



The Corporation of the City of Temiskaming Shores
Regular Meeting of Council
Tuesday, December 17, 2024 – 6:00 p.m.
City Hall – Council Chambers – 325 Farr Drive

Minutes

1. Land Acknowledgement

We acknowledge that we live, work, and gather on the traditional and unceded Territory of the Algonquin People, specifically the Timiskaming First Nation.

We recognize the presence of the Timiskaming First Nation in our community since time immemorial and honour their long history of welcoming many Nations to this beautiful territory and uphold and uplift their voice and values.

2. Call to Order

The meeting was called to order by Mayor Laferriere at 6:00 p.m.

3. Roll Call

Council: Mayor Jeff Laferriere; Councillors Dan Dawson, Melanie Ducharme, Ian Graydon (virtual), Nadia Pelletier-Lavigne, Mark Wilson, and Danny Whalen

Present: Sandra Lee, City Manager
Logan Belanger, Municipal Clerk
Mathew Bahm, Director of Recreation
James Franks, Economic Development Officer
Steve Langford, Fire Chief
Steve Burnett, Manager of Environmental Services
Mitch McCrank, Manager of Transportation Services
Stephanie Leveille, Treasurer

Regrets: N/A

Media: 1

Delegates: Ian Duff, President and Nancy Johnston, Strategic Initiatives Director for McSweeney & Associates (Virtual)

Members of the Public: 2
Chantal Charbonneau, President - Pavilion Women's Centre

4. Review of Revisions or Deletions to Agenda

None

5. Approval of Agenda

Resolution No. 2024-440

Moved by: Councillor Pelletier-Lavigne

Seconded by: Councillor Wilson

Be it resolved that City Council approves the agenda as printed.

Carried

6. Disclosure of Pecuniary Interest and General Nature

Councillor Melanie Ducharme declared a Conflict of Pecuniary Interest related to Section 9 Presentations/ Delegations, item 9b) regarding the Pavilion Women's Centre – New Second Stage Transitional Housing Project, as the Pavilion Women's Centre is her place of employment and job responsibilities involve moving the project forward.

7. Public Meetings pursuant to the Planning Act, Municipal Act and other Statutes

a) Presentation No. 2 – 2025 Municipal Operating and Capital Budget

Stephanie Leveille, Treasurer provided an overview of the 2025 Municipal Operating and Capital Budget, and highlighted the incorporated revisions following direction from Council at the December 3, 2024 Committee of the Whole meeting; for example, a 1.5% increase to the tax levy, a 2% increase to water/sewer rates and a \$10 increase to the solid waste fee. The Treasurer reviewed the year-over-year comparison of the budget; the operational budget summaries; the capital budget summary and charts and the property tax scenarios.

The main goal when preparing the 2025 budget was to remain fiscally responsible, while minimizing disruptions to service levels and ensuring critical infrastructure needs are addressed. However, other objectives included not to incur new debt for 2025 capital projects; to build reserves for future capital projects; to plan for potential recommendations from the strategic plan and organizational review; and to present tax impact scenarios based on an increase to the tax levy between 1.0% - 3.0%.

The Management Team was mindful about setting realistic and achievable goals within their departments, and considered several existing plans such as the Asset Management Plan, Recreation Master Plan, Active Transportation Plan and other internal capital replacement plans. Current levels of debt and reserves were also considered during the process.

The budget includes increases associated with contractual and legislated obligations, along with inflationary increases. Management considered historical trends and expected future usage and requirements. Estimates were based on information available at the time the budget was compiled. For 2025, staff propose a total combined budget just under \$24M, and a chart was reviewed to illustrate historical trends on total municipal budgets (cash basis) for the City, including a breakdown between operations and capital.

The capital budget represents the investment the City will make to purchase, create, repair and rehabilitate assets used to provide services to the community. Close to 18 percent of the total municipal budget is dedicated towards capital investments in 2025. The main funding sources of these assets can include government grants, private partners and donors, reserves, transfer from the tax levy and long-term debt. The proposed capital totals \$4.4M (close to \$1.2M are carryover projects), and it was noted that no new investments will be funded by debt in 2025, for the second consecutive year.

