



The Corporation of the City of Temiskaming Shores

Special Meeting of Council

Tuesday, November 08, 2016

6:00 P.M.

City Hall Council Chambers – 325 Farr Drive

Agenda

1. Call to Order

2. Roll Call

3. Approval of Agenda

Draft Motion

Be it resolved that City Council approves the agenda as amended / printed.

4. Declaration of Special Council Meeting

Draft Motion

Be it resolved that the Council of the City of Temiskaming Shores declares this meeting a “Special Meeting of Council” in accordance to Section 7 of Procedural By-law No. 2008-160.

5. Disclosure of Pecuniary Interest and General Nature

6. New Business

a) 2016 Municipal Operational Budget – Draft No. 1

7. **Adjournment**

Draft Motion

Be it resolved that City Council adjourns at _____ p.m.

Mayor – Carman Kidd

Clerk – David B. Treen

Summary by Department

GENERAL OPERATIONS	2016 Budget	2017 Budget	Variance B/(W)	% Change
Council	143,196	140,270	2,926	2.0%
City Manager	424,781	209,707	215,074	50.6%
Fire & Emergency Management	559,555	581,479	(21,924)	-3.9%
Economic Development	325,898	307,590	18,308	5.6%
Corporate Services	1,865,139	1,837,901	27,238	-1.5%
Community Growth & Planning	396,633	318,110	78,523	19.8%
Recreation	1,325,535	1,451,411	(125,876)	-9.5%
Public Works	4,977,266	4,953,671	23,595	0.5%
Transit	151,870	238,750	(86,880)	-57.2%
Libraries	356,937	370,878	(13,941)	-3.9%
Net Municipal Expenditures	10,526,810	10,409,768	117,042	1.1%
Policing	2,257,837	2,225,639	32,198	1.4%
Health & Social Services	2,732,025	2,789,358	(57,333)	-2.1%
Total External Agency Expenditures	4,989,862	5,014,997	(25,135)	-0.5%
Net General Operations	15,516,672	15,424,765	91,907	0.6%
Taxation & OMPF Revenues				
General Taxation (net)	(12,586,591)	(12,595,322)	8,731	0.1%
OMPF	(3,653,300)	(3,580,234)	(73,066)	-2.0%
Total Taxation & OMPF Revenues	(16,239,891)	(16,175,556)	(64,335)	-0.4%
Transfer to Capital	(723,219)	(750,791)	27,572	3.8%
ENVIRONMENTAL	2016 Budget	2017 Budget	Variance B/(W)	% Change
Environmental Services	(522,258)	(420,929)	(101,329)	-19.4%
Total Expenditures	(522,258)	(420,929)	(101,329)	-19.4%

Summary by Department

	<u>2016</u> <u>Budget</u>	<u>2017</u> <u>Budget</u>	<u>Variance</u> <u>B/(W)</u>	<u>%</u> <u>Change</u>
Council	143,196	140,270	2,926	2.0%
Total Expenditures	<u>143,196</u>	<u>140,270</u>	<u>2,926</u>	<u>2.0%</u>

**COUNCIL
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0240.1010.4.01.1110	Full Time	98,463	98,463	0
1.0240.1010.4.01.1115	Council Per Diem	4,000	4,000	0
1.0240.1010.4.01.2000	Benefits Overhead	10,557	10,557	0
	Total Wages & Benefits	113,020	113,020	0
1.0240.1010.4.03.3005	Discretionary/Communications	2,500	2,500	0
1.0240.1010.4.03.3620	Training, Seminars & Cour	3,780	3,550	230
1.0240.1010.4.03.3630	Memberships	11,676	11,250	426
1.0240.1010.4.03.3700	Travel/Mileage	12,220	9,950	2,270
1.0240.1010.4.06.1000	Community Support	0	0	0
	Total Operating Expenses	30,176	27,250	2,926
	TOTAL MUNICIPAL COUNCIL	143,196	140,270	2,926

Care Close to Home Campaign

Memberships:

Temiskaming Vet	225
FONOM	450
AMO	3,575
TMA	150
OGRA	1,000
NEOMA	400
NEO Tourism	2,600
Neonet	250
NECN	2,600
	<u>11,250</u>

NEOMA board approved an increase from a flat rate fee of \$500 to a \$0.25/capita fee, an increase of \$2,100 to City of TS

Summary by Department

	<u>2016</u> <u>Budget</u>	<u>2017</u> <u>Budget</u>	<u>Variance</u> <u>B/(W)</u>	<u>%</u> <u>Change</u>
City Manager	424,781	209,707	215,074	50.6%
Policing	2,257,837	2,225,639	32,198	1.4%
Health & Social Services	2,732,025	2,789,358	(57,333)	-2.1%
Total Expenditures	5,414,643	5,224,704	189,939	3.5%

**ADMINISTRATIVE GOVERNANCE
CITY MANAGER
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0245.1000.4.01.1110	Full Time	144,458	144,458	0
1.0245.1000.4.01.2000	Benefits Overhead	27,249	27,249	0
	Total Wages & Benefits	171,707	171,707	0
1.0245.1000.4.03.3005	Discretionary Expenses	500	500	0
1.0245.1000.4.03.3060	Reference Materials	0	100	(100)
1.0245.1000.4.03.3620	Training Seminars & Cours	1,400	2,300	(900)
1.0245.1000.4.03.3630	Memberships	405	415	(10)
1.0245.1000.4.03.3700	Travel/Mileage	4,475	3,685	790
1.0245.1000.4.04.4850	Legal	30,000	30,000	0
1.0245.1000.4.04.4855	HR/Legal/Settlements	216,294	0	216,294
1.0245.1000.4.04.4900	Negotiations	0	1,000	(1,000)
	Total Operating Expenses	253,074	38,000	215,074
	TOTAL CM	424,781	209,707	215,074

**POLICING
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
OPP SERVICES				
1.0420.1500.3.11.1000	False Alarm Fees	(12,000)	(19,200)	7,200
1.0420.1500.3.12.1000	CPP Grant	(30,000)	(30,000)	0
1.0420.1500.3.12.1000	Ride Program Grant	(8,895)	(8,895)	0
	Total Revenues	(50,895)	(58,095)	7,200
1.0420.1500.4.04.4000	911 MUNICIPAL POLICING	5,860	5,860	0
1.0420.1500.4.04.4010	OPP Contract	2,281,869	2,256,611	25,258
1.0420.1500.4.04.4470	Ride Program Expenses	8,895	8,895	0
	Total Expenses	2,296,624	2,271,366	25,258
	TOTAL OPP SERVICES	2,245,729	2,213,271	32,458
POLICE SERVICES BOARD				
1.0420.1010.4.01.1110	Honorarium/Per Diems	3,675	3,675	0
1.0420.1010.4.01.2000	Benefits Overhead	178	178	0
	Total Wages & Benefits	3,853	3,853	0
1.0420.1010.4.03.3000	Materials & Supplies	100	100	0
1.0420.1010.4.03.3620	Training Seminars & Cours	1,850	2,100	(250)
1.0420.1010.4.03.3630	Memberships	1,100	1,200	(100)
1.0420.1010.4.03.3700	Travel/Mileage	5,205	5,115	90
	Total Operating Expenses	8,255	8,515	(260)
	TOTAL POLICE SERVICES BR	12,108	12,368	(260)
	TOTAL POLICE SERVICES	2,257,837	2,225,639	32,198

**HEALTH AND SOCIAL SERVICES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
Health Services				
1.1010.5010.4.06.6000	Health Unit	438,697	438,697	0
	Total Health Services	438,697	438,697	0
Social Services				
1.1030.5210.4.06.6000	DTSSAB Levy	2,293,328	2,350,661	(57,333) 2.5% incr
	Total Social Services	2,293,328	2,350,661	(57,333)
	TOTAL HEALTH & SOCIAL	<u>2,732,025</u>	<u>2,789,358</u>	<u>(57,333)</u>

Summary by Department

	<u>2016</u>	<u>2017</u>	<u>Variance</u>	<u>%</u>
	<u>Budget</u>	<u>Budget</u>	<u>B/(W)</u>	<u>Change</u>
Fire & Emergency Management	559,555	581,479	(21,924)	-3.9%
Total Expenditures	559,555	581,479	(21,924)	-3.9%

**FIRE AND EMERGENCY MANAGEMENT SERVICES
ADMINISTRATION, FLEET AND FIRE PREVENTION
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
FIRE & EMERGENCY MANAGEMENT SERVICES				
1.0410.2210.3.11.1000	Fire Compliance Letters	(500)	(500)	0
1.0410.2210.3.11.2000	Fire Inspections	(1,200)	(1,000)	(200)
1.0410.2210.3.11.3000	Auto Extracation/Fire	(9,000)	0	(9,000)
1.0410.2210.3.11.4000	Open Air Burning Permits	(13,000)	(15,000)	2,000
1.0410.2210.3.11.5000	False Alarm Fees	(4,000)	(1,000)	(3,000)
1.0410.2210.3.11.6000	Fire Ground Operations/Marque	(7,700)	0	(7,700)
1.0410.2210.3.11.8000	Misc. Revenues	(500)	(500)	0
1.0410.2210.3.14.1000	Air Compressor Maintenance	(1,800)	(1,600)	(200)
1.0410.2210.3.14.2000	Harris Fire Agreement	(31,250)	(32,500)	1,250
Total Revenues		(68,950)	(52,100)	(16,850)
1.0410.2210.4.01.1110	Administrative Staff	194,825	204,345	(9,520)
1.0410.2210.4.01.1140	Volunteer Honorariums	145,100	145,100	0
1.0410.2210.4.01.1150	HS/FGO/Training	5,000	3,000	2,000
1.0410.2210.4.01.1160	Maintenance Personnel	25,200	25,200	0
1.0410.2210.4.01.1300	Overtime	2,000	2,000	0
1.0410.2210.4.01.2000	Benefits Overhead	59,203	60,944	(1,741)
Total Wages/Benefits		431,328	440,589	(9,261)
1.0410.2210.4.03.3000	Operating Projects	0	0	0
1.0410.2210.4.03.3005	Award Banquet/Retirements	8,000	8,000	0
1.0410.2210.4.03.3010	Volunteer Other	4,000	4,000	0
1.0410.2210.4.03.3050	Association Support	24,000	24,000	0
1.0410.2210.4.03.3055	Communications	16,000	16,000	0
1.0410.2210.4.03.3230	Annual Equipment Testing	22,000	16,300	5,700
1.0410.2210.4.03.3235	Personnel Equipment	25,000	28,000	(3,000)
1.0410.2210.4.03.3290	Small Tools & Equipment	25,000	25,000	0
1.0410.2210.4.03.3550	Emergency Management Program	4,000	3,000	1,000
1.0410.2210.4.03.3560	Fire Prevention	6,000	6,000	0
1.0410.2210.4.03.3620	Training Seminars & Cours	5,000	5,000	0
1.0410.2210.4.03.3625	Training Supplies	3,000	4,000	(1,000)

