Wastewater Fees	957	976	976	976	976
Solid Waste Diversion Fee (SWDF)	36	40	40	40	40

Total Annual Property Taxes	\$ 10,443	\$ 10,466	\$ 10,559	\$ 10,578	\$ 10,598
Monthly Property Taxes	\$ 870	\$ 872	\$ 880	\$ 882	\$ 883

Additional Property Taxes to be Paid in 2024	\$ 23	\$ 116	\$ 112	\$ 155
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*Note that CS had approved the gradual elimination of the sub-class reduction.
This has been applied and means a greater impact to excess and vacant properties

City of Temiskaming Shores
2024 Operating Budget Summary

Department	Project	Estimated Cost	Additional Information
Public Works	Sidewalks / AODA / Tactile / Push Buttons	\$ 50,000	Minimum maintenance standards / Limit liability
Public Works	Road Safety Initiatives	\$ 15,000	Signs, Bump-outs, safety reviews.
Public Works	Storm Weeping Tile on Lakeshore Road	\$ 10,000	Prevent Ice build up on major arterial road Lakeshore
Fleet	On-board Diagnostics (OBD) reader + fees	\$ 10,000	Diagnostic device for heavy duty fleet including transit used by Mechanic.
Fleet	Tires - for Heavy Duty Equipment	\$ 10,000	Graders, Heavy Trucks and Fire trucks, some need new tires
Solid Waste	Monitoring Well at New Landfill Site	\$ 30,000	
Recycling	Food Cycler Program	\$ 35,000	Partially offset by participant contributions
Recreation	Harbourplace Deck Repair	\$ 15,000	Decking needs repair on the north side.
Recreation	Recreation Parks Equipment	\$ 20,000	Picnic tables, garbage cans, etc. at various parks.
Recreation	Haileybury Marina Redecking	\$ 15,000	Decking repair at marina.
Recreation	Playground Surfacing	\$ 25,000	Sealing the playground surface of Whittle Park.
Building Maintenance	New Liskeard Arena Side Door Replacement	\$ 7,000	Current door does not close properly.
Building Maintenance	Pool Fitness Centre Window Replacement	\$ 5,000	One window at Pool Fitness Centre
Building Maintenance	New Liskeard Community Hall Renovation Feasibility Study	\$ 15,000	To determine next steps with the Community Hall and it's requirements.
Building Maintenance	City Hall Floor Scrubber	\$ 4,000	City Hall currently does not have one.
Fire	Sparky Costume	\$ 5,000	Current costume needs replacements.
Fire	6 Pagers	\$ 4,000	Replacement of older pagers.
Environmental - Water	Water Related Equipment Maintenance	\$ 85,000	Various pieces of equipment maintenance.
Environmental - Water	Master Electrician	\$ 4,000	
Environmental - Water	Rotameter Replacement - NL & Hlby Water Treatment Plant	\$ 7,000	
Environmental - Water	Turbidity/PH/Temp Analyzers - Hlby Water Treatment Plant	\$ 15,000	
Environmental - Water	Parallel PT - NL/Dym/Hlby Reservoir	\$ 45,000	
Environmental - Water	Stainless Steel Pilot Kits on Control Valves -NL Water Treatment Plant	\$ 25,000	
Environmental - Water	Water Facility Maintenance	\$ 10,000	
Environmental - Sanitary	Sewer Related Equipment Maintenance	\$ 85,000	Maintenance on various pieces of equipment.
Environmental - Sanitary	Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI ECA) - Regulatory Requirements	\$ 25,000	
Environmental - Sanitary	Master Electrician	\$ 4,000	
Environmental - Sanitary	Sewer Facility Maintenance	\$ 10,000	
	Total	\$ 590,000	