A full list of all capital projects along with their descriptions and funding sources are available in the budget report. Several highlights for 2025 capital projects include:

- Annual Roads Program (roads have yet to be determined)
- Colette Street Storm and Road Upgrades
- Phase 1 of the Golf Course Road Bridge – East
- Purchase of New Loader with Wing and Plow Attachments
- Purchase of Two Transit Buses (2024 carryover)
- Recreational Park Upgrades (2024 carryover)

Tax scenarios were prepared for the median residential property and the average commercial property in 2025 for Council review.

The Treasurer concluded the presentation noting that the recommendations from the December 3, 2024 meeting were incorporated and presented in the draft budget, which covers the 1.3 percent increase to operations, excluding the budgeted reserve allocation, and would also cover the proposed capital. Any

increase to the tax levy would allow for a greater reserve allocation, to support the City's goal for building a healthy capital reserve and/or increasing the contingency for implementation of any proposed initiatives or changes to ongoing projects. As such, staff are seeking support from Council for adoption of the budget in principle as presented this evening.

Resolution No. 2024-441

Moved by: Councillor Wilson

Seconded by: Councillor Ducharme

Be it resolved that the Council of the City of Temiskaming Shores hereby acknowledges presentation of the finalized 2025 Operating and Capital Budget, for adoption in principle at the December 17, 2024 Regular Council Meeting.

Carried

8. Review and Adoption of Council Minutes

Resolution No. 2024-442

Moved by: Councillor Whalen

Seconded by: Councillor Pelletier-Lavigne

Be it resolved that City Council approves the following minutes as printed:

- a) Regular Council Meeting– November 19, 2024; and
- b) Committee of the Whole Meeting – December 3, 2024.

Carried

9. Presentations / Delegations

- a) Ian Duff, President and Nancy Johnston, Strategic Initiatives Director for McSweeney & Associates

Re: City of Temiskaming Shores Community-Based Strategic Plan

Ian Duff, President with McSweeney & Associates, utilizing PowerPoint, provided an overview of the completed Community-Based Strategic Plan for the City of Temiskaming Shores.

The purpose of the plan is to guide staff and elected officials in decision making, planning and execution of key initiatives through the next 5 to 10 years, as well as to set the foundation for the continued success of the City.

Mr. Duff provided an overview of the City's corporate vision and the process followed to develop the plan (discover, define, develop and deliver). Ultimately, five goals and 39 actions were identified.

The Five Goals were:

1. Guide staff and elected officials in decision making, planning and execution of key initiatives through the next 5 to 10 years.
2. To help create a unified community that supports residents and embraces cultural diversity.
3. To continue to invest in the community in a cost-effective manner and to communicate the message.
4. To support and grow the residential population.
5. To support and grow the local economy.

The Top 5 Priority Actions were:

1. Update the City's Official Plan and Land-Use Planning documents and communicate the results.
2. Rebrand the City of Temiskaming Shores to illustrate that it is one unified city and develop messaging to support the brand
3. Update the City's corporate policies to be more reflective of the City's linguistic and cultural Anglophone, Francophone and Indigenous diversity.
4. Continue to highlight and communicate to the residents the progress being made on the City's Asset Management Plan
5. Establish policies to improve the City's environmental sustainability and to lessen the environmental impact on the watershed by industry, residents and visitors.

Mr. Duff concluded the presentation by noting that the plan is truly community based, and was made to be as realistic/ achievable and doable as possible. He extended his thanks to the community for the welcome and for the positive and supportive engagement.

Mayor Laferriere thanked Ian and Nancy for their leadership and expertise, along with Staff and Community members for their engagement on the development of the plan.

Resolution No. 2024-443

Moved by: Councillor Dawson

Seconded by: Councillor Wilson

Be it resolved that City Council hereby acknowledges the presentation of the City of Temiskaming Shores Community-Based Strategic Plan; and

That Council directs staff to prepare an administrative report regarding the Community-Based Strategic Plan, for the January 21, 2025 Committee of the Whole meeting.

Carried

- b) Chantal Charbonneau, President and Melanie Ducharme, Executive Director - Pavilion Women's Centre

Re: Pavilion Women's Centre – New Second Stage Transitional Housing Project

Councillor Ducharme disclosed a pecuniary interest with the presentation of the Pavilion Women's Centre – New Second Stage Transitional Housing Project. Note: Councillor Ducharme vacated her seat at the Council table at 6:41 p.m., and took a seat in the public seating area of the Council Chambers. Councillor Ducharme resumed her seat at the Council table at 7:02 p.m., following the conclusion of the presentation.