1.0410.2210.4.03.3630	Memberships	1,850	1,850	0
1.0410.2210.4.03.3750	Travel & Mileage	3,840	4,700	(860)
1.0410.2210.4.04.4900	Fire Marque Contracted Services	2,350	0	2,350
1.0410.2210.4.04.4990	Dispatch Services	47,137	47,140	(3)
Total Fire Administration Expenses		197,177	192,990	4,187
TOTAL FIRE & EMERGENCY MANAGEMENT SERVICES		559,555	581,479	(21,924)

Summary by Department

	<u>2016</u> <u>Budget</u>	<u>2017</u> <u>Budget</u>	<u>Variance</u> <u>B/(W)</u>	<u>%</u> <u>Change</u>
Economic Development	325,898	307,590	18,308	5.6%
Total Expenditures	<u>325,898</u>	<u>307,590</u>	<u>18,308</u>	<u>5.6%</u>

**COMMUNITY GROWTH AND PLANNING
ECONOMIC DEVELOPMENT (including Tourism & Events)
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
ECONOMIC DEVELOPMENT ADM				
1.0245.3000.4.01.111	(Full Time	64,155	64,810	(655)
1.0245.3000.4.01.130	(Overtime	1,000	1,500	(500)
1.0245.3000.4.01.200	(Benefits Overhead	13,145	13,280	(135)
	Total Wages & Benefits	78,300	79,590	(1,290)
1.0245.3000.4.03.301	(Meeting Exp/Discretionary	3,000	3,000	-
1.0245.3000.4.03.308	(Marketing/Promotion	50,000	50,000	-
1.0245.3000.4.03.308	(Community Support Adv	5,500	6,500	(1,000)
1.0245.3000.4.03.362	(Training Seminars & Cours	1,100	1,000	100
1.0245.3000.4.03.363	(Memberships	1,000	1,000	-
1.0245.3000.4.03.370	(Travel/Mileage	4,500	5,000	(500)
	Total Operating Expenses	65,100	66,500	(1,400)
	TOTAL ECONOMIC DEV ADM	143,400	146,090	(2,690)
ECONOMIC PROGRAMS				
1.0245.3100.3.11.100	(Partnerships/Sponsorships - Fireworks	(11,000)	(15,000)	4,000
1.0245.3100.3.11.100	(Partnerships/Sponsorships - Loop Tour	(15,000)	-	(15,000)
1.0245.3100.3.11.200	(Transfer from Reserves - Strat Plan	(5,000)	-	(5,000)
1.0245.3100.3.11.200	(Transfer from Reserves (PDAC)	(8,250)	(3,000)	(5,250)
1.0245.3100.3.11.300	(PDAC Partners/Sponsors	(30,000)	(40,000)	10,000
	PDAC Partners/Sponsors - NO Night	(16,000)	(25,000)	9,000
1.0245.3100.3.12.100	(Provincial Funding Partners - Strat Plan	(22,500)	-	(22,500)
1.0245.3100.3.13.100	(Federal Funding Partners - Strat Plan	(22,500)	-	(22,500)
1.0245.3100.3.13.100	(Federal Funding Partners - PDAC	(380,000)	(485,000)	105,000
	Total Revenues	(510,250)	(568,000)	57,750
1.0245.3100.4.03.300	(Economic Strategic Plan	50,000	-	50,000
1.0245.3100.4.03.308	(Event Development	50,000	25,000	25,000
1.0245.3100.4.03.359	(Fireworks	19,843	20,000	(157)
1.0245.3100.4.03.378	(Economic Development Programs	10,000	12,500	(2,500)
	Ec Dev Programs - Loop Tour	20,000	-	20,000
1.0245.3100.4.03.378	(PDAC Convention	410,000	525,000	(115,000)
	PDAC Convention (NO Night)	25,000	30,000	(5,000)
1.0245.3100.4.04.497	(TS Tourism Info Centre	22,905	23,000	(95)
1.0245.3100.4.06.200	(Airport	85,000	94,000	(9,000)

Total Expenditures	692,748	729,500	(36,752)
TOTAL ECONOMIC PROGRAMS	<u>182,498</u>	<u>161,500</u>	<u>20,998</u>
TOTAL ECONOMIC DEVELOPMENT	<u>325,898</u>	<u>307,590</u>	<u>18,308</u>

2017 Budget Explanations

Economic Development Programs

1.0245.3100.4.03.3785

Lake Temiskaming Loop Tour	\$5,000
Immigration Portal	\$1,500
Internationally Educated Professionals	\$1,500
Northern Ontario Data Consortium	\$1,000
Northeastern Ontario Snowmobile campaign	\$1,000
New partnership programs	\$2,500
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	\$12,500
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Event Development & Promotion

1.0245.3100.4.03.3080

Event Development & Promotion	\$20,000
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Expanding or new events could apply to this fund to provide assistance for marketing, enhancements to events or seed funding to create increase tourism in the community.

Training & Development	\$5,000
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Event organizers could apply for funding to attend training sessions

\$25,000

Summary by Department

	2016 Budget	2017 Budget	Variance B/(W)	% Change
Corporate Services	1,317,349	1,349,978	(32,629)	-2.5%
Municipal Clerk	200,218	199,607	611	0.3%
Cemeteries	-	-	-	0.0%
Finance	347,572	288,316	59,256	17.0%
Total Expenditures	1,865,139	1,837,901	27,238	1.5%
General Taxation	(12,586,591)	(12,595,322)	8,731	-0.1%
OMPF	(3,653,300)	(3,580,234)	(73,066)	2.0%

**CORPORATE SERVICES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0250.1330.3.15.1000	Administrative Cost Recovery	(185,000)	(214,702)	29,702
	Total Revenues	(185,000)	(214,702)	29,702
1.0250.1330.4.01.1110	Full Time	338,923	367,546	(28,623)
1.0250.1330.4.01.1300	Overtime	100	100	-
1.0250.1330.4.01.2000	Benefits Overhead	68,159	74,199	(6,040)
1.0250.1330.4.01.9000	Great West Life	425,000	475,000	(50,000)
	Total Wages & Benefits	832,182	916,845	(84,663)
1.0250.1330.4.03.2000	Operating Projects	-	-	-
1.0250.1330.4.03.3000	Office Supplies	24,500	22,000	2,500
1.0250.1330.4.03.3005	Staff Recognition	10,000	10,000	-
1.0250.1330.4.03.3070	Postage & Courier	13,000	15,000	(2,000)
1.0250.1330.4.03.3615	Training Seminars & Courses	1,000	1,000	-
1.0250.1330.4.03.3620	Corporate Training Program	5,500	5,500	-
	Translation Services	-	2,500	(2,500)
1.0250.1330.4.03.3630	Memberships	425	750	(325)
1.0250.1330.4.03.3700	Travel/Mileage	1,500	1,500	-
1.0250.1330.4.03.3784	Doctor Recruitment/Retention	10,000	10,000	-
1.0250.1330.4.03.3900	Insurance	338,000	331,000	7,000
1.0250.1330.4.03.3901	Insurance-deductible	50,000	50,000	-
1.0250.1330.4.04.3050	Telephone & Network	39,600	39,600	-
1.0250.1330.4.04.3051	Telephone - Commercial	7,200	7,200	-
1.0250.1330.4.04.3055	Cell Phone	12,500	12,700	(200)
1.0250.1330.4.04.4600	Computer Hardware/Software	30,000	35,000	(5,000)
1.0250.1330.4.04.4750	IT Support	27,500	27,500	-
1.0250.1330.4.04.4760	Website Management	4,300	4,275	25
1.0250.1330.4.04.4800	Software SaaS Contracts	32,500	32,500	-
1.0250.1330.4.04.4805	Service Contracts Equipment	13,000	13,000	-
1.0250.1330.4.04.4810	Ceridian Service Contract	10,000	10,000	-
1.0250.1330.4.04.9999	Transfer to Reserves	22,832	-	22,832
1.1810.8110.4.04.4800	CGIS Service Contract	16,810	16,810	-
	Total Operating Expenses	670,167	647,835	22,332
	TOTAL CORPORATE SERVICES	1,317,349	1,349,978	(32,629)