Department	Project Cost	Partners	Borrowing	Reserves	Cost	Capital Levy (Shortfall)	
Corporate Services	277,480	100,000	-	-	177,480		
Fire & Emergency Management	65,000	35,000	-	7,053	22,947		
Public Works & Solid Waste	2,886,194	1,056,924	945,427	563,414	320,429		
Recreation	1,141,038	373,500	-	679,538	88,000		
Property Maintenance	345,500	160,000	-	75,000	110,500		
Fleet	338,580	-	338,580	-	-		
Transit	573,000	573,000	-	-	-		
Total Capital	\$ 5,626,792	\$ 2,298,424	\$ 1,284,007	\$ 1,325,005	\$ 719,356	\$ 719,356	\$ -
						\$ 631,355	Transfer to capital based on no increase to tax levy
							Transfer including positions in ops
	Total	Funding	Borrowing	Reserves	City Cost	Capital Levy	Excess* / (Shortfall)
Environmental Projects	666,520	-	-	-	666,520	674,591	8,071
Total Enviro Capital	\$ 666,520	\$ -	\$ -	\$ -	\$ 666,520	\$ 674,591	\$ 8,071
						\$ 612,730	*any excess in enviro is transferred to Enviro Working Capital Reserve
							Transfer to capital based on no increase to tax levy
							Transfer including position in ops.

2024 CORPORATE SERVICES

Project	Total Cost	Funding	Reserves	City Cost
Organizational Review Consultant	\$ 50,000			\$ 50,000
Strategic Plan Consultant	\$ 50,000			\$ 50,000
Cemetery Columbarium	\$ 27,000			\$ 27,000
Cemetery Lawn Mower (Mount Pleasant)	\$ 10,000			\$ 10,000
Cisco Router Licences	\$ 40,480			\$ 40,480
Electric Vehicle Charger	\$ 100,000	\$ 100,000	1	\$ -
Capital Projects Recommended	\$ 277,480	\$ 100,000	\$ -	\$ 177,480

1 - 75% Federal Grant, 25% Partner

If partnership unsuccessful, will fund through Economic Development Reserve

Deferred

Official Plan & Zoning Consultant	50,000	
Mount Pleasant Land Stabilization	85,000	additional review in the Spring

2024 FIRE & EMERGENCY MANAGEMENT

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
NFPA Washer / Extractor	\$ 15,000			\$ 7,053 a	\$ 7,947
6 Radios	\$ 15,000	1			\$ 15,000
Enclosed Trailer	\$ 35,000	35,000 1			\$ -
Capital Projects Recommended	\$ 65,000	\$ 35,000	\$ -	\$ 7,053	\$ 22,947

1 - Community Emergency Preparedness Grant
Grant application total \$50,000

a - Fire Equipment Reserve

2024 PUBLIC WORKS/ENVIRONMENTAL CAPITAL PROJECTS

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
Solid Waste:					
Haileybury Landfill Closure	\$ 640,000		\$ 274,571	\$ 125,000 a	\$ 240,429
Public Works:					
Albert Street Reconstruction (PW share Phase 2)	\$ 1,026,194	\$ 355,338 1	\$ 670,856		-
Dymond Industrial Paving (Phase 1/3)	\$ 710,000	\$ 271,586 2		\$ 438,414 b	-
Roads Program	\$ 385,000	\$ 385,000 2			-
Street Lighting Upgrades	\$ 125,000	\$ 45,000 3/4			\$ 80,000 c
Capital Projects Recommended	\$ 2,886,194	\$ 1,056,924	\$ 945,427	\$ 563,414	\$ 320,429

1 - Ontario Community Infrastructure Fund (OCIF) Funding

2 - Federal Gas Tax

3 - Seeking Partnership (if partnership unsuccessful will use Community Development Reserve)

4 - Hydro One Energizing Life Community Fund (if not approved scope of project will be reduced by \$25,000)

a - Landfill Reserve

b - Economic Development Reserve

c - Working Fund Reserve

2024 RECREATION CAPITAL PROJECTS

Project	Total Cost	Funding	Partners	Borrowing	Reserves	City Cost
Olympia Replacement (carryover)	\$ 166,828				\$ 166,828 a	-
Albert Street - STATO	\$ 176,210				\$ 176,210 b	-
Hlby Beach Mushroom Conversion (carryover)	\$ 20,000		\$ 20,000 1			-
TS Recreational Park Upgrades	\$ 598,000	\$ 299,000 2	\$ 47,500 2		\$ 251,500 b	-
Gym Equipment (Hack Squat, Treadmill)	\$ 25,000					\$ 25,000
St Michel AT Path	\$ 85,000				\$ 85,000 c	-
Dymond Sports Park Fence	\$ 25,000		7,000 3			\$ 18,000
Spurline Concrete	\$ 45,000					\$ 45,000
Capital Projects Recommended	\$ 1,141,038	\$ 299,000	\$ 74,500	\$ -	\$ 679,538	\$ 88,000