Chantal Charbonneau, President of the Pavilion Women's Centre presented a new initiative for a second stage transitional housing project, to provide safe and supportive housing for women and their children, transitioning from emergency shelters to independent living.

Utilizing PowerPoint, Ms. Charbonneau provided an overview of the Pavillion Women's Centre and the services offered, including a ten-bed emergency shelter to provide a safe haven for women and children seeking shelter from violence. Each year, the Pavillion provides shelter to 60-70 individuals, and provides services to over 200 people across the district.

The proposal aims to provide supportive housing for survivors of domestic violence, with time to heal from trauma and to rebuild their lives. The housing project would provide affordable, safe and secure housing for those in need, for a period of six months to two years, along with supportive programming.

Ms. Charbonneau reviewed two case studies comparable in size to the City; one being in Red Lake, Ontario, and the second in Sussex, New Brunswick.

The goal for the housing project is to create a facility that includes eight to 10 second stage transitional housing units (pet friendly), with up to 10 emergency shelter beds, with security and wrap around supports and outdoor green space. The Pavillion is exploring land opportunities for the project with preferred criteria, such as access to public transportation, walkable, etc. Two scenarios were reviewed: 1) Mixed shelter - i.e. emergency beds, transitional housing units, and office space, which would replace existing facility; and 2) Eight second stage transitional housing units; i.e. addition to existing shelter.

Ultimately, the project will increase the continuum of supports for survivors, to transition safely to fully independent living, along with supporting an additional 36 women and children fleeing from violence, and many more for those accessing programming.

Ms. Charbonneau concluded the presentation with three requests, and thanked Mayor and Council for their time and consideration:

1. Supportive community messaging, endorsing the project;
2. Providing support letters for funding opportunities; and
3. Exploring the option of land donation to serve the project.

Mayor Laferriere thanked Ms. Charbonneau for the presentation and invited questions from members of Council. Councillor Dawson requested additional information on the duration of the stay in second stage housing units, and anticipated timelines for the expansion. Ms. Charbonneau noted that the Centre is currently in the feasibility study stage, and a detailed plan is required. Councillor Wilson inquired if there was any feedback on the success/ model used in Red Lake. It was noted that the Red Lake housing facility has been open since 2021, and there has been success and lessons learned. Councillor Pelletier-Lavigne inquired about the funding request (if there was a preferred scenario), and if the emergency shelter capacity is also increased. The first scenario is the preferred option, as the current facility is aging, but both options are being explored. The number of shelter beds will not be increased, as the project aims to add second stage transition housing.

10. Correspondence/ Communications

- a) John Elvidge, City Clerk - City of Toronto

Re: Request for Support - Respecting Local Democracy and Cities, 2024-11-18

Reference: Received for information

Resolution No. 2024-444

Moved by: Councillor Pelletier-Lavigne

Seconded by: Councillor Whalen

Be it resolved that Council for the City of Temiskaming Shores agrees to deal with Communication Item 10 a) in accordance with the agenda reference.

Carried

11. Committees of Council – Community and Regional

Resolution No. 2024-445

Moved by: Councillor Dawson

Seconded by: Councillor Wilson

Be it resolved that the following minutes be accepted for information:

- a) Minutes from the Active Travel Committee meetings held on May 13, 2024, and on October 28, 2024;
- b) Minutes from the All Age Friendly Community Committee meetings held on May 23, 2024, and on September 26, 2024;
- c) Minutes from the Climate Change Committee meeting held on October 10, 2024;
- d) Minutes from the Temiskaming Shores Public Library Board meeting held on October 30, 2024;
- e) Minutes from the Temiskaming Shores O.P.P. Detachment Board inaugural meeting held on October 9, 2024; and
- f) Minutes from the Temiskaming Transit Committee meeting held on September 23, 2024.

Carried

12. Reports by Members of Council

Councillor Whalen:

- As liaison for on the Rockin' On Canada Day event, Councillor Whalen updated that invitations were delivered to a number of seniors for the 2025 event.