**CORPORATE SERVICES
MUNICIPAL CLERK
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0245.2000.3.09.9000	Transfer from Reserves	-	-	-
1.0245.2000.3.11.1000	Marriage Licences	(9,000)	(9,000)	-
1.0245.2000.3.11.1005	Marriage Ceremonies	(6,000)	(6,000)	-
1.0245.2000.3.11.1010	Civil Marriage Officiante	(7,500)	(7,500)	-
1.0245.2000.3.11.4000	Taxi & Business Licences	(800)	(800)	-
1.0245.2000.3.11.8000	Advertising Recoverable	(6,500)	(10,000)	3,500
1.0245.2000.3.12.1000	Livestock/FenceView Recov	(1,500)	(1,500)	-
	Total Revenues	(31,300)	(34,800)	3,500
1.0245.2000.4.01.1110	Full Time	133,261	135,554	(2,293)
1.0245.2000.4.01.1300	Overtime	200	200	-
1.0245.2000.4.01.1400	Marriage Solemnization	7,500	7,500	-
1.0245.2000.4.01.2000	Benefits Overhead	27,706	28,103	(397)
	Total Wages & Benefits	168,667	171,357	(2,690)
1.0245.2000.4.03.3030	Vital Statistics	3,000	3,000	-
1.0245.2000.4.03.3060	Reference Material	250	250	-
1.0245.2000.4.03.3085	Print Advertising	25,135	25,135	0
1.0245.2000.4.03.3090	Radio Advertising	23,461	23,461	0
1.0245.2000.4.03.3620	Training Seminars & Cours	500	700	(200)
1.0245.2000.4.03.3630	Memberships	405	405	-
1.0245.2000.4.03.3700	Travel/Mileage	500	500	-
1.0245.2000.4.03.3800	Election Expenses	7,500	7,500	-
1.0245.2000.4.04.4980	Livestock/Fence View Insp	1,500	1,500	-
	Total Operating Expenses	62,251	62,450	(199)
	TOTAL MUNICIPAL CLERK	199,618	199,007	611
1.0245.2500.3.11.1000	Tile Drainage	(16,604)	(11,549)	(5,055)
1.0245.2500.3.11.2000	Municipal Drain	(600)	(600)	-
	Total Revenues	(17,204)	(12,149)	(5,055)
1.0245.2500.4.08.8000	Repayment of Principal	13,023	8,921	4,102
1.0245.2500.4.08.8100	Repayment of Interest	3,581	2,628	953
1.0245.2500.4.08.9000	Municipal Drain Program	1,200	1,200	-
	Total Operating Expenses	17,804	12,749	5,055
	TOTAL TILE DRAINAGE	600	600	-
TOTAL MUNICIPAL CLERK		200,218	199,607	611

**CORPORATE SERVICES
CEMETERIES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1040.5310.3.09.9000	Transfer from Reserves	(3,657)	-	(3,657)
1.1040.5310.3.11.1000	Cemetery Lots	(9,000)	(18,750)	9,750
1.1040.5310.3.11.2000	Columbarium Revenues	(7,500)	(9,000)	1,500
1.1040.5310.3.11.4000	Marker/Foundation Install	(8,500)	(8,100)	(400)
1.1040.5310.3.11.5000	Opening of Gravesite	(42,500)	(42,900)	400
1.1040.5310.3.11.7000	Donations	(2,000)	(1,500)	(500)
1.1040.5310.3.11.8000	Vault Fees	(600)	(600)	-
1.1040.5310.3.11.9000	Perpetual Care Interest	(6,650)	(6,700)	50
	Total Revenues	(80,407)	(87,550)	7,143
1.1040.5310.4.01.1110	Full Time	24,242	24,492	(250)
1.1040.5310.4.01.1200	Contract/Part Time/Students	33,939	34,283	(344)
1.1040.5310.4.01.1300	Overtime	1,000	1,000	-
1.1040.5310.4.01.2000	Benefits Overhead	8,726	8,820	(94)
	Total Wages & Benefits	67,907	68,595	(688)
1.1040.5310.4.03.3100	Hydro Electric	2,000	2,000	-
1.1040.5310.4.03.3150	Fuel & Oil	2,500	2,500	-
1.1040.5310.4.03.3200	Insurance	-	1,622	(1,622)
1.1040.5310.4.03.3470	Maint Mat/Supplies	8,000	8,000	-
1.1040.5310.4.04.4800	Indigent Funerals	-	-	-
1.1040.5310.4.09.9000	Transfer to Unfinanced Capital/Reser	-	4,833	(4,833)
	Total Operating Expenses	12,500	18,955	(6,455)
	TOTAL CEMETERIES	-	-	-

**CORPORATE SERVICES
FINANCE
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B(W)
1.0250.1310.3.11.1000	Tax Certificates	(9,000)	(9,000)	-
1.0250.1310.3.11.2000	NSF Cheques	(1,100)	(600)	(500)
1.0250.1310.3.11.3000	TAC Administration Fees	(2,000)	(2,000)	-
1.0250.1310.3.11.3100	Lottery Licenses	(30,000)	(28,000)	(2,000)
1.0250.1310.3.11.4000	Provincial Offenses - Municipal	(255,000)	(265,450)	10,450
1.0250.1310.3.11.6000	Investment Income	(75,000)	(45,000)	(30,000) decr investments
1.0250.1310.3.11.8000	Misc Revenue/Interest Chg	(42,000)	(42,000)	-
1.0250.1310.3.12.2000	OMPF Funding	(3,653,300)	(3,580,234)	(73,066) 2% decr
	Total Revenues	(4,067,400)	(3,972,284)	(95,116)
1.0250.1310.4.01.1110	Full Time	136,009	138,338	(2,329)
1.0250.1310.4.01.1300	Overtime	-	-	-
1.0250.1310.4.01.2000	Benefits Overhead	27,558	27,962	(404)
	Total Wages & Benefits	163,567	166,300	(2,733)
1.0250.1310.4.03.3085	Advertising	-	-	-
1.0250.1310.4.03.3095	Tax Registration Fees	2,000	4,500	(2,500)
1.0250.1310.4.03.3620	Training Seminars & Cours	1,000	1,000	-
1.0250.1310.4.03.3630	Memberships	400	405	(5)
1.0250.1310.4.03.3700	Travel/Mileage	1,050	800	250
1.0250.1310.4.04.4860	Auditing	36,635	36,125	510
1.0250.1310.4.04.4870	MPAC	155,038	152,000	3,038
1.0250.1310.4.05.5300	Banking/Interest Charges	11,000	20,000	(9,000)
1.0250.1310.4.08.8000	Repayment of principal	356,093	256,792	99,301
1.0250.1310.4.08.8100	Repayment of interest	34,889	42,444	(7,555)
	Total Operating Expenses	598,105	514,066	84,039
	TOTAL FINANCE	(3,305,728)	(3,291,918)	(13,810)

**CORPORATE SERVICES
GENERAL TAXATION
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
Taxation				
1.0299.1000.3.00.1010	Municipal	(12,298,113)	(12,298,113)	-
1.0299.2000.3.00.2010	Grant in Lieu	(330,033)	(330,033)	-
	Total Taxation	(12,628,146)	(12,628,146)	-
Local Improvements				
1.0299.6000.3.00.6090	Encroachments	(750)	(775)	25
	Total Local Improvements	(750)	(775)	25
Penalty				
1.0299.9000.3.00.9010	Penalty on O/S Taxes	(150,000)	(155,000)	5,000
	Total Penalty	(150,000)	(155,000)	5,000
	Total Revenues	(12,778,896)	(12,783,921)	5,025
1.0299.7000.4.00.9000	Tax Adjustments - MPAC	75,000	75,000	-
1.0299.7000.4.00.9100	Tax Write-Offs Charities	10,027	9,765	262
1.0299.7000.4.00.9200	Tax Write-Offs - Council Agreement	87,278	83,834	3,444
1.0299.7000.4.00.9300	Tax Write-Offs - Municipal	20,000	20,000	-
	Total Operating Expenses	192,305	188,599	3,706
	Total Taxation	(12,586,591)	(12,595,322)	8,731

Summary by Department

	<u>2016</u> <u>Budget</u>	<u>2017</u> <u>Budget</u>	<u>Variance</u> <u>B/(W)</u>	<u>%</u> <u>Change</u>
Community Growth & Planning	396,633	318,110	78,523	19.8%
Total Expenditures	<u>396,633</u>	<u>318,110</u>	<u>78,523</u>	<u>19.8%</u>

**COMMUNITY GROWTH AND PLANNING
PLANNING, BUILDING, BY-LAW ENFORCEMENT
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
ANIMAL CONTROL				
1.0440.2850.3.11.2000	Dog Tag Sales	-10,000	-10,000	0
Total Revenues		-10,000	-10,000	0
1.0440.2850.4.03.3470	Other Operating Expenses	3,500	2,500	1,000
1.0440.2850.4.04.4450	Animal Control	69,040	70,764	-1,724
1.0440.2850.4.04.4451	Dog Tag Commission	650	800	-150
Total Expenses		73,190	74,064	-874
TOTAL ANIMAL CONTROL		63,190	64,064	-874
PLANNING ADMINISTRATION				
1.1810.8110.3.11.1000	Planning Fees	-5,000	-5,000	0
1.1810.8110.3.11.2000	Zoning Compliance Request	-5,000	-2,000	-3,000
1.1810.8110.3.11.2100	Building Permits	-80,000	-100,000	20,000
1.1810.8110.3.11.4000	Entrance Permits	-1,850	-1,850	0
1.1810.8110.3.11.5000	Sign Permits	-2,000	-1,500	-500
1.1810.8110.3.11.6000	Parking Fines	-20,000	-20,000	0
1.1810.8110.3.11.7000	Committee of Adjustment Fees	-5,000	-5,000	0
1.1810.8110.3.11.8000	Notice and Orders	-1,000	-600	-400
1.1810.8110.3.11.8500	Land Leases	-67,860	-67,860	0
1.1810.8110.3.11.9500	TMBA	0	-15,600	15,600
1.1810.8110.3.12.1000	Provincial Funding Program	-63,540	0	-63,540
Total Revenues		-251,250	-219,410	-31,840
1.1810.8110.4.01.1110	Full Time	273,910	276,799	-2,889
1.1810.8110.4.01.1200	Part Time/Seasonal/Student	17,311	0	17,311
1.1810.8110.4.01.1300	Overtime	500	500	0
1.1810.8110.4.01.2000	Benefits Overhead	57,610	56,297	1,313
Total Wages & Benefits		349,331	333,596	15,735

\$75 x 8 hrs x 26 wks

1.1810.8110.4.03.3000	Operating Projects	72,600	50,000	22,600
1.1810.8110.4.03.3005	Cultural Plan	74,538	0	74,538
1.1810.8110.4.03.3060	Reference Materials	700	700	0
1.1810.8110.4.03.3470	Materials & Supplies	1,200	1,200	0
1.1810.8110.4.03.3620	Training Seminars & Cours	4,105	5,300	-1,195
1.1810.8110.4.03.3625	Accessibility Committee	2,000	1,000	1,000
1.1810.8110.4.03.3630	Memberships	2,074	2,200	-126
1.1810.8110.4.03.3680	Committee of Adjustment	2,350	1,800	550
1.1810.8110.4.03.3700	Travel/Mileage	6,935	8,800	-1,865
1.1810.8110.4.04.4840	Teranet Fees	1,000	1,000	0
1.1810.8110.4.04.4850	CBO Contracted Services	0	0	0
1.1810.8110.4.04.9999	Transfer to Reserves	67,860	67,860	0
Total Planning Administration Expenses		235,362	139,860	95,502
Total Planning Administration		333,443	254,046	79,397
TOTAL PLANNING		396,633	318,110	78,523