1 - One Foot Forward (5 year agreement)

2 - Northern Ontario Heritage Fund Corporation (NOHFC) & Private Donor

3 - Smart and Caring Fund

a - Working Capital Reserve (carryover)

b - Working Capital Reserve (new)

c - Seeking partnership, otherwise to be funded through Working Capital Reserve

Deferred Projects:

Whitewood Ave Buffered Cycle Lanes	\$ 205,000	Desgin is \$20,000
View St Sidewalk	\$ 60,000	
Shepherdson Road Paved Shoulders	\$ 175,000	

2024 PROPERTY MAINTENANCE

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
Energy Audits (PW, PFC, CH, DSMA, RP) (Carryover)	\$ 200,000	\$ 160,000 1		\$ 40,000 a	-
Pound Renovation	\$ 35,000			\$ 35,000 b	-
Library Roof Repair	\$ 35,000				\$ 35,000
Floor Machine Hlby	\$ 6,000				\$ 6,000
Haileybury Arena AODA Engineering	\$ 31,500				\$ 31,500
Dymond Apartment Bathroom Reno	\$ 15,000				\$ 15,000
Dymond Hall Door Replacement	\$ 13,000				\$ 13,000
Bandstand Roof Replacement	\$ 10,000				\$ 10,000
Capital Projects Recommended	\$ 345,500	\$ 160,000	\$ -	\$ 75,000	\$ 110,500

1 - Net Zero Pathways Funding (80% up to \$200,000)

a - Working Capital Reserve (carryover)

b - Working Capital Reserve (new)

2024 FLEET

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
Triaxle (Carryover)	\$ 338,580		\$ 338,580		-
Capital Projects Recommended	\$ 338,580	\$ -	\$ 338,580	\$ -	\$ -

2024 TRANSIT

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
Buses	\$ 573,000	\$ 573,000	1		-
Capital Projects Recommended	\$ 573,000	\$ 573,000	\$ -	\$ -	\$ -

1 - Gas Tax and ICIP

2024 ENVIRONMENTAL CAPITAL PROJECTS

Project	Total Cost	Funding	Borrowing	Reserves	City Cost
ICI Water Meters (carryover)					
Roof Rehab (McCamus WTP)	\$ 120,000				\$ 120,000
Hlby WTP Filter Replacement #3	\$ 420,000				\$ 420,000
North Cobalt Lagoon Rehab	\$ 90,000				\$ 90,000
Cisco Router Licences (8% of total project)	\$ 3,520				\$ 3,520
Security Fencing - Hlby WTP	\$ 6,000				\$ 6,000
Intrusion Alarm Upgrades - (WTP)	\$ 15,000				\$ 15,000
Intrusion Alarm Upgrades - (WWTP)	\$ 12,000				\$ 12,000
Capital Projects Recommended	\$ 666,520	\$ -	\$ -	\$ -	\$ 666,520