- The Nuclear Waste Management Organization (NWMO) selected Ignace to host a deep geological repository, to safely contain used nuclear fuel. FONOM has been involved since the start of the 14-year evaluation process; therefore, have requested NWMO for continued participation to ensure the interests of the North are respected, as the transportation of materials is a serious issue.

Councillor Ducharme:

- Updated that she had an opportunity to attend and participate in a number of community arts events, and congratulated: 1) the Temiskaming Community Choir for a very successful concert; 2) the Temiskaming District Secondary School for their Bring the House Down play, written by a local teacher and student, and 3) the Temiskaming Community Concert Band concert. The arts make a community vibrant, and extended her appreciation for the talent and hard work of these volunteers.

13. Notice of Motions

None

14. New Business

a) Resolution of Support – Town of The Blue Mountains (Correspondence item from the November 19, 2024 Regular Council Meeting)

Resolution No. 2024-446

Moved by: Councillor Whalen

Seconded by: Councillor Pelletier-Lavigne

Whereas Council for the Town of The Blue Mountains adopted a resolution regarding the Ontario Good Roads Association request to support the establishment of an Ontario Rural Road Safety Program, at their regular meeting on October 21, 2024; and

Whereas official statistics from the Government of Ontario confirm that rural roads are inherently more dangerous than other roads; and

Whereas despite only having 17% of the population, 55% of the road fatalities occur on rural roads; and

Whereas rural, northern, and remote municipalities are fiscally strained by maintaining extensive road networks on a smaller tax base; and

Whereas preventing crashes reduces the burden on Ontario's already strained rural strained health care system; and

Whereas roadway collisions and associated lawsuits are significant factors in runaway municipal insurance premiums. Preventing crashes can have a significant impact in improving municipal risk profiles.

Be it resolved that Council of the City of Temiskaming Shores supports the Town of The Blue Mountains request, that the Ontario Government take action to implement the rural road safety program that Good Roads has committed to lead; allowing Ontario's rural municipalities to make the critical investments needed to reduce the high number of people being killed and seriously injured on Ontario's rural roads; and

That a copy of this resolution be forwarded to the Honourable Doug Ford, Premier of Ontario; the Honourable Prabmeet Sarkaria, Minister of Transportation; the Honourable Kinga Surma, Minister of Infrastructure; the Honourable Rob Flack, Minister of Agriculture; the Honourable Lisa Thompson, Minister of Rural Affairs; the Honourable Trevor Jones, Associate Minister of Emergency Preparedness and Response; the Honourable Sylvia Jones, Minister of Health; John Vanthof, MPP Timiskaming-Cochrane; the Ontario Good Roads Association, and the Town of The Blue Mountains.

Carried

b) Administrative Report No. PW-032-2024 - Recycling Depot Operation Agreement

Resolution No. 2024-447

Moved by: Councillor Wilson

Seconded by: Councillor Dawson

Be it resolved that Council for the City of Temiskaming Shores acknowledges receipt of Administrative Report PW-032-2024; and

That Council directs staff to prepare the necessary by-law to enter into an agreement with Circular Materials Ontario (CMO), for compensation related to the operation of the recycling convenience depot at the New Liskeard Landfill, for consideration at the December 17, 2024 Regular Council Meeting.

Carried

c) 2025 Municipal Operating BudgetResolution No. 2024-448

Moved by: Councillor Ducharme

Seconded by: Councillor Wilson

Whereas staff presented the 2025 Municipal Operating Budget to Council at the December 3, 2024 Committee of the Whole meeting, and at the December 17, 2024 Regular Council meeting.

Be it resolved that Council for the City of Temiskaming Shores hereby adopts in principle its 2025 Municipal Operating Budget, utilizing a 1.5 percent (1.5%) increase to the Municipal Tax Levy for operations, a two percent (2%) increase to the Water/Wastewater Rates, and a \$10 increase to the solid waste fee; and

Further that Council hereby adopts, in principle, the 2025 General Operating Budget estimates as follows:

Department	Net Budget Estimates
General Government	\$3,062,778
Policing	2,074,414
Health & Social Services	3,065,317
Fire & Emergency Management	551,551
Economic Development	364,111
Recreation	1,677,551
Property Maintenance	644,932
Public Works and Fleet	4,150,929
Solid Waste Management	463,363
Transit	496,190
Libraries	452,452
Reserve Allocation	323,753
Capital Financing	1,022,532
OMPF	<u>(3,803,100)</u>
Net Municipal Operations	\$14,546,773