Summary by Department

	2016	2017	Variance	%
	Budget	Budget	B/(W)	Change
Parks	1,385,893	1,456,625	(70,732)	-5.1%
Programs	(145,600)	(125,978)	(19,622)	13.5%
Facilities	85,242	94,564	(9,322)	-10.9%
Healthy Kids	0	0	0	0.0%
THU-HKCC	0	0	0	0.0%
Age Friendly	0	26,200	(26,200)	0.0%
Total Expenditures	1,325,535	1,451,411	(125,876)	-9.5%

**LEISURE SERVICES
PARKS
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
LEISURE SERVICES ADMINISTRATION				
1.1610.7110.3.11.2000	SOCAN	(2,000)	(2,000)	0
1.1610.7110.3.12.1000	Provincial Funding Program	0	0	0
	Total Revenues	(2,000)	(2,000)	0
1.1610.7110.4.01.1110	Administrative Staff	320,403	333,787	(13,384)
1.1610.7110.4.01.1111	Full Time	463,049	489,840	(26,791)
1.1610.7110.4.01.1112	Part Time/Contract/Students	241,838	246,322	(4,484)
1.1610.7110.4.01.1300	Overtime	10,000	10,000	0
1.1610.7110.4.01.1350	Shift Premiums	3,800	3,800	0
1.1610.7110.4.01.2000	Benefits Overhead	183,526	192,012	(8,486)
	Total Wages & Benefits	1,222,616	1,275,761	(53,145)
1.1610.7110.4.03.3235	Personnel Equipment	3,000	5,000	(2,000)
1.1610.7110.4.03.3240	Meal Allowance	500	500	0
1.1610.7110.4.03.3620	Training Seminars & Cours	6,200	8,360	(2,160)
1.1610.7110.4.03.3630	Memberships	4,649	1,200	3,449
1.1610.7110.4.03.3700	Travel & Mileage	10,000	10,000	0
1.1610.7110.4.04.4550	SOCAN	2,500	2,500	0
	Total Operating Expenses	26,849	27,560	(711)
	TOTAL LEISURE SERVICES ADMIN	1,247,465	1,301,321	(53,856)
PARKS/FACILITIES OVERHEAD				
1.1610.7120.3.11.1000	Spurline Facility Rentals	(8,419)	(8,445)	26
1.1610.7120.3.11.2000	Harbourplace Park Facility Rentals	(1,000)	(1,000)	0
1.1610.7120.3.11.3000	Ball Field Rentals	(7,500)	(7,500)	0
1.1610.7120.3.11.4000	Soccer Field Rentals	(1,500)	(1,500)	0
1.1610.7120.3.11.5000	Parks Sponsorship Program	(2,000)	(2,000)	0
	Total Revenues	(20,419)	(20,445)	26
1.1610.7120.4.03.3100	Hydro Electric	10,000	10,500	(500)
1.1610.7120.4.03.3230	Operating Projects	100,000	100,000	0
1.1610.7120.4.03.3290	Small Tools and Equipment	5,000	5,000	0
1.1610.7120.4.03.3390	Chlorine & OCWA	13,000	24,824	(11,824)

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1610.7120.4.03.3470	Materials & Supplies	47,000	47,000	0
1.1610.7120.4.03.3480	Downtown Beautification	11,000	11,000	0
1.1610.7120.4.03.3975	Taxes	8,639	8,530	109
	Total Expenses	194,639	206,854	(12,215)
	TOTAL PARKS/FAC OVERHEAD	174,220	186,409	(12,189)
	NEW LISKEARD MARINA			
1.1610.7131.3.11.1000	Facility Rental	(17,922)	(18,460)	538
1.1610.7131.3.11.2000	Boat Slip Revenues	(47,000)	(42,000)	(5,000)
	Total Revenues	(64,922)	(60,460)	(4,462)
1.1610.7131.4.03.3100	Hydro	3,000	2,000	1,000
1.1610.7131.4.03.3400	Materials & Supplies	5,000	5,000	0
1.1610.7131.4.03.3975	Taxes	17,680	17,480	200
1.1610.7131.4.04.4500	Contracted Services	25,000	25,000	0
	Total Operating Expenses	50,680	49,480	1,200
	TOTAL NEW LISKEARD MARINA	(14,242)	(10,980)	(3,262)
	HAILEYBURY MARINA			
1.1610.7132.3.11.1000	Boat Slip Rentals	(35,000)	(35,000)	0
1.1610.7132.3.11.2000	Gas Sales	(8,500)	(4,000)	(4,500)
	Total Revenues	(43,500)	(39,000)	(4,500)
1.1610.7132.4.03.3100	Hydro Electric	5,800	6,000	(200)
1.1610.7133.4.03.3150	Fuel Purchases	7,500	3,500	4,000
1.1610.7132.4.03.3470	Materials & Supplies	5,000	5,000	0
1.1610.7132.4.03.3475	Fisheries & Ocean Lease	3,500	4,000	(500)
	Total Operating Expenses	21,800	18,500	3,300
	TOTAL HAILEYBURY MARINA	(21,700)	(20,500)	(1,200)
	HAILEYBURY SERVICE MARINA			
1.1610.7133.3.11.3000	Facility Rental	(3,000)	(1,500)	(1,500)
	Total Revenues	(3,000)	(1,500)	(1,500)
1.1610.7133.4.03.3100	Hydro Electric	1,050	1,000	50
1.1610.7133.4.03.3110	Heating Oil & Gas	1,600	375	1,225

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1610.7133.4.03.3470	Materials & Supplies	500	500	0
	Total Operating Expenses	3,150	1,875	1,275
	TOTAL HLBY SERVICE MARINA	150	375	(225)
	TOTAL PARKS ADMINISTRATION	1,385,893	1,456,625	(70,732)

**LEISURE SERVICES
RECREATION PROGRAMS
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
RECREATION & FITNESS PROG				
1.1619.7230.3.11.3000	Minor Ball Revenues	(7,200)	(9,500)	2,300
1.1619.7230.3.11.4000	Special Needs Revenues	(5,000)	(5,000)	0
1.1619.7230.3.11.5000	Aquatics Revenues	(32,000)	(32,000)	0
1.1619.7230.3.11.6000	Aquafitness Revenues	(7,500)	(7,500)	0
1.1619.7230.3.11.7000	Special Program Revenues	(40,000)	(30,000)	(10,000)
1.1619.7230.3.11.8000	Sponsorship Program	(800)	(800)	0
	Ontario 150 Celebrations	0	(50,425)	50,425
	NeORA	0	(48,000)	48,000
	Total Revenues	(92,500)	(183,225)	90,725
1.1619.7230.4.03.3475	Minor Ball Supplies	5,500	6,000	(500)
1.1619.7230.4.03.3480	Special Needs Program Supplies	500	500	0
1.1619.7230.4.03.3485	Aquatics Program Supplies	2,400	2,400	0
1.1619.7230.4.03.3490	Aquafitness Program Supplies	500	500	0
1.1619.7230.4.03.3495	Waterfront Aquatics Supplies	2,000	2,000	0
1.1619.7230.4.03.3500	Special Program Supplies	23,000	20,000	3,000
1.1619.7230.4.03.3505	Aerobic Program Supplies	1,500	1,500	0
1.1619.7230.4.03.3515	Ontario 150 Celebrations	0	59,347	
1.1619.7230.4.03.3520	NeORA	0	50,500	(50,500)
	Total Operating Expenses	35,400	142,747	(107,347)
	TOTAL REC & FITNESS	(57,100)	(40,478)	(16,622)
SQUASH PROGRAM				
1.1619.7235.3.11.1000	Memberships	(1,000)	(500)	(500)
1.1619.7235.3.11.2000	Admissions	(4,500)	(2,000)	(2,500)
1.1619.7235.3.11.3000	Equipment Rentals	(500)	(250)	(250)
	Total Revenues	(6,000)	(2,750)	(3,250)
1.1619.7235.4.03.3550	Program Supplies	500	250	250
	Total Operating Expenses	500	250	250
	TOTAL SQUASH PROGRAM	(5,500)	(2,500)	(3,000)
	WEIGHT ROOM PROGRAM			

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1619.7236.3.11.1000	Memberships	(80,000)	(80,000)	0
1.1619.7236.3.11.2000	Daily Admissions	(15,000)	(15,000)	0
	Total Revenues	(95,000)	(95,000)	0
1.1619.7236.4.03.3550	Program Supplies/Equipment	10,000	10,000	0
1.1619.7236.4.04.4800	Service Contracts	2,000	2,000	0
	Total Operating Expenses	12,000	12,000	0
	TOTAL WEIGHT ROOM PROGRAM	(83,000)	(83,000)	0
	TOTAL PROGRAMS	(145,600)	(125,978)	(19,622)