**City of Temiskaming Shores
2024 Capital Budget Summary**

Project	Department	Description
Organizational Review Consultant	Corporate Services	Consultant services to provide a full organizational review including job evaluations, update job descriptions, benchmarking
Strategic Plan Consultant	Corporate Services	Consultant services to provide guidance on the development of a strategic plan
Cemetery Columbarium	Corporate Services	Columbarium at the Hilby cemetery is currently sinking on one corner, this will project will realign and stabilize the structure
Cemetery Lawn Mower (Mount Pleasant)	Corporate Services	New mower for Haileybury. Current mower has reached end of life.
Cisco Router Licenses	Corporate Services	Current license renewals are due in 2024. Costs proportionally shared between Corporation Services and Environmental.
Electric Vehicle Charger	Corporate Services	To be installed downtown New Liskeard. Working on partnership.
NFPA Washer / Extractor	Fire	For New Liskeard Fire Station
6 Radios	Fire	To replace older radios. Application for funding being submitted.
Enclosed Trailer	Fire	Application for funding being submitted.
Albert Street Reconstruction (PW share Phase 2)	Public Works	Phase 2 includes all above fill work (storm, topsoil, seed, split contract)
Dymond Industrial Paving (Phase 1/3)	Public Works	Paving phase 1 of industrial park to Mik Mak
Roads Program	Public Works	Road resurfacing - specific roads TBD
Street Lighting Upgrades	Public Works	Upgrades to lights and posts downtown Hilby and NL due to safety concerns
Haileybury Landfill Closure	Solid Waste	Opening of new landfill triggers the closure of Haileybury landfill cover and capping
Olympia Replacement (carryover)	Recreation	Carryover project due to build of equipment
Albert Street - STATO	Recreation	Phase 2 includes the resurfacing of the STATO (asphalt, granual A & south curb)
Temiskaming Shores Recreational Park Upgrades	Recreation	Farr park upgrades to ball diamonds, parking lot paving, pathway paving, playground installation, ball diamond groomer, shaver park resurfacing.
Gym Equipment (Hack Squat, Treadmill)	Recreation	Various pieces of equipment to update weight room
Hilby Beach Mushroom Conversion (carryover)	Recreation	Installation of small "splash pad" at the Haileybury beach, fully funded
St. Michel Active Travel Path	Recreation	Path behind St. Michel from Laurette to school for safety concerns. Working on partnership.
Dymond Sports Park Fence	Recreation	Update to fencing at Dymond ball fields
Spur line Concrete	Recreation	Removal of boardwalk and updates to sidewalk around Spur line to ensure accessibility to Splash Pad and park
Energy Audits (PW, PFC, CH, DSMA, RP) (carryover)	Property Maintenance	Carryover for energy audits, additional facilities added based on funding grant
Pound Renovation	Property Maintenance	Renovation of the Haileybury South Marina building to incorporate the Pound
Library Roof Repair	Property Maintenance	Roof is currently allowing water and moisture into elevator shaft, etc.
Floor Machine Hilby	Property Maintenance	Haileybury Community Hall Floor Machine upgrade
Haileybury Arena AODA Engineering	Property Maintenance	Design work for the Haileybury Arena to prepare for Accessibility upgrades
Dymond Apartment Bathroom Reno	Property Maintenance	Repair to water leak around tub/shower
Dymond Hall Door Replacement	Property Maintenance	Front entrance door does not function properly - accessibility concern
Bandstand Roof Replacement	Property Maintenance	Roof is very old and requires replacement
Triaxle (carryover)	Fleet	Carryover due delay in supply chain.
Buses	Transit	2 new accessible buses, fully funded
ICI Water Meters (carryover)	Environmental	Potential carryover
Roof Rehab (McCamus WTP)	Environmental	Leaks have been identified in both the McCamus Water Treatment Plant and Niven Reservoir requiring the need to have the roofs repaired.
Hilby WTP Filter Replacement #3	Environmental	In 2022 & 2023, Council approved the rehabilitation of two of the three filters at the Haileybury Water Treatment Plant. This project will see the completion of the rehabilitation of the third and final filter and the replacement of the blower.
North Cobalt Lagoon Rehab	Environmental	Includes the installation of a stainless steel alum pump, level indicating transmitter (LIT) on the alum holding tank and the replacement of all 3 blowers. Alum is extremely corrosive resulting in many transfer pumps having to be replaced over the years. The installation of an external stainless steel transfer pump will solve this issue. The LIT will optimize the treatment allowing for proper monitoring of levels. All three blowers are shoing sign of fatigue and are in need of replacement.
Cisco Router Licenses (8% of total project)	Environmental	Current license renewals are due in 2024. Costs proportionally shared between Corporation Services and Environmental.
Security Fencing - Hilby Water Treatment Plant	Environmental	Fencing to secure facility and generator
Intrusion Alarm Upgrades	Environmental	
Intrusion Alarm Upgrades	Environmental	