And further that Council adopts, in principle, the 2025 Environmental Operating Budget estimates as follows:

Department	Net Budget Estimates
Administration	\$1,148,106
Sewage Treatment & Collection	1,125,252
Water Treatment & Distribution	2,025,122
Capital Financing	<u>674,134</u>
Net Environmental Operations	\$4,972,614

Carried

d) 2025 Municipal Capital BudgetResolution No. 2024-449

Moved by: Councillor Whalen

Seconded by: Councillor Pelletier-Lavigne

Whereas staff presented the 2025 Municipal Capital Budget to Council at the December 3, 2024 Committee of the Whole meeting, and at the December 17, 2024 Regular Council meeting.

Be it resolved that Council hereby adopts, in principle, the 2025 General Capital Budget estimates as follows:

Department	Budget Estimates
Corporate Services	\$455,000
Fire & Emergency Management	79,600
Public Works	1,705,000
Recreation Services	435,261
Property Maintenance	332,475
Fleet	200,000
Transit	<u>613,000</u>
General Capital Project Total	\$3,820,336

And further that Council hereby adopts, in principle, the 2025 Environmental Capital Budget estimates as follows:

Department	Budget Estimates
Environmental Projects	\$600,000

Carried**15. By-Laws**Resolution No. 2024-450

Moved by: Councillor Dawson

Seconded by: Councillor Whalen

Be it resolved that:

By-law No. 2024-139	Being a by-law to authorize the execution of a Memorandum of Understanding with the Temiskaming & Northern Ontario Sno Travellers for Prescribed Snowmobile Trails Land Use Permission
By-law No. 2024-140	Being a by-law to enter into a one-year agreement with Pedersen Construction (2013) Inc. for the Equipment

	Rental Excavator c/w Operator for Water/Sewer Breaks and repairs
By-law No. 2024-141	Being a by-law to authorize the execution of an agreement with GFL Environmental Inc. for the collection and processing of recyclables from non-eligible properties (currently receiving curbside collection), from January 1, 2025 until December 31, 2025
By-law No. 2024-142	Being a by-law to enter into an agreement with the Ministry of Transportation under the EV ChargeON Program, for the installation of a Level 3 charger with two ports
By-law No. 2024-143	Being a by-law to authorize borrowing from time to time to meet current expenditures during the Fiscal Year ending December 31, 2025
By-law No. 2024-144	Being a by-law to authorize the entering into a lease agreement with Dr. Peter Hutten-Czapski for the rental of space at the Haileybury Medical Centre
By-law No. 2024-145	Being a by-law to authorize the entering into a lease agreement with Dr. Chelsea Pretty for the rental of space at the Haileybury Medical Centre
By-law No. 2024-146	Being a by-law to enter into an agreement with Circular Materials Ontario (CMO), for compensation related to the operation of the recycling convenience depot at the New Liskeard Landfill, from January 1, 2025 until December 31, 2025

be hereby introduced and given first, second and third and final reading, be signed by the Mayor and Clerk and the corporate seal affixed thereto.

Carried

16. Schedule of Council Meetings

- a) Committee of the Whole Meeting – January 21, 2025 starting at 3:00 p.m.
- b) Regular Council Meeting – January 21, 2025 starting immediately following the Committee of the Whole meeting

17. Question and Answer Period

None

18. Closed Session

None

19. Confirming By-law

Resolution No. 2024-451

Moved by: Councillor Whalen

Seconded by: Councillor Pelletier-Lavigne

Be it resolved that By-law No. 2024-147 being a by-law to confirm certain proceedings of Council of The Corporation of the City of Temiskaming Shores for the Committee of the Whole Meeting on December 3, 2024; and for the Regular meeting on December 17, 2024, be hereby introduced and given first, second, third and final reading; and be signed by the Mayor and Clerk and the Corporate Seal affixed thereto.

Carried

20. Adjournment

Resolution No. 2024-452

Moved by: Councillor Dawson

Seconded by: Councillor Ducharme

Be it resolved that Council hereby adjourns its meeting at 7:20 p.m.

Carried

Mayor

Clerk