**LEISURE SERVICES
FACILITIES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
NEW LISKEARD ARENA				
1.1630.7420.3.11.1000	Ice Rentals	(160,000)	(156,000)	(4,000)
1.1630.7420.3.11.2000	Concession Lease	(1,400)	(1,400)	0
1.1630.7420.3.11.3000	Non-Resident User Fees	(5,000)	(5,000)	0
1.1630.7420.3.11.4000	Sponsorship	(14,000)	(15,350)	1,350
1.1630.7420.3.11.5000	Facility Rentals	(1,724)	(8,850)	7,126
	Total Revenues	(182,124)	(186,600)	4,476
1.1630.7420.4.03.3100	Hydro Electric	80,000	80,000	0
1.1630.7420.4.03.3110	Heating Oil & Gas	33,000	33,000	0
1.1630.7420.4.03.3470	Materials & Supplies	32,000	32,000	0
1.1630.7420.4.04.4200	Other Equipment	12,000	12,860	(860)
1.1630.7420.4.04.4800	Service contracts	5,000	5,000	0
	Total Operating Expenses	162,000	162,860	(860)
	TOTAL NEW LISKEARD ARENA	(20,124)	(23,740)	3,616
HAILEYBURY ARENA				
1.1630.7430.3.11.1000	Ice Rentals	(100,000)	(100,000)	0
1.1630.7430.3.11.2000	Concession Lease	(800)	(800)	0
1.1630.7430.3.11.3000	Facility Rentals	(1,000)	0	(1,000)
1.1630.7430.3.11.5000	Sponsorship/Advertising	(3,000)	(3,850)	850
	Total Revenues	(104,800)	(104,650)	(150)
1.1630.7430.4.03.3100	Hydro Electric	50,000	52,500	(2,500)
1.1630.7430.4.03.3110	Heating Oil & Gas	26,000	27,300	(1,300)
1.1630.7430.4.03.3470	Materials & Supplies	23,500	23,500	0
1.1630.7430.4.04.4200	Other Equipment	7,000	7,000	0
	Total Operating Expenses	106,500	110,300	(3,800)
	TOTAL HAILEYBURY ARENA	1,700	5,650	(3,950)
DYMOND OUTDOOR ICE SURFACE				
1.1630.7440.4.03.3100	Hydro Electric	1,400	1,400	0
1.1630.7440.4.03.3470	Materials & Supplies	1,800	1,800	0
	Total Operating Expenses	3,200	3,200	0

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
BUCKE PARK				
1.1630.7450.3.11.1000	Facility Rentals	(54,300)	(54,300)	0
1.1630.7450.3.09.1000	Transfer from Reserves	(17,800)	(1,160)	(16,640)
	Total Revenues	(72,100)	(55,460)	(16,640)
1.1630.7450.4.03.3000	Operating Projects	9,000	0	9,000
1.1630.7450.4.03.3050	Internet Services	400	400	0
1.1630.7450.4.03.3100	Hydro Electric	9,000	9,000	0
1.1630.7450.4.03.3470	Materials & Supplies	6,000	6,000	0
1.1630.7450.4.03.3975	Taxes	4,450	4,310	140
1.1630.7450.4.04.4800	Service Contracts	24,000	16,500	7,500
1.1630.7450.4.04.4850	Operator Contract	17,250	17,250	0
1.1630.7450.4.08.8000	Transfer to Reserve/Capital	0	0	0
	Total Operating Expenses	70,100	53,460	16,640
	TOTAL BUCKE PARK	(2,000)	(2,000)	0
RIVERSIDE PLACE				
1.1630.7462.3.11.1000	Facility Rental	(14,000)	(14,000)	0
1.1630.7462.3.11.2000	CJTT Rentals	(41,540)	(42,210)	670
	Total Revenues	(55,540)	(56,210)	670
1.1630.7462.4.03.3050	Internet Services	0	0	0
1.1630.7462.4.03.3100	Hydro Electric	8,000	12,000	(4,000)
1.1630.7462.4.03.3110	Heating Oil & Gas	6,500	7,400	(900)
1.1630.7462.4.03.3470	Materials & Supplies	7,000	5,000	2,000
1.1630.7462.4.03.3975	Taxes	6,232	6,160	72
1.1630.7462.4.04.4350	Garbage Collection Servic	0	0	0
	Total Operating Expenses	27,732	30,560	(2,828)
	TOTAL RIVERSIDE PLACE	(27,808)	(25,650)	(2,158)
NL COMMUNITY HALL				
1.1630.7463.3.11.1000	Facility Rentals	(8,000)	(7,500)	(500)
	Total Revenues	(8,000)	(7,500)	(500)
1.1630.7463.4.03.3100	Hydro Electric	7,500	8,000	(500)
1.1630.7463.4.03.3110	Heating Oil & Gas	18,000	18,900	(900)
1.1630.7463.4.03.3470	Materials & Supplies	5,000	5,000	0

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1630.7463.4.03.3975	Taxes	754	724	30
	Total Operating Expenses	31,254	32,624	(1,370)
	TOTAL NL COMMUNITY HALL	23,254	25,124	(1,870)
	DYMOND COMPLEX			
1.1630.7466.3.11.1000	Facility Rental	(6,000)	(6,000)	0
1.1630.7466.3.11.2000	Apartment Rentals	(10,620)	(10,620)	0
	Total Revenues	(16,620)	(16,620)	0
1.1630.7466.4.03.3100	Hydro Electric	11,800	12,400	(600)
1.1630.7466.4.03.3110	Heating Oil & Gas	9,000	9,500	(500)
1.1630.7466.4.03.3470	Materials & Supplies	5,300	3,500	1,800
1.1630.7466.4.04.4350	Garbage Collection Servic	600	0	600
	Total Operating Expenses	26,700	25,400	1,300
	TOTAL DYMOND COMMUNITY HALL	10,080	8,780	1,300
	AQUATIC & FITNESS CENTRE			
1.1630.7480.3.11.1000	Memberships	(6,000)	(6,000)	0
1.1630.7480.3.11.2000	Non Resident User Fees	(1,160)	(1,400)	240
1.1630.7480.3.11.3000	Vending Machines	(10,500)	(5,000)	(5,500)
1.1630.7480.3.11.4000	Coupon Revenues	(11,000)	(15,000)	4,000
1.1630.7480.3.11.5000	Daily Admissions	(24,000)	(24,000)	0
1.1630.7480.3.11.6000	Locker Rentals	(1,200)	(1,200)	0
1.1630.7480.3.11.7000	Facility Rentals	(25,000)	(25,000)	0
	Total Revenues	(78,860)	(77,600)	(1,260)
1.1630.7480.4.03.3020	Concession Supplies	7,500	4,500	3,000
1.1630.7480.4.03.3100	Hydro Electric	61,000	64,000	(3,000)
1.1630.7480.4.03.3110	Heating Oil & Gas	50,000	50,000	0
1.1630.7480.4.03.3280	Equipment Licences	2,800	2,800	0
1.1630.7480.4.03.3470	Materials & Supplies	50,000	55,000	(5,000)
1.1630.7480.4.04.4800	Service Contracts	4,500	4,500	0
	Total Operating Expenses	175,800	180,800	(5,000)
	TOTAL AQUATIC & FITNESS CENTRE	96,940	103,200	(6,260)
	TOTAL FACILITIES	85,242	94,564	(9,322)

**LEISURE SERVICES
HEALTHY KIDS COMMUNITY
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1650.7708.3.12.1000	Provincial Funding	(125,000)	(125,000)	0
	Total Revenues	(125,000)	(125,000)	0
1.1650.7708.4.01.1110	Full Time	41,322	27,500	13,822
1.1650.7708.4.01.2000	Benefits Overhead	8,678	5,554	3,124
	Total Wages & Benefits	50,000	33,054	16,946
1.1650.7708.4.03.3000	Project Materials	26,000	75,826	(49,826)
1.1650.7708.4.03.3080	Fee for Services	0	1,400	
1.1650.7708.4.03.3085	Services	20,000	12,300	7,700
1.1650.7708.4.03.3500	Acquisition	15,000	0	15,000
1.1650.7708.4.03.3700	Transportation & Communication	7,000	2,420	4,580
1.1650.7708.4.03.3750	Supplies	7,000	0	7,000
1.1650.7708.4.03.9000	Transfer	0	0	0
	Total Expenses	75,000	91,946	(16,946)
	TOTAL HEALTHY KIDS	0	0	0

**LEISURE SERVICES
THU - HKCC COMMUNITY
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1650.7717.3.11.1000	Program Revenues	(18,407)	(35,753)	17,346
1.1650.7717.3.11.9000	Transfer from Reserves	0	0	0
	Total Revenues	(18,407)	(35,753)	17,346
1.1650.7708.4.01.1110	Full Time	13,678	27,500	(13,822)
1.1650.7708.4.01.2000	Benefits Overhead	2,029	5,553	(3,524)
	Total Wages & Benefits	15,707	33,053	(17,346)
1.1650.7717.4.03.3550	Cell/Medical	2,700	2,700	0
1.1650.7717.4.03.4000	Programming	0	0	0
	Total Expenses	2,700	2,700	0
	TOTAL HEALTHY KIDS	0	0	0

**LEISURE SERVICES
AGE FRIENDLY/COMMUNITY TRANSPORTATION PILOT PROGRAM
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.1650.7716.3.12.1000	Age Friendly Community Grant	-13,865	0	-13,865
1.1650.7716.3.12.2000	Community Transportation Pilot Grant	-25,065	-4,757	-20,308
	New Horizons Grant	0	-11,200	11,200
	Total Revenues	-38,930	-15,957	-22,973
1.1650.7716.4.01.1110	Contract Wages	24,750	0	24,750
1.1650.7708.4.01.2000	Benefits Overhead	2,980	0	2,980
	Total Wages & Benefits	27,730	0	27,730
1.1650.7716.4.03.3550	Marketing/Advertising	10,000	4,757	5,243
	SIP & Learn	0	12,400	-12,400
	Age Friendly Programming	0	25,000	-25,000
1.1650.7716.4.03.4000	Forums	1,200	0	1,200
	Total Expenses	11,200	42,157	-30,957
	TOTAL AGE FRIENDLY	0	26,200	-26,200

Summary by Department

	2016 Budget	2017 Budget	Variance B/(W)	% Change
Roadways	2,620,343	2,776,773	-156,430	-6.0%
Solid Waste	799,688	663,827	135,861	17.0%
Property Maintenance	578,353	587,338	-8,985	-1.6%
City Buildings	67,787	99,823	-32,036	-47.3%
Fleet	911,095	825,910	85,185	9.3%
Total Expenditures	4,977,266	4,953,671	23,595	0.5%

**PUBLIC WORKS
ROADWAYS
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B(W)
ROADS OPERATIONS				
1.0610.3110.3.11.1000	Sale of Materials, Etc.	(2,000)	(2,000)	0
1.0610.3110.3.11.2000	Work Done for Individuals	(5,000)	(5,000)	0
1.0610.3110.3.11.5100	Farr Creek Dam Agreement	(2,000)	(2,000)	0
1.0610.3110.3.12.1000	Provincial Funding	(31,500)	(15,500)	(16,000)
	Total Revenues	(40,500)	(24,500)	(16,000)
1.0610.3110.4.01.1110	Administrative Staff	219,887	209,173	10,714
1.0610.3110.4.01.1111	Full Time	819,621	838,999	(19,378)
1.0610.3110.4.01.1112	Part Time/Seasonal/Students	28,237	29,107	(870)
1.0610.3110.4.01.1113	Crossing Guards	23,316	14,871	8,445
1.0610.3110.4.01.1300	Overtime	40,000	40,000	0
1.0610.3110.4.01.1350	Shift Prem/Crew Leader/On Call	10,000	10,000	0
1.0610.3110.4.01.2000	Benefits Overhead	216,282	218,523	(2,241)
	Total Wages & Benefits	1,357,343	1,360,673	(3,330)
1.0610.3110.4.03.3055	Ontario One Call	3,000	2,000	1,000
1.0610.3110.4.03.3060	Reference Materials	500	500	0
1.0610.3110.4.03.3235	Personnel Equipment	18,500	18,500	0
1.0610.3110.4.03.3240	Meal Allowance	500	500	0
1.0610.3110.4.03.3290	Small Tools & Equipment	6,500	7,500	(1,000)
1.0610.3110.4.03.3620	Training Seminars & Cours	12,500	11,500	1,000
1.0610.3110.4.03.3630	Memberships	1,750	1,750	0
1.0610.3110.4.03.3700	Travel/Mileage	9,250	9,500	(250)
	Total Operating Expenses	52,500	51,750	750
	TOTAL ROADS OPERATIONS	1,369,343	1,387,923	(18,580)
ROADSIDE OPERATIONS				
MAINTENANCE MATERIAL				
1.0610.3123.4.03.3380	Other Road Material - Bridges	40,000	25,000	15,000
1.0610.3123.4.03.3390	Sidewalks/Curbs Maintenance	40,000	40,000	0
1.0610.3123.4.03.3395	Patching/Washouts Maintenance	125,000	200,000	(75,000)
1.0610.3123.4.03.3396	Loose Top Road Maintenance Program	75,000	100,000	(25,000)
1.0610.3123.4.03.3405	Dust Control Maintenance	35,000	35,000	0
1.0610.3123.4.03.3410	Culverts Maintenance	75,000	65,000	10,000
1.0610.3123.4.03.3470	Roadside Maintenance	50,000	50,000	0

Account Number	Description	2016 Budget	2017 Draft	Variance B(W)
1.0610.3123.4.03.3485	STATO Trail	10,000	12,000	(2,000)
	TOTAL ROADSIDE MAINTENANCE	450,000	527,000	(77,000)
	TRAFFIC & SAFETY DEVICES			
	TRAFFIC CONTROL LIGHTS			
1.0610.3281.4.03.3100	Hydro Electric	200,000	175,000	25,000
1.0610.3281.4.03.3470	Maint Mat/Supplies	30,000	30,000	0
1.0610.3281.4.04.4500	Street Light Contract	20,000	20,000	0
1.0610.3281.4.04.4800	Traffic Light Contract	25,000	20,000	5,000
1.0610.3281.4.04.4900	Line Painting/Asphalt Marking	50,000	50,000	0
1.0610.3281.4.04.4925	Accessiblity Compliance Projects	25,000	25,000	0
1.0610.3281.4.04.4950	Ontario Northland Railway	45,000	45,000	0
1.0610.3281.4.04.5000	Municipal Data Works	0	1,850	(1,850)
	TOTAL TRAFFIC & SAFETY DEVICES	395,000	366,850	28,150
	STORM SEWER SYSTEM			
	SSM - REPAIRS			
1.0610.3291.4.03.3470	Maintenance Materials/Sup	75,000	75,000	0
	TOTAL STORM SEWER SYSTEM	75,000	75,000	0
	WINTER CONTROL			
1.0620.3410.4.03.3310	Sand	95,000	95,000	0
1.0620.3410.4.03.3320	Salt	150,000	150,000	0
1.0620.3410.4.03.3470	Winter Ditching	15,000	20,000	(5,000)
1.0620.3410.4.04.4800	Snow Removal Service Contracts	71,000	155,000	(84,000)
	TOTAL WINTER CONTROL	331,000	420,000	(89,000)
	TOTAL ROADWAYS	2,620,343	2,776,773	(156,430)

**PUBLIC WORKS
SOLID WASTE
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
LANDFILL OPERATIONS				
1.0850.4510.3.11.1000	Tipping Fees	-230,000	-280,000	50,000
1.0850.4510.3.11.4000	Landfill Site Agreement	-45,690	-48,898	3,208
1.0850.4510.3.11.5000	Sale of Material	-2,500	-5,000	2,500
	Total Revenues	-278,190	-333,898	55,708
1.0850.4510.4.03.3000	Operating Projects	50,000	0	50,000
1.0850.4510.4.03.3100	Hydro Electric	750	1,200	-450
1.0850.4510.4.03.3470	Supplies/Contracts	5,000	10,000	-5,000
1.0850.4510.4.03.3975	Taxes	12,338	12,195	143
1.0850.4510.4.04.4300	Landfill Operations	246,990	266,200	-19,210
1.0850.4510.4.04.4350	Scrap Tire Removal	2,500	1,000	1,500
1.0850.4510.4.04.4840	Consulting/Engineering	37,000	35,390	1,610
1.0850.4510.4.09.9200	Transfer to Reserve	50,000	76,000	-26,000
	Total Operating Expenses	404,578	401,985	2,593
	TOTAL LANDFILL OPERATIONS	126,388	68,087	58,301
SOLID WASTE MANAGEMENT PROGRAM				
1.0840.4411.3.11.1000	Collection Events	-23,000	-24,000	1,000
1.0860.4610.3.11.1000	Recyclable Revenues	-78,000	-72,000	-6,000
1.0860.4610.3.11.2000	Waste Diversion Fee	-163,500	-164,010	510
1.0860.4610.3.12.1000	Provincial Funding - CIF project funding	-5,000	0	-5,000
1.0860.4610.3.12.1000	Provincial Funding - WDO	-60,000	-125,000	65,000
	Total Revenues	-329,500	-385,010	55,510
1.0840.4411.4.04.4800	Collection Events	27,000	29,000	-2,000
1.0860.4610.4.03.3000	CIF Project	10,000	0	10,000
1.0860.4610.4.03.3100	Hydro Electric	5000	5,800	-800
1.0860.4610.4.03.3110	Heating Oil & Gas	8000	4,500	3,500
1.0860.4610.4.03.3470	Maint Mat/Supplies	3,000	8,000	-5,000
1.0860.4610.4.03.3700	Training & Travel	1,000	1,500	-500
1.0860.4610.4.03.4000	Advertising & Education	5,000	5,000	0
1.0860.4610.4.04.4325	Collection - Refuse & Recycling	506,500	524,900	-18,400
1.0860.4610.4.04.4425	Processing of Recyclables	113,500	99,500	14,000
1.0860.4610.4.04.4450	Spoke Transfer Station Operations/Transportation	206,500	185,250	21,250

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0860.4610.4.08.8000	Debt Repayment (Carts/Spoke Transfer Station)	117,300	117,300	0
	Total Expenses	1,002,800	980,750	22,050
	TOTAL SOLID WASTE MANAGEMENT PROGRAM	673,300	595,740	77,560
	TOTAL SOLID WASTE	799,688	663,827	135,861

**PROPERTY MAINTENANCE
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
1.0910.4900.3.11.1000	Lease Revenues	(3,771)	(3,771)	0
1.0910.4900.3.11.2000	Partnership Funding	(11,118)	0	(11,118)
1.0910.4900.3.12.2000	Provincial Funding	(52,500)	0	(52,500)
1.0910.4900.3.12.3000	Federal Funding	(47,149)	0	(47,149)
1.0910.4900.3.15.1000	Wage/Benefits Recovery	(17,800)	(18,767)	967
	Total Revenues	(132,338)	(22,538)	(109,800)
1.0910.4900.4.01.1110	Administration	66,649	72,829	(6,180)
1.0910.4900.4.01.1111	Full Time	181,106	219,092	(37,986)
1.0910.4900.4.01.1200	Part Time /Student	43,846	7,588	36,258
1.0910.4900.4.01.1300	Overtime	2,000	2,000	0
1.0910.4900.4.01.2000	Benefits Overhead	53,938	59,782	(5,844)
	Total Wages & Benefits	347,539	361,291	(13,752)
1.0910.4900.4.03.3000	Operating Project	107,500	0	107,500
1.0910.4900.4.03.3235	Personnel Equipment	1,000	1,000	0
1.0910.4900.4.03.3290	Small Tools & Equipment	3,000	3,000	0
1.0910.4900.4.03.3400	Dymond Complex Fire	0	5,000	(5,000)
1.0910.4900.4.03.3470	Maintenance Mat/Supplies	125,000	115,000	10,000
1.0910.4900.4.03.3472	Supplies (Halls/MC)	}	}	0
1.0910.4900.4.03.3475	Property Maintenance Program	78,267	70,000	8,267
1.0910.4900.4.03.3480	Mtc Prg(Rec/Park/Hall/MC)	}	}	0
1.0910.4900.4.03.3620	Training Seminars & Cours	1,600	1,100	500
1.0910.4900.4.03.3630	Memberships	500	500	0
1.0910.4900.4.03.3700	Travel	2,000	1,500	500
1.0910.4900.4.04.4800	Service Contracts	44,285	51,485	(7,200)
1.0910.4900.4.04.4805	SC (Halls/MC)	}	}	0
	Total Operating Expenses	363,152	248,585	114,567
	TOTAL PROPERTY MNTCE	578,353	587,338	(8,985)

**PROPERTY MAINTENANCE
BUILDINGS
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)
HAILEYBURY FIRE STATION				
1.0260.1010.4.03.3100	Hydro Electric	3,350	3,350	0
1.0260.1010.4.03.3110	Heating Oil & Gas	6,650	6,650	0
	TOTAL HLBY FIRE STATION	10,000	10,000	0
NEW LISKEARD FIRE STATION				
1.0260.1110.4.03.3100	Hydro Electric	3,500	3,500	0
1.0260.1110.4.03.3110	Heating Oil & Gas	4,100	4,100	0
1.0260.1110.4.03.3400	Materials & Supplies	0	5,000	(5,000)
	TOTAL NL FIRE STATION	7,600	12,600	(5,000)
HLBY VIEW ST COMPLEX				
1.0260.1410.4.03.3100	Hydro Electric	0	14,000	(14,000)
1.0260.1410.4.03.3110	Heating Oil & Gas	0	17,300	(17,300)
1.0260.1410.4.03.3400	Materials & Supplies	0	8,000	(8,000)
	TOTAL HLBY VIEW ST COMPLEX	0	31,300	(39,300)
TS LIBRARY SERVICES				
1.0260.1210.4.03.3100	Hydro Electric	11,000	12,000	(1,000)
1.0260.1210.4.03.3110	Heating Oil & Gas	9,000	9,000	0
1.0260.1210.4.03.3400	Materials/Supplies	5,000	5,000	0
1.0260.1210.4.04.4830	Cleaning Services	5,715	5,715	0
	TOTAL LIBRARIES	30,715	31,715	(1,000)
CITY HALL 325 FARR DRIVE				
1.0260.1510.3.11.1000	Facility Rentals	(12,600)	(12,600)	0
1.0260.1510.3.11.2000	Utility Recoverable	(4,255)	(4,500)	245
	Total Revenues	(16,855)	(17,100)	245

	Expenditures			
1.0260.1510.4.03.3100	Hydro Electric	30,500	30,000	500
1.0260.1510.4.03.3110	Heating Oil & Gas	11,500	10,000	1,500
	Total Operating Expenses	42,000	40,000	2,000
	TOTAL 325 FARR DRIVE	25,145	22,900	2,245
	MEDICAL CENTRE BUILDINGS			
1.0260.1810.3.11.1000	Hlby Medical Centre	(104,610)	(105,225)	615
1.0260.1810.3.11.2000	NL Medical Centre Rents	(60,387)	(15,385)	(45,002)
	Total Revenues	(164,997)	(120,610)	(44,387)
	Expenditures			
1.0260.1810.4.03.3100	Hydro Electric	32,000	27,500	4,500
1.0260.1810.4.03.3110	Heating Oil & Gas	5,000	5,000	0
1.0260.1810.4.03.3470	Materials/Supplies	12,500	10,000	2,500
1.0260.1810.4.03.3975	Taxes	20,654	14,510	6,144
1.0260.1810.4.04.4830	Cleaning Services	26,670	26,208	462
	Total Operating Expenses	96,824	83,218	13,606
	TOTAL MEDICAL CENTRES	(68,173)	(37,392)	(30,781)
	WORKS BUILDING AND YARDS			
1.0260.1910.4.03.3100	Hydro Electric	30,000	30,000	0
1.0260.1910.4.03.3110	Heating Oil & Gas	32,500	30,000	2,500
	TOTAL WORKS BLDGS/YARDS	62,500	60,000	2,500
	TOTAL BUILDINGS	67,787	99,823	(32,036)

**PUBLIC WORKS
FLEET
BUDGET TEMPLATE**

Account Number	Description	<u>2016 Budget</u>	<u>2017 Draft</u>	<u>Variance B/(W)</u>
1.0698.3920.3.15.1000	Fleet Recovery Costs	(62,500)	(90,000)	27,500
	Total Revenues	<u>(62,500)</u>	<u>(90,000)</u>	<u>27,500</u>
1.0698.3920.4.02.230	(Vehicle Leases	8,836	9,225	(389)
1.0698.3920.4.03.315	(Fuel (Gas & Diesel)	285,000	275,000	10,000
1.0698.3920.4.03.320	(Parts & Automotive Supplies	170,000	170,000	0
1.0698.3920.4.03.322	(Equipment Maintenance & Repairs	80,000	85,000	(5,000)
1.0698.3920.4.03.324	(Shop Supplies	4,000	4,000	0
1.0698.3920.4.03.328	(Equipment Licences/Contracts	22,000	22,000	0
1.0698.3920.4.03.329	(Small Tools and Equipment	6,500	7,500	(1,000)
1.0698.3920.4.08.750	(Capital Lease Program	0	189,275	(189,275)
1.0698.3920.4.08.800	(Fleet Replacement Principle	235,614	129,400	106,214
1.0698.3920.4.08.810	(Fleet Replacement Interest	0	19,650	(19,650)
1.0698.3920.4.10.100	(Transfer to Reserve	161,645	4,860	156,785
	Total Operating Expenses	<u>973,595</u>	<u>915,910</u>	<u>57,685</u>
	TOTAL FLEET	<u><u>911,095</u></u>	<u><u>825,910</u></u>	<u><u>30,185</u></u>

} 56,815 in Enviro for total fleet replacement budget of \$400k

Summary by Department

	2016 Budget	2017 Budget	Variance B/(W)	% Change
Transit	151,870	238,750	-86,880	-57.2%
Total Expenditures	151,870	238,750	-86,880	-57.2%

**PUBLIC WORKS
TRANSIT
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B(W)
	TRANSIT			
1.0650.3700.3.09.9000	Transfer from Reserves	-28,865	0	-28,865
1.0650.3700.3.11.1000	Transit Fares	-319,950	-351,000	31,050
1.0650.3700.3.11.2000	Municipal Partnerships	-22,850	-36,276	13,426
	Municipal Partnerships - Other	-2,500	-2,500	0
1.0650.3700.3.11.3000	Advertising Sign Revenue	-5,000	-5,700	700
1.0650.3700.3.13.1000	Prov Gas Tax Revenues	-10,000	-129,000	119,000
	Total Revenues	-389,165	-524,476	135,311
1.0650.3700.4.03.3090	Advertising	1,000	1,000	0
1.0650.3700.4.03.3470	Maint Mat/Supplies	15,000	20,000	-5,000
1.0650.3700.4.03.3475	Operating/Gas Tax Programs	10,000	31,080	-21,080
1.0650.3700.4.03.3480	Shelter Maintenance	1,500	0	1,500
1.0650.3700.4.03.3750	Travel/Training	0	0	0
1.0650.3700.4.03.3900	Insurance	1,750	1,750	0
	Contracted Services	0	10,620	-10,620
1.0650.3700.4.04.4400	Transit Services	511,785	519,776	-7,991
	Fleet Replacement - Principle	0	0	0
	Fleet Replacement - Interest	0	0	0
	Transfer to Reserves	0	179,000	-179,000
	Total Wages & Benefits	541,035	763,226	-222,191
	TOTAL TRANSIT	151,870	238,750	-86,880

Summary by Department

	<u>2016</u> <u>Budget</u>	<u>2017</u> <u>Budget</u>	<u>Variance</u> <u>B/(W)</u>	<u>%</u> <u>Change</u>
Libraries	356,937	370,878	-13,941	-3.9%
Total Expenditures	356,937	370,878	-13,941	-3.9%

**LIBRARIES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 Draft	Variance B/(W)	
1.1690.7900.3.11.1000	Fees & Fines	(6,500)	(7,100)	600	
1.1690.7900.3.11.2000	Photocopy/Faxes	(3,100)	(3,650)	550	
1.1690.7900.3.11.4000	Donations	(5,600)	(5,600)	0	
1.1690.7900.3.11.5000	Transfer/Trust Fund	(10,815)	(10,804)	(11)	
1.1690.7900.3.11.6000	Special Project	(4,405)	(1,500)	(2,905)	
1.1690.7900.3.11.6000	Special Project - NOHFC	0	(37,198)	37,198	
1.1690.7900.3.12.1000	Prov Funding Programs	(23,560)	(23,560)	0	
1.1690.7900.3.12.2000	ON Lib Cap Build Fund	(6,259)	(6,308)	49	
1.1690.7900.3.14.1000	Municipal Grants/Contribu	(9,764)	(9,042)	(722)	
	Total Revenues	(70,003)	(104,762)	34,759	
1.1690.7900.4.01.1110	Full Time	72,145	73,583	(1,438)	
1.1690.7900.4.01.1150	Permanent Part-Time	182,889	184,262	(1,373)	
1.1690.7900.4.01.1200	Part Time - Pages	16,240	16,202	38	Student Minimum Wage Increase
1.1690.7900.4.01.1200	NOHFC Intern	0	34,125	(34,125)	
1.1690.7900.4.01.2000	Benefits Overhead	32,828	38,017	(5,189)	
1.1690.7900.4.01.9000	GWL Benefits	36,000	45,000	(9,000)	
	Total Regular Wages & Bene	340,102	391,189	(51,087)	
1.1690.7900.4.03.3000	Office Supplies	3,500	3,500	0	
1.1690.7900.4.03.3005	Discretionary Items	1,000	1,000	0	
1.1690.7900.4.03.3050	Telephone	7,905	7,905	0	
1.1690.7900.4.03.3070	Postage & Courier	1,000	700	300	
1.1690.7900.4.03.3085	Advertising	600	600	0	
1.1690.7900.4.03.3090	Small Office Equipment	5,000	5,000	0	
1.1690.7900.4.03.3620	Training Seminars/Courses	3,900	3,400	500	
1.1690.7900.4.03.3700	Travel/ Mileage	1,800	1,800	0	
1.1690.7900.4.03.3800	Printed Books	36,400	36,400	0	
1.1690.7900.4.03.3805	Non-Print Material	17,329	13,742	3,587	
1.1690.7900.4.03.3810	Collection Maintenance	4,000	4,000	0	
1.1690.7900.4.03.3820	Special Programs	1,100	3,000	(1,900)	
1.1690.7900.4.03.3825	Special Projects - SOLS IT	0	0	0	
1.1690.7900.4.03.3830	Trust Fund Expenditures	500	500	0	
1.1690.7900.4.04.4750	IT Support	2,804	2,904	(100)	
	Total Operating Expenses	86,838	84,451	2,387	
	TOTAL LIBRARIES	356,937	370,878	(13,941)	

Summary by Department

	2016 Budget	2017 Budget	Variance B/(W)	% Change
Environmental	(522,258)	(420,929)	(101,329)	-19.4%
Total Expenditures	(522,258)	(420,929)	(101,329)	-19.4%

**PUBLIC WORKS
ENVIRONMENTAL SERVICES
BUDGET TEMPLATE**

Account Number	Description	2016 Budget	2017 2nd Draft	Variance B/(W)	
REVENUES					
1.0710.1000.3.11.1000	Water	(2,030,380)	(2,078,332)	47,952	
1.0710.1000.3.11.1050	Metered Water	(126,975)	(131,888)	4,913	
1.0710.1000.3.11.2000	Sewer	(1,707,621)	(1,748,002)	40,381	
1.0710.1000.3.11.2050	Metered Sewer	(103,747)	(107,901)	4,154	
1.0710.1000.3.11.3000	Meter Rental Charges	(1,860)	(1,764)	(96)	
1.0710.1000.3.11.4000	Leachate Deposits	(10,000)	0	(10,000)	
1.0710.1000.3.11.5000	Water On/Off Charges	(3,000)	(2,500)	(500)	
1.0710.1000.3.11.6000	Work Done for Individuals	(3,500)	(2,000)	(1,500)	
	TOTAL FINANCING	(3,987,083)	(4,072,387)	85,304	
FINANCING					
1.0720.3000.4.08.8000	Repayment of Principal	237,546	280,418	(42,872)	Does not include Gray Road
1.0720.3000.4.08.8100	Repayment of Interest	46,011	52,469	(6,458)	
	Total Financing	283,557	332,887	(49,330)	
	Financing Costs				
WATER & SANITARY SEWER ADMINISTRATION & SUPERVIS					
1.0810.4110.4.01.1110	Administrative Staff	227,173	261,729	(34,556)	Engineering Tech Position (FT)
1.0810.4110.4.01.1111	Full Time	252,678	259,792	(7,114)	
1.0810.4110.4.01.1300	Overtime	12,500	12,500	0	
1.0810.4110.4.01.1350	Shift Prem/Crew Leader/On Call	2,000	2,000	0	
1.0810.4110.4.01.2000	Benefits Overhead	81,990	89,663	(7,673)	
1.0810.4110.4.01.9000	Great West Life	40,000	50,000	(10,000)	
	Total Wages & Benefits	616,341	675,684	(59,343)	
1.0810.4110.4.03.3000	Operating Project	100,000	0	100,000	
1.0810.4110.4.03.3055	Telephone & Cell	5,550	6,000	(450)	
1.0810.4110.4.03.3085	Advertising	5,000	2,000	3,000	
1.0810.4110.4.03.3090	Office Equipment	500	500	0	
1.0810.4110.4.03.3100	Hydro	1,100	1,200	(100)	
1.0810.4110.4.03.3110	Heating & Oil	3,200	5,500	(2,300)	
1.0810.4110.4.03.3620	Training Seminars & Cours	10,000	7,500	2,500	
1.0810.4110.4.03.3630	Memberships	1,000	850	150	

1.0810.4110.4.03.3635	Personnel Equipment	2,000	2,000	0
1.0810.4110.4.03.3640	Meal Allowance	500	500	0
1.0810.4110.4.03.3700	Travel/Mileage	6,500	5,500	1,000
1.0810.4110.4.03.3900	Municipal Insurance	61,000	58,000	3,000
1.0810.4110.4.03.3905	Liability Claims	25,000	25,000	0
1.0810.4110.4.04.4000	DWQMS Legislation	10,000	7,500	2,500
1.0810.4110.4.04.4850	Legal	2,500	2,500	0
1.0810.4110.4.05.1000	Administrative Costs	55,000	58,000	(3,000)
1.0810.4110.4.05.2000	Fleet Chargeback	62,500	90,000	(27,500)
1.0810.4110.4.05.3000	PM Wage Chargeback	17,800	18,767	(967)
	Total Operating Expenses	369,150	291,317	77,833
	TOTAL ADMINISTRATION & SUPERV	985,491	967,001	18,490
	SEWAGE TREATMENT			
1.0810.4120.4.03.3055	Alarm Expenses	2,075	2,000	75
1.0810.4120.4.03.3100	Hydro	231,300	325,000	(93,700)
1.0810.4120.4.03.3110	Heating & Oil	9,200	8,000	1,200
1.0810.4120.4.03.3385	Chemicals	55,000	55,000	0
1.0810.4120.4.03.3470	Maintenance Mat/Supplies	500	500	0
1.0810.4120.4.03.3975	Taxes	38,421	25,310	13,111
1.0810.4120.4.04.4500	Laboratory Testing	20,000	20,000	0
1.0810.4120.4.04.4900	Ontario Clean Water Agency	293,232	264,712	28,520
1.0810.4120.4.04.4910	Treatment Equip/Facility Maintenance	234,000	226,000	8,000
	TOTAL SEWAGE TREATMENT	883,728	926,522	(42,794)
	SEWAGE COLLECTION			
1.0810.4130.4.03.3290	Sewer Break Materials/Equipment	50,000	50,000	0
	TOTAL SEWAGE COLLECTION	50,000	50,000	0
	TOTAL SANITARY SEWER SYSTEM	933,728	976,522	(42,794)
	WATERWORKS SYSTEM			
	WATER TREATMENT			
1.0830.4320.4.03.3055	Alarm Expenses	1,875	2,000	(125)
1.0830.4320.4.03.3100	Hydro Electric	227,600	375,000	(147,400)
1.0830.4320.4.03.3110	Heating & Oil	9,600	8,500	1,100
1.0830.4320.4.03.3385	Chemicals	100,000	90,000	10,000
1.0830.4320.4.03.3470	Maintenance Mat/Supplies	500	500	0
1.0830.4320.4.03.3975	Taxes	25,637	37,980	(12,343)
1.0830.4320.4.04.4500	Laboratory Testing	15,000	15,000	0
1.0830.4320.4.04.4900	Ontario Clean Water Agency	437,337	397,068	40,269
1.0830.4320.4.04.4910	Treatment Equip/Facility Maintenance	266,000	174,000	92,000

TOTAL WATER TREATMENT	1,083,549	1,100,048	(16,499)
WATER DISTRIBUTION			
1.0830.4331.4.03.3385 Water Repair Materials/Equipment	175,000	275,000	(100,000)
1.0830.4331.4.04.4805 Lead Testing	3,500	0	3,500
TOTAL WATER DISTRIBUTION	178,500	275,000	(96,500)
TOTAL WATERWORKS SYSTEM	1,262,049	1,375,048	(112,999)
TOTAL ENVIRONMENTAL SERVICES	(522,258)	(420,929)	(101,329)

2017 OPERATING PROJECTS

General Department	Project Cost	Funding	Net Cost
CG&P	605,000	553,000	52,000
Recreation	100,000	0	100,000
Recreation - Other	121,347	98,425	22,922
Property Maintenance	70,000	0	70,000
Total Operating	896,347	651,425	244,922

Environmental Department	Total Project Cost
Environmental Projects	400,000
Total Enviro Capital	400,000

2017 COMMUNITY GROWTH & PLANNING

Project	Total Cost	Funding	Net Cost
PDAC Conference 2017	525,000	525,000 a/b	0
Northern Ontario Exhibit 2017	30,000	28,000 c/d	2,000
Ec Dev Operating Projects	555,000	553,000	2,000

Zoning By-law	50,000		50,000
Operating Projects Anticipated	50,000	0	50,000

- a - FedNor - \$485,000
- b - Tradeshow Participants - \$40,000
- c - Municipal Partners - \$25,000
- d - Transfer from Reserves - \$3,000

2017 RECREATION

Project	Net Cost
Benches (Hlby, North Cobalt)	3,000
Park Signs	3,600
Garbage Receptacles (20)	15,000
PFC Sign for Front of Building	4,500
Christmas Lights - downtown	5,000
Canada Day Celebration Flags	5,000
Picnic Tables (20)	4,000
Harbourplace Tables & Chairs	10,000
Hlby Beach Slide Painting (top of slide)	5,000
NL Arena Compressor	4,500
Hlby Arena Olympia Maintenance	8,000
NL Arena Washroom Upgrades	10,000
NL Arena Showers Plumbing Upgrades	3,000
Hlby Arena Rink Board Maintenance	4,000
NL Arena Compressor Room Door Repairs	5,000
PFC Squash Court Light Replacement	5,000
Hlby Arena Painting	3,000
NL Arena Painting	3,000
NL Arena Roof	5,000
NL Community Hall Curtains	11,000
Operating Projects Anticipated	<u>116,600</u>
Operating Projects Target Budget	<u>100,000</u>

**2017 RECREATION
OTHER PROJECTS**

Project	Total Cost	Funding	Net Cost
Accessible Concrete for Tables in Parks	5,000		5,000 Accessibility Account
Bench - STATO	1,500		1,500 STATO Account
STATO Trail Signs	5,000		5,000 STATO Account
Ontario 150 Celebrations	59,347	50,425	8,922
NeORA Conference	50,500	48,000	2,500
Operating Projects Anticipated	121,347	98,425	22,922

2017 PROPERTY MAINTENANCE

Project	Total Cost
Video Surveillance System (misc buildings)	10,000
Trailer for PW/PM	5,000
Hlby Library Paint front of building	6,000
Upgrades to Outdoor Rinks	10,000
City Hall Interior Painting & Repair	10,000
NL Ball Field Washroom Upgrades	5,000
Hlby Arena Stair Tread Replacement	5,000
Farr Park Washroom Upgrades	5,000
City Hall Refinish Wood Façade	5,000
NL Community Hall Roof Repairs	10,000
Operating Projects Anticipated	<u>71,000</u>
Operating Projects Target Budget	<u>70,000</u>

2017 ENVIRONMENTAL

Project	Sewer	Water	Total
Annual Equipment Maintenance/Unanticipated Expenses	85,000	85,000	170,000
Paperless Chart Recorders (10)	30,000	40,000	70,000
Decommissioning of Wells (MOEE Compliance)		25,000	25,000
Vegetation Control - NL & NC Lagoon	30,000		30,000
Energy Audit	16,000	24,000	40,000
Brushing/Cutting Fence Line - NL & NC Lagoon	20,000		20,000
Fencing Installation Repairs - Various Locations	20,000		20,000
Chlorination/Dechloration Upgrades Hlby STP	25,000		25,000
Operating Projects Anticipated	226,000	174,000	400